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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**Form 10-Q**

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(Mark One)  
 **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended April 1, 2012

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-4219

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**Harbinger Group Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)  
  
**450 Park Avenue, 27th Floor**  
**New York, NY**  
(Address of principal executive offices)

**74-1339132**  
(I.R.S. Employer  
Identification No.)

**10022**  
(Zip Code)

**(212) 906-8555**

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  or No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  or No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer  Accelerated Filer

Non-accelerated Filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  or No

There were 140,116,935 shares of the registrant's common stock outstanding as of May 7, 2012.

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**HARBINGER GROUP INC.**

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**PART I: FINANCIAL INFORMATION**

**Item 1. Financial Statements**

**HARBINGER GROUP INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
*(In thousands)*

	<b>April 1, 2012</b>	<b>September 30, 2011 (a)</b>
<b>ASSETS</b>		
<b>Consumer Products and Other:</b>		
Cash and cash equivalents	\$ 303,438	\$ 321,352
Short-term investments	218,734	350,638
Receivables, net	456,367	394,283
Inventories, net	551,033	434,630
Prepaid expenses and other current assets	101,904	143,654
Total current assets	1,631,476	1,644,557
Properties, net	208,204	206,799
Goodwill	696,770	610,338
Intangibles, net	1,755,004	1,683,909
Deferred charges and other assets	102,983	97,324
	<b>4,394,437</b>	<b>4,242,927</b>
<b>Insurance and Financial Services:</b>		
Investments:		
Fixed maturities, available-for-sale, at fair value	14,506,540	15,367,474
Equity securities, available-for-sale, at fair value	236,391	287,043
Derivative investments	186,547	52,335
Asset-backed loans and other invested assets	55,569	44,279
Total investments	14,985,047	15,751,131
Cash and cash equivalents	2,016,230	816,007
Accrued investment income	195,474	212,848
Reinsurance recoverable	2,288,741	1,612,036
Intangibles, net	438,635	457,167
Deferred tax assets	154,380	207,729
Other assets	62,050	291,043
	<b>20,140,557</b>	<b>19,347,961</b>
Total assets	<b>\$24,534,994</b>	<b>\$ 23,590,888</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Consumer Products and Other:</b>		
Current portion of long-term debt	\$ 33,906	\$ 16,090
Accounts payable	272,230	328,635
Accrued and other current liabilities	274,064	317,629
Total current liabilities	580,200	662,354
Long-term debt	2,345,610	2,032,690
Equity conversion feature of preferred stock	73,820	75,350
Employee benefit obligations	86,051	89,857
Deferred tax liabilities	378,698	338,679
Other liabilities	37,747	44,957
	<b>3,502,126</b>	<b>3,243,887</b>
<b>Insurance and Financial Services:</b>		
Contractholder funds	15,172,168	14,549,970
Future policy benefits	3,589,912	3,598,208
Liability for policy and contract claims	54,311	56,650
Note payable	—	95,000
Other liabilities	513,777	381,597
	<b>19,330,168</b>	<b>18,681,425</b>
Total liabilities	<b>22,832,294</b>	<b>21,925,312</b>
Commitments and contingencies		
<b>Temporary equity:</b>		
Redeemable preferred stock	307,733	292,437
<b>Harbinger Group Inc. stockholders' equity:</b>		
Common stock	1,401	1,393
Additional paid-in capital	852,542	872,683
Accumulated deficit	(108,179)	(128,083)
Accumulated other comprehensive income	229,828	149,448
Total Harbinger Group Inc. stockholders' equity	975,592	895,441
<b>Noncontrolling interest</b>		
Total permanent equity	<b>1,394,967</b>	<b>1,373,139</b>
Total liabilities and equity	<b>\$24,534,994</b>	<b>\$ 23,590,888</b>

(a) Derived from the audited consolidated financial statements as of September 30, 2011 and retrospectively adjusted for the finalization of provisional acquisition accounting balances (see Note 14).

See accompanying notes to condensed consolidated financial statements.

**HARBINGER GROUP INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
*(In thousands, except per share data)*

	Three Month Period Ended		Six Month Period Ended	
	April 1, 2012 (Unaudited)	April 3, 2011 (Unaudited)	April 1, 2012 (Unaudited)	April 3, 2011 (Unaudited)
<b>Revenues:</b>				
<b>Consumer Products and Other:</b>				
Net sales	\$ 746,285	\$ 693,885	\$ 1,595,056	\$ 1,554,952
<b>Insurance and Financial Services:</b>				
Premiums	13,313	—	30,126	—
Net investment income	172,971	—	359,760	—
Net investment gains	163,578	—	267,522	—
Insurance and investment product fees and other	9,507	—	19,239	—
	<u>359,369</u>	<u>—</u>	<u>676,647</u>	<u>—</u>
Total revenues	<u>1,105,654</u>	<u>693,885</u>	<u>2,271,703</u>	<u>1,554,952</u>
<b>Operating costs and expenses:</b>				
<b>Consumer Products and Other:</b>				
Cost of goods sold	486,254	438,446	1,050,999	1,000,274
Selling, general and administrative expenses	219,697	233,010	428,416	467,554
	<u>705,951</u>	<u>671,456</u>	<u>1,479,415</u>	<u>1,467,828</u>
<b>Insurance and Financial Services:</b>				
Benefits and other changes in policy reserves	241,838	—	418,712	—
Acquisition and operating expenses, net of deferrals	18,955	—	80,753	—
Amortization of intangibles	43,017	—	85,099	—
	<u>303,810</u>	<u>—</u>	<u>584,564</u>	<u>—</u>
Total operating costs and expenses	<u>1,009,761</u>	<u>671,456</u>	<u>2,063,979</u>	<u>1,467,828</u>
Operating income	95,893	22,429	207,724	87,124
Interest expense	(84,065)	(82,690)	(139,970)	(140,747)
Other income (expense), net	4,884	616	34,029	(37)
Income (loss) from continuing operations before income taxes	16,712	(59,645)	101,783	(53,660)
Income tax expense	16,902	25,140	56,460	60,186
Net income (loss)	(190)	(84,785)	45,323	(113,846)
Less: Net loss attributable to noncontrolling interest	(12,210)	(22,835)	(6,160)	(31,826)
Net income (loss) attributable to controlling interest	12,020	(61,950)	51,483	(82,020)
Less: Preferred stock dividends and accretion	15,875	—	31,579	—
Net income (loss) attributable to common and participating preferred stockholders	<u>\$ (3,855)</u>	<u>\$ (61,950)</u>	<u>\$ 19,904</u>	<u>\$ (82,020)</u>
Net income (loss) per common share attributable to controlling interest:				
Basic	<u>\$ (0.02)</u>	<u>\$ (0.45)</u>	<u>\$ 0.10</u>	<u>\$ (0.59)</u>
Diluted	<u>\$ (0.02)</u>	<u>\$ (0.45)</u>	<u>\$ 0.10</u>	<u>\$ (0.59)</u>

See accompanying notes to condensed consolidated financial statements.

**HARBINGER GROUP INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
*(In thousands)*

	<b>Six Month Period Ended</b>	
	<b>April 1, 2012</b>	<b>April 3, 2011</b>
	<b>(Unaudited)</b>	
<b>Cash flows from operating activities:</b>		
Net income (loss)	\$ 45,323	\$ (113,846)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation of properties	18,966	23,356
Amortization of intangibles	115,548	28,634
Stock-based compensation	11,813	14,346
Amortization of debt issuance costs	4,833	7,232
Amortization of debt discount	423	3,291
Write off of debt issuance costs on refinanced debt	2,563	15,420
Write off of unamortized (discount)/premium on refinanced debt	(466)	8,950
Deferred income taxes	63,878	58,172
Gain on contingent purchase price adjustment	(41,000)	—
Cost of trading securities acquired for resale	(639,017)	—
Proceeds from trading securities sold	779,674	—
Interest credited/index credits to contractholder account balances	336,015	—
Amortization of fixed maturity discounts and premiums	47,296	—
Net recognized gains on investments and derivatives	(257,750)	—
Charges assessed to contractholders for mortality and administration	(6,552)	—
Deferred policy acquisition costs	(97,238)	—
Cash transferred to reinsurers	(176,770)	—
Non-cash restructuring and related charges	1,340	5,630
Changes in operating assets and liabilities	(102,449)	(184,636)
Net cash provided by (used in) operating activities	<u>106,430</u>	<u>(133,451)</u>
<b>Cash flows from investing activities:</b>		
Proceeds from investments sold, matured or repaid	3,223,152	37,955
Cost of investments acquired	(2,194,325)	(51,918)
Acquisitions, net of cash acquired	(185,067)	(10,278)
Asset-backed loans originated	(32,756)	—
Capital expenditures	(18,746)	(18,728)
Proceeds from sales of assets	82	7,128
Other investing activities, net	727	(1,530)
Net cash provided by (used in) investing activities	<u>793,067</u>	<u>(37,371)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from issuances of senior notes	517,000	345,055
Repayment of senior subordinated toggle notes, including tender and call premium	(270,431)	—
Revolving credit facility activity	50,000	118,000
Proceeds from other debt financing	11,866	22,496
Repayments of other debt	(99,098)	(72,067)
Debt issuance costs	(9,941)	(20,266)
Term loan prepayment penalties	—	(7,500)
Purchases of subsidiary stock	(82,897)	—
Contractholder account deposits	1,216,295	—
Contractholder account withdrawals	(1,033,133)	—
Dividends paid on preferred stock	(15,224)	—
Other financing activities, net	(954)	(1,508)
Net cash provided by financing activities	<u>283,483</u>	<u>384,210</u>
Effect of exchange rate changes on cash and cash equivalents	(671)	(896)
Net increase in cash and cash equivalents	1,182,309	212,492
Cash and cash equivalents at beginning of period	1,137,359	256,831
Cash and cash equivalents at end of period	<u>\$ 2,319,668</u>	<u>\$ 469,323</u>
Cash and cash equivalents—Consumer Products and Other	\$ 303,438	\$ 469,323
Cash and cash equivalents—Insurance and Financial Services	2,016,230	—
Total cash and cash equivalents at end of period	<u>\$ 2,319,668</u>	<u>\$ 469,323</u>

See accompanying notes to condensed consolidated financial statements.

**HARBINGER GROUP INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
*(Amounts in thousands, except per share figures)*

**(1) Description of Business and Basis of Presentation**

Harbinger Group Inc. (“HGI” and, collectively with its respective subsidiaries, the “Company”) is a diversified holding company, the outstanding common stock of which is 93.2% owned, collectively, by Harbinger Capital Partners Master Fund I, Ltd. (the “Master Fund”), Global Opportunities Breakaway Ltd. and Harbinger Capital Partners Special Situations Fund, L.P. (together, the “Principal Stockholders”), not giving effect to the conversion rights of the Series A Participating Convertible Preferred Stock (the “Series A Preferred Stock”) or the Series A-2 Participating Convertible Preferred Stock (the “Series A-2 Preferred Stock”, together the “Preferred Stock”). Such common stock ownership by the Principal Stockholders represents a voting interest of 69% in relation to the existing voting rights of all HGI’s common and preferred stockholders. HGI’s shares of common stock trade on the New York Stock Exchange (“NYSE”) under the symbol “HRG.”

HGI is focused on obtaining controlling equity stakes in companies that operate across a diversified set of industries and growing acquired businesses. The Company has identified the following five sectors in which it intends to primarily pursue business opportunities: consumer products/retail, insurance and financial services, energy, natural resources and agriculture. The Company may also pursue business opportunities in other sectors. In addition to acquiring controlling equity interests, HGI may make investments in debt instruments, acquire minority equity interests in companies and expand its operating businesses. The Company also owns 97.9% of Zap.Com Corporation (“Zap.Com”), a public shell company that may seek assets or businesses to acquire or may sell assets and/or liquidate.

On January 7, 2011, HGI completed the acquisition (the “Spectrum Brands Acquisition”) of a controlling financial interest in Spectrum Brands Holdings, Inc., a Delaware corporation (“Spectrum Brands”), under the terms of a contribution and exchange agreement (the “Exchange Agreement”) with the Principal Stockholders. The Spectrum Brands Acquisition was considered a transaction between entities under common control and was accounted for similar to the pooling of interest method whereby the results of HGI and Spectrum Brands were retrospectively combined back to June 16, 2010, the date that common control was first established and, prior to that date, reflected only the results of Spectrum Brands, Inc. (“SBI”) as the Company’s accounting predecessor. As of April 1, 2012, the Company’s beneficial ownership of the outstanding common stock of Spectrum Brands was 57.4%. Spectrum Brands is a global branded consumer products company which trades on the NYSE under the symbol “SPB.”

On April 6, 2011, the Company acquired Fidelity & Guaranty Life Holdings, Inc. (formerly, Old Mutual U.S. Life Holdings, Inc.), a Delaware corporation (“FGL”), from OM Group (UK) Limited (“OMGUK”). Such acquisition (the “FGL Acquisition”) was accounted for using the acquisition method of accounting. Accordingly, the results of FGL’s operations are reflected in the Company’s consolidated results of operations commencing April 6, 2011. FGL is a provider of annuity and life insurance products in the United States of America.

As a result of the Spectrum Brands Acquisition and the FGL Acquisition, the Company currently operates in two major business segments, consumer products and, commencing April 6, 2011, insurance (see Note 18 for segment data). In addition, the Company recently formed Salus Capital Partners, LLC (“Salus”), a subsidiary engaged in providing secured asset-based loans to entities across a variety of industries. Commencing January 2, 2012, the financial position and results of operations of Salus are reflected in the “Insurance and Financial Services” sections of the condensed consolidated balance sheet and statements of operations, respectively, and as “Other financial services” in the segment data set forth in Note 18.

The accompanying unaudited Condensed Consolidated Financial Statements of the Company included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”).

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The financial statements reflect all adjustments that are, in the opinion of management, necessary for a fair statement of such information. All such adjustments are of a normal recurring nature. Although the Company believes that the disclosures are adequate to make the information presented not misleading, certain information and footnote disclosures, including a description of significant accounting policies normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP"), have been condensed or omitted pursuant to such rules and regulations. These interim financial statements should be read in conjunction with the Company's annual consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K filed with the SEC on December 14, 2011 (the "Form 10-K"). The results of operations for the six months ended April 1, 2012 are not necessarily indicative of the results for any subsequent periods or the entire fiscal year ending September 30, 2012.

### (2) Comprehensive Income (Loss)

Comprehensive income (loss) and the components of other comprehensive income (loss), net of tax, for the three and six month periods ended April 1, 2012 and April 3, 2011 are as follows:

	<u>Three Months</u>		<u>Six Months</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Net income (loss)	\$ (190)	\$(84,785)	\$ 45,323	\$(113,846)
Other comprehensive income (loss):				
<b>Consumer Products and Other:</b>				
Foreign currency translation	18,539	23,944	3,610	19,870
Net unrealized gain (loss) on derivative instruments	(701)	(7,244)	1,117	(3,065)
Actuarial adjustments to pension plans	235	—	544	—
Deferred tax valuation allowance adjustments	(554)	433	(251)	1,076
	<u>17,519</u>	<u>17,133</u>	<u>5,020</u>	<u>17,881</u>
<b>Insurance and Financial Services:</b>				
Unrealized investment gains (losses):				
Changes in unrealized investment gains before reclassification adjustment	209,992	—	286,263	—
Net reclassification adjustment for gains included in net income	(64,631)	—	(133,738)	—
Changes in unrealized investment gains after reclassification adjustment	145,361	—	152,525	—
Adjustments to intangible assets	(36,575)	—	(31,273)	—
Changes in deferred income tax asset/liability	(38,075)	—	(42,483)	—
Net unrealized gain on investments	<u>70,711</u>	<u>—</u>	<u>78,769</u>	<u>—</u>
Non-credit related other-than-temporary impairment:				
Changes in non-credit related other-than-temporary impairment	(688)	—	(1,611)	—
Adjustments to intangible assets	231	—	603	—
Changes in deferred income tax asset/liability	160	—	353	—
Net non-credit related other than-temporary impairment	<u>(297)</u>	<u>—</u>	<u>(655)</u>	<u>—</u>
Net change to derive comprehensive income (loss) for the period	<u>87,933</u>	<u>17,133</u>	<u>83,134</u>	<u>17,881</u>
Comprehensive income (loss)	<u>87,743</u>	<u>(67,652)</u>	<u>128,457</u>	<u>(95,965)</u>
Less: Comprehensive income (loss) attributable to the noncontrolling interest:				
Net loss	(12,210)	(22,835)	(6,160)	(31,826)
Other comprehensive income	7,460	7,796	1,670	8,136
	<u>(4,750)</u>	<u>(15,039)</u>	<u>(4,490)</u>	<u>(23,690)</u>
Comprehensive income (loss) attributable to the controlling interest	<u>\$ 92,493</u>	<u>\$(52,613)</u>	<u>\$ 132,947</u>	<u>\$( 72,275)</u>

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Net gains or losses resulting from the translation of assets and liabilities of foreign subsidiaries are accumulated, net of taxes and noncontrolling interest, in the “Accumulated other comprehensive income” (“AOCI”) section of HGI’s stockholders’ equity. Also included are the effects of exchange rate changes on intercompany balances of a long-term nature.

The changes in accumulated foreign currency translation for the three and six month periods ended April 1, 2012 and April 3, 2011 were primarily attributable to the impact of translation of the net assets of the Company’s European and Latin American operations, which primarily have functional currencies in Euros, Pounds Sterling and Brazilian Real.

Net unrealized gains and losses on investment securities classified as available-for-sale are reduced by deferred income taxes and adjustments to intangible assets, including value of business acquired (“VOBA”) and deferred policy acquisition costs (“DAC”), that would have resulted had such gains and losses been realized. Changes in net unrealized gains and losses on investment securities classified as available-for-sale are recognized in other comprehensive income and loss. See Note 6 for additional disclosures regarding VOBA and DAC.

### **(3) Investments**

#### **Consumer Products and Other**

HGI’s short-term investments consist of (1) marketable equity and debt securities classified as trading and carried at fair value with unrealized gains and losses recognized in earnings, including certain securities for which the Company has elected the fair value option under Accounting Standards Codification (“ASC”) Topic 825, *Financial Instruments*, which would otherwise have been classified as available-for-sale, and (2) U.S. Treasury securities and a certificate of deposit classified as held-to-maturity and carried at amortized cost, which approximates fair value. The Company’s short-term investments are summarized as follows:

	<u>April 1, 2012</u>	<u>September 30, 2011</u>
<b>Trading:</b>		
Marketable equity securities	\$ 177,113	\$ 262,085
Marketable debt securities	6,625	12,665
	<u>183,738</u>	<u>274,750</u>
<b>Held-to-maturity:</b>		
U.S. Treasury securities	34,746	75,638
Certificate of deposit	250	250
	<u>34,996</u>	<u>75,888</u>
<b>Total short-term investments</b>	<u><u>\$218,734</u></u>	<u><u>\$ 350,638</u></u>



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**Insurance and Financial Services**

FGL's debt and equity securities have been designated as available-for-sale and are carried at fair value with unrealized gains and losses included in AOCI, net of associated VOBA, DAC and deferred income taxes. Investments of FGL and Salus at April 1, 2012 and September 30, 2011 are summarized as follows:

	April 1, 2012			Fair Value and Carrying Value
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	
<b>Available-for-sale securities</b>				
Asset-backed securities	\$ 585,839	\$ 4,579	\$ (2,659)	\$ 587,759
Commercial mortgage-backed securities	525,105	19,270	(5,154)	539,221
Corporates	10,577,039	454,530	(27,457)	11,004,112
Equities	231,932	5,571	(1,112)	236,391
Hybrids	674,398	12,273	(14,268)	672,403
Municipals	841,132	120,971	(222)	961,881
Agency residential mortgage-backed securities	178,540	4,564	(298)	182,806
Non-agency residential mortgage-backed securities	474,149	2,626	(13,358)	463,417
U.S. Government	86,605	8,347	(11)	94,941
<b>Total available-for-sale securities</b>	<b>14,174,739</b>	<b>632,731</b>	<b>(64,539)</b>	<b>14,742,931</b>
Derivative investments	147,724	63,469	(24,646)	186,547
Asset-backed loans and other invested assets	55,569	—	—	55,569
<b>Total investments</b>	<b>\$ 14,378,032</b>	<b>\$ 696,200</b>	<b>\$ (89,185)</b>	<b>\$ 14,985,047</b>

	September 30, 2011			Fair Value and Carrying Value
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	
<b>Available-for-sale securities</b>				
Asset-backed securities	\$ 501,469	\$ 1,785	\$ (2,770)	\$ 500,484
Commercial mortgage-backed securities	580,313	3,427	(18,163)	565,577
Corporates	11,479,862	506,264	(130,352)	11,855,774
Equities	292,112	3,964	(9,033)	287,043
Hybrids	699,915	10,429	(51,055)	659,289
Municipals	824,562	111,929	(7)	936,484
Agency residential mortgage-backed securities	217,354	4,966	(295)	222,025
Non-agency residential mortgage-backed securities	465,666	1,971	(23,120)	444,517
U.S. Government	175,054	8,270	—	183,324
<b>Total available-for-sale securities</b>	<b>15,236,307</b>	<b>653,005</b>	<b>(234,795)</b>	<b>15,654,517</b>
Derivative investments	171,612	405	(119,682)	52,335
Other invested assets	44,279	—	—	44,279
<b>Total investments</b>	<b>\$ 15,452,198</b>	<b>\$ 653,410</b>	<b>\$ (354,477)</b>	<b>\$ 15,751,131</b>

Included in AOCI were unrealized gains of \$769 and \$524 and unrealized losses of \$1,880 and \$24 related to the non-credit portion of other-than-temporary impairments on non-agency residential-mortgage-backed securities at April 1, 2012 and September 30, 2011, respectively.

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The amortized cost and fair value of fixed maturity available-for-sale securities by contractual maturities, as applicable, are shown below. Actual maturities may differ from contractual maturities because issuers may have the right to call or pre-pay obligations.

	April 1, 2012	
	Amortized Cost	Fair Value
<b>Corporate, Non-structured Hybrids, Municipal and U.S. Government securities:</b>		
Due in one year or less	\$ 832,022	\$ 833,577
Due after one year through five years	2,575,171	2,634,039
Due after five years through ten years	3,766,969	3,943,316
Due after ten years	4,859,646	5,181,065
Subtotal	12,033,808	12,591,997
<b>Other securities which provide for periodic payments:</b>		
Asset-backed securities	585,839	587,759
Commercial-mortgage-backed securities	525,105	539,221
Structured hybrids	145,366	141,340
Agency residential mortgage-backed securities	178,540	182,806
Non-agency residential mortgage-backed securities	474,149	463,417
<b>Total fixed maturity available-for-sale securities</b>	<b>\$ 13,942,807</b>	<b>\$ 14,506,540</b>

As part of FGL's ongoing securities monitoring process, FGL evaluates whether securities in an unrealized loss position could potentially be other-than-temporarily impaired. Excluding the non-credit portion of other-than-temporary impairments on non-agency residential-mortgage backed securities above, FGL has concluded that the fair values of the securities presented in the table below were not other-than-temporarily impaired as of April 1, 2012. This conclusion is derived from the issuers' continued satisfaction of the securities' obligations in accordance with their contractual terms along with the expectation that they will continue to do so. Also contributing to this conclusion is FGL's determination that it is more likely than not that FGL will not be required to sell these securities prior to recovery, an assessment of the issuers' financial condition, and other objective evidence. As it specifically relates to asset-backed securities and commercial mortgage-backed securities, the present value of cash flows expected to be collected is at least the amount of the amortized cost basis of the security and FGL management has the intent to hold these securities for a period of time sufficient to allow for any anticipated recovery in fair value.

As the amortized cost of all investments was adjusted to fair value as of the FGL Acquisition date, no individual securities have been in a continuous unrealized loss position greater than twelve months. The fair value and gross unrealized losses of available-for-sale securities, aggregated by investment category, were as follows:

	April 1, 2012	
	Fair Value	Gross Unrealized Losses
<b>Available-for-sale securities</b>		
Asset-backed securities	\$ 149,232	\$ (2,659)
Commercial-mortgage-backed securities	70,198	(5,154)
Corporates	1,394,724	(27,457)
Equities	29,751	(1,112)
Hybrids	296,946	(14,268)
Municipals	16,857	(222)
Agency residential mortgage-backed securities	12,399	(298)
Non-agency residential mortgage-backed securities	343,401	(13,358)
U.S Government	3,697	(11)
<b>Total available-for-sale securities</b>	<b>\$2,317,205</b>	<b>\$ (64,539)</b>
Total number of available-for-sale securities in an unrealized loss position		282

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	September 30, 2011	
	Fair Value	Gross Unrealized Losses
<b>Available-for-sale securities</b>		
Asset-backed securities	\$ 275,135	\$ (2,770)
Commercial-mortgage-backed securities	338,865	(18,163)
Corporates	3,081,556	(130,352)
Equities	99,772	(9,033)
Hybrids	450,376	(51,055)
Municipals	1,137	(7)
Agency residential mortgage-backed securities	25,820	(295)
Non-agency residential mortgage-backed securities	375,349	(23,120)
<b>Total available-for-sale securities</b>	<u>\$4,648,010</u>	<u>\$ (234,795)</u>
Total number of available-for-sale securities in an unrealized loss position		<u>505</u>

At April 1, 2012 and September 30, 2011, securities in an unrealized loss position were primarily concentrated in investment grade corporate debt instruments, residential mortgage-backed securities and hybrids. Total unrealized losses were \$64,539 and \$234,795 at April 1, 2012 and September 30, 2011, respectively. Financial sector-related exposure represents the largest component of the unrealized loss position in the portfolio at April 1, 2012 and September 30, 2011. The improvement in unrealized loss positions in corporate debt instruments from September 30, 2011 to April 1, 2012 was primarily result of a decline in risk aversion by market participants during the period driven by the coordinated efforts of global central banks in late 2011 to provide liquidity to European institutions. The continued rally in risk assets during the March 2012 quarter helped drive further improvement in corporate debt instruments. During the fiscal 2012 six month period, spreads on "A" rated corporate bonds declined by 65 basis points. As capital market and economic conditions have improved, prices on the portfolio's mortgage-related securities have risen. Similarly, prices on the portfolio's hybrid and subordinated securities have improved, reflecting the recovery of the more economically sensitive asset classes along with that of the broader market. Elevated risk aversion in capital markets during the most recent period continues to affect prices of commercial mortgage-backed securities and non-agency residential mortgage-backed securities, including the earlier vintage generally investment grade rated securities currently owned.

At April 1, 2012 and September 30, 2011, securities with a fair value of \$9,844 and \$31,320, respectively, were depressed greater than 20% of amortized cost, which represented less than 1% of the carrying values of all investments. The improvement in unrealized loss positions from September 30, 2011 is primarily due to two factors: (1) securities at depressed prices were sold over the past six months, reducing the size of holdings at an unrealized loss position and (2) the decline in fixed income spreads over the past six months, specifically spreads on investment grade bonds, as risk aversion by market participants declined and risk assets rallied, which contributed to an improvement in market values. Based upon FGL's current evaluation of these securities in accordance with its impairment policy and FGL's intent to retain these investments for a period of time sufficient to allow for recovery in value, FGL has determined that these securities are not other-than-temporarily impaired.

The following table provides a reconciliation of the beginning and ending balances of the credit loss portion of other-than-temporary impairments on fixed maturity securities held by FGL at April 1, 2012, for which a portion of the other-than-temporary impairment was recognized in AOCI:

	April 1, 2012	
	Three Months	Six Months
<b>Beginning balance</b>	\$ 2,132	\$ 667
Increases attributable to credit losses on securities:		
Other-than-temporary impairment was previously recognized	—	—
Other-than-temporary impairment was not previously recognized	437	1,902
<b>Balance at April 1, 2012</b>	<u>\$ 2,569</u>	<u>\$ 2,569</u>

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For the three and six months ended April 1, 2012, FGL recognized impairment losses in operations totaling \$4,135 and \$17,300, respectively, for investments which experienced other-than-temporary impairments and had an amortized cost of \$86,937 and a fair value of \$68,026 at April 1, 2012. Details underlying write-downs taken as a result of other-than-temporary impairments that were recognized in net income and included in realized gains on investments were as follows:

	April 1, 2012	
	Three Months	Six Months
Other-than-temporary impairments recognized in net income:		
Corporates	\$ —	\$ 696
Non-agency residential mortgage-backed securities	3,292	6,073
Hybrids	—	9,688
Other invested assets	843	843
Total other-than-temporary impairments	<u>\$ 4,135</u>	<u>\$ 17,300</u>

### Net Investment Income

The major sources of “Net investment income” on the accompanying Condensed Consolidated Statements of Operations were as follows:

	April 1, 2012	
	Three Months	Six Months
Fixed maturity available-for-sale securities	\$ 170,472	\$ 357,692
Equity available-for-sale securities	3,428	6,022
Policy loans	174	425
Invested cash and short-term investments	1,227	1,353
Other investments	851	567
Gross investment income	176,152	366,059
External investment expense	(3,181)	(6,299)
<b>Net investment income</b>	<u>\$ 172,971</u>	<u>\$ 359,760</u>

### Net Investment Gains (Losses)

Details underlying “Net investment gains” reported on the accompanying Condensed Consolidated Statements of Operations were as follows:

	April 1, 2012	
	Three Months	Six Months
Net realized gain on fixed maturity available-for-sale securities	\$ 65,632	\$ 134,293
Realized gain on equity securities	46	366
Net realized gains on securities	65,678	134,659
Realized gains (losses) on certain derivative instruments	9,782	(5,706)
Unrealized gains on certain derivative instruments	89,163	139,488
Change in fair value of derivatives	98,945	133,782
Realized loss on other invested assets	(1,045)	(919)
<b>Net investment gains</b>	<u>\$ 163,578</u>	<u>\$ 267,522</u>

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Additional detail regarding the net investment gains on securities is as follows:

	April 1, 2012	
	Three Months	Six Months
Total other-than-temporary impairments	\$ (4,823)	\$ (18,911)
Less non-credit portion of other-than-temporary impairments included in other comprehensive income	(688)	(1,611)
Net other-than-temporary impairments	(4,135)	(17,300)
Gains on derivative instruments	98,945	133,782
Other realized investment gains	68,768	151,040
Net realized gains on securities	<u>\$ 163,578</u>	<u>\$ 267,522</u>

For the three and six months ended April 1, 2012, principal repayments, calls, tenders and proceeds from the sale of fixed maturity available-for-sale securities, including assets transferred to Wilton Re as discussed in Note 9, totaled \$1,416,970 and \$3,150,150, gross gains on such sales totaled \$70,110 and \$162,439 and gross losses totaled \$1,186 and \$11,689, respectively.

Underlying write-downs taken to fixed maturity available-for-sale securities as a result of other-than-temporary impairments that were recognized in earnings and included in net realized gains on available-for-sale securities above were \$4,135 and \$17,300 for the three and six months ended April 1, 2012, respectively.

Cash flows from consolidated investing activities by security classification were as follows:

	Six Months Ended	
	April 1, 2012	April 3, 2011
Proceeds from investments sold, matured or repaid:		
Available-for-sale	\$ 3,059,702	\$ —
Held-to-maturity	74,900	37,955
Trading (acquired for holding)	9,211	—
Derivatives and other	79,339	—
	<u>\$ 3,223,152</u>	<u>\$ 37,955</u>
Cost of investments acquired:		
Available-for-sale	\$(2,022,000)	\$ —
Held-to-maturity	(34,008)	(51,918)
Trading	(70,454)	—
Derivatives and other	(67,863)	—
	<u>\$(2,194,325)</u>	<u>\$ (51,918)</u>

### Concentrations of Financial Instruments

As of April 1, 2012, FGL's most significant investment in one industry was FGL's investment securities in the banking industry with a fair value of \$2,112,484 or 14.1% of the invested assets portfolio. FGL's holdings in this industry includes investments in 130 different issuers with the top ten investments accounting for 35% of the total holdings in this industry. As of April 1, 2012, FGL's exposure to sub-prime and Alternative-A residential mortgage-backed securities was \$243,487 and \$36,446 or 1.6% and 0.2% of FGL's invested assets, respectively.

[Table of Contents](#)**(4) Derivative Financial Instruments****Consumer Products and Other**

The fair value of outstanding derivative contracts recorded in the “Consumer Products and Other” sections of the accompanying Condensed Consolidated Balance Sheets were as follows:

<u>Asset Derivatives</u>	<u>Classification</u>	<u>April 1, 2012</u>	<u>September 30, 2011</u>
Derivatives designated as hedging instruments:			
Commodity contracts	Receivables	\$ 356	\$ 274
Commodity contracts	Deferred charges and other assets	52	—
Foreign exchange contracts	Receivables	2,131	3,189
Foreign exchange contracts	Deferred charges and other assets	48	—
Total asset derivatives designated as hedging instruments		2,587	3,463
Derivatives not designated as hedging instruments:			
Foreign exchange contracts	Receivables	329	—
Total asset derivatives		<u>\$ 2,916</u>	<u>\$ 3,463</u>
<u>Liability Derivatives</u>	<u>Classification</u>	<u>April 1, 2012</u>	<u>September 30, 2011</u>
Derivatives designated as hedging instruments:			
Interest rate contracts	Accounts payable	\$ —	\$ 1,246
Interest rate contracts	Accrued and other current liabilities	—	708
Commodity contracts	Accounts payable	414	1,228
Commodity contracts	Other liabilities	6	4
Foreign exchange contracts	Accounts payable	2,747	2,698
Foreign exchange contracts	Other liabilities	50	—
Total liability derivatives designated as hedging instruments		3,217	5,884
Derivatives not designated as hedging instruments:			
Foreign exchange contracts	Accounts payable	6,648	10,945
Foreign exchange contracts	Other liabilities	7,445	12,036
Equity conversion feature of preferred stock	Equity conversion feature of preferred stock	73,820	75,350
Total liability derivatives		<u>\$ 91,130</u>	<u>\$ 104,215</u>

**Changes in AOCI from Derivative Instruments**

For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of AOCI and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on the derivative, representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness, are recognized in current earnings.

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The following table summarizes the pretax impact of derivative instruments designated as cash flow hedges on the accompanying Condensed Consolidated Statements of Operations, and within AOCI, for the three and six month periods ended April 1, 2012 and April 3, 2011:

Derivatives in Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in AOCI on Derivatives (Effective Portion)		Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)		Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)		Location of Gain (Loss) Recognized in Income on Derivatives
	2012	2011	2012	2011	2012	2011	
<b>Three Months</b>							
Commodity contracts	\$ 1,124	\$ (150)	\$ (189)	\$ 784	\$ 33	\$ (6)	Cost of goods sold
Interest rate contracts	36	(67)	(205)	(839)	—	(148)	Interest expense
Foreign exchange contracts	463	616	(88)	(88)	—	—	Net sales
Foreign exchange contracts	(4,855)	(12,732)	(639)	(1,967)	—	—	Cost of goods sold
<b>Total</b>	<b><u>\$ (3,232)</u></b>	<b><u>\$ (12,333)</u></b>	<b><u>\$ (1,121)</u></b>	<b><u>\$ (2,110)</u></b>	<b><u>\$ 33</u></b>	<b><u>\$ (154)</u></b>	
<b>Six Months</b>	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>	
Commodity contracts	\$ 379	\$ 1,873	\$ (555)	\$ 1,334	\$ 14	\$ (5)	Cost of goods sold
Interest rate contracts	15	(60)	(864)	(1,688)	—	(250)	Interest expense
Foreign exchange contracts	334	227	(210)	(207)	—	—	Net sales
Foreign exchange contracts	(3,547)	(10,790)	(1,894)	(4,092)	—	—	Cost of goods sold
<b>Total</b>	<b><u>\$ (2,819)</u></b>	<b><u>\$ (8,750)</u></b>	<b><u>\$ (3,523)</u></b>	<b><u>\$ (4,653)</u></b>	<b><u>\$ 14</u></b>	<b><u>\$ (255)</u></b>	

### Fair Value Contracts and Other

For derivative instruments that are used to economically hedge the fair value of Spectrum Brands' third party and intercompany foreign currency payments, commodity purchases and interest rate payments, and the equity conversion feature of the Company's Preferred Stock, the gain (loss) associated with the derivative contract is recognized in earnings in the period of change. During the three and six month periods ended April 1, 2012 and April 3, 2011 the Company recognized the following gains (losses) on those derivatives:

Derivatives Not Designated as Hedging Instruments	Amount of Gain (Loss) Recognized in Income on Derivatives				Location of Gain (Loss) Recognized in Income on Derivatives
	Three Months		Six Months		
	2012	2011	2012	2011	
Foreign exchange contracts	\$ (3,452)	\$ (18,948)	\$ 3,793	\$ (9,890)	Other income (expense), net
Equity conversion feature of preferred stock	(26,390)	—	1,530	—	Other income (expense), net
<b>Total</b>	<b><u>\$ (29,842)</u></b>	<b><u>\$ (18,948)</u></b>	<b><u>\$ 5,323</u></b>	<b><u>\$ (9,890)</u></b>	

### Additional Disclosures

#### Cash Flow Hedges

Spectrum Brands uses interest rate swaps to manage its interest rate risk. The swaps are designated as cash flow hedges with the changes in fair value recorded in AOCI and as a derivative hedge asset or liability, as applicable. The swaps settle periodically in arrears with the related amounts for the current settlement period payable to, or receivable from, the counter-parties included in accrued liabilities or receivables, respectively, and recognized in earnings as an adjustment to interest expense from the underlying debt to which the swap is designated. At April 1, 2012 Spectrum Brands did not have any of such interest swaps outstanding.

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Spectrum Brands periodically enters into forward foreign exchange contracts to hedge the risk from forecasted foreign currency denominated third party and intercompany sales or payments. These obligations generally require Spectrum Brands to exchange foreign currencies for U.S. Dollars, Euros, Pounds Sterling, Australian Dollars, Brazilian Reals, Canadian Dollars or Japanese Yen. These foreign exchange contracts are cash flow hedges of fluctuating foreign exchange related to sales of product or raw material purchases. Until the sale or purchase is recognized, the fair value of the related hedge is recorded in AOCI and as a derivative hedge asset or liability, as applicable. At the time the sale or purchase is recognized, the fair value of the related hedge is reclassified as an adjustment to "Net sales" or purchase price variance in "Cost of goods sold". At April 1, 2012, Spectrum Brands had a series of foreign exchange derivative contracts outstanding through June 2013 with a contract value of \$174,255. The derivative net loss on these contracts recorded in AOCI at April 1, 2012 was \$(260), net of tax benefit of \$166 and noncontrolling interest of \$193. At April 1, 2012, the portion of derivative net losses estimated to be reclassified from AOCI into earnings over the next twelve months is \$(227) net of tax and noncontrolling interest.

Spectrum Brands is exposed to risk from fluctuating prices for raw materials, specifically zinc used in its manufacturing processes. Spectrum Brands hedges a portion of the risk associated with these materials through the use of commodity swaps. The hedge contracts are designated as cash flow hedges with the fair value changes recorded in AOCI and as a hedge asset or liability, as applicable. The unrecognized changes in fair value of the hedge contracts are reclassified from AOCI into earnings when the hedged purchase of raw materials also affects earnings. The swaps effectively fix the floating price on a specified quantity of raw materials through a specified date. At April 1, 2012, Spectrum Brands had a series of such swap contracts outstanding through July 2014 for 13 tons of raw materials with a contract value of \$26,039. The derivative net gain on these contracts recorded in AOCI at April 1, 2012 was \$12, net of tax expense of \$2 and noncontrolling interest of \$9. At April 1, 2012, the portion of derivative net losses estimated to be reclassified from AOCI into earnings over the next twelve months is \$(10), net of tax and noncontrolling interest.

### *Fair Value Contracts*

Spectrum Brands periodically enters into forward and swap foreign exchange contracts to economically hedge the risk from third party and intercompany payments resulting from existing obligations. These obligations generally require Spectrum Brands to exchange foreign currencies for U.S. Dollars, Euros or Australian Dollars. These foreign exchange contracts are economic fair value hedges of a related liability or asset recorded in the accompanying Condensed Consolidated Balance Sheets. The gain or loss on the derivative hedge contracts is recorded in earnings as an offset to the change in value of the related liability or asset at each period end. At April 1, 2012 and September 30, 2011, Spectrum Brands had \$194,490 and \$265,974, respectively, of notional value for such foreign exchange derivative contracts outstanding.

Spectrum Brands is exposed to economic risk from foreign currencies, including firm commitments for purchases of materials denominated in South African Rand. Periodically Spectrum Brands economically hedges a portion of the risk associated with these purchases through forward and swap foreign exchange contracts. These contracts are designated as fair value hedges. The hedges effectively fix the foreign exchange in U.S. Dollars on a specified amount of Rand to a future payment date. The unrealized change in fair value of the hedge contracts is recorded in earnings and as a hedge asset or liability, as applicable. The unrealized gains or losses are reversed from earnings as the hedged purchases of materials affects earnings. At April 1, 2012, Spectrum Brands had \$2,088 of such foreign exchange derivative contracts outstanding (none as of September 30, 2011).



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### *Credit Risk*

Spectrum Brands is exposed to the risk of default by the counterparties with which Spectrum Brands transacts and generally does not require collateral or other security to support financial instruments subject to credit risk. Spectrum Brands monitors counterparty credit risk on an individual basis by periodically assessing each such counterparty's credit rating exposure. The maximum loss due to credit risk equals the fair value of the gross asset derivatives that are concentrated with certain domestic and foreign financial institution counterparties. Spectrum Brands considers these exposures when measuring its credit reserve on its derivative assets, which were \$11 and \$18 at April 1, 2012 and September 30, 2011, respectively.

Spectrum Brands' standard contracts do not contain credit risk related contingent features whereby Spectrum Brands would be required to post additional cash collateral as a result of a credit event. However, Spectrum Brands is typically required to post collateral in the normal course of business to offset its liability positions. At April 1, 2012 and September 30, 2011, Spectrum Brands had posted cash collateral of \$1,692 and \$418, respectively, related to such liability positions. In addition, at September 30, 2011, Spectrum Brands had posted standby letters of credit of \$2,000 (none at April 1, 2012) related to such liability positions. The cash collateral is included in "Receivables, net" within the accompanying Condensed Consolidated Balance Sheet.

### *Insurance and Financial Services*

FGL recognizes all derivative instruments as assets or liabilities in the Condensed Consolidated Balance Sheet at fair value and any changes in the fair value of the derivatives are recognized immediately in the Condensed Consolidated Statements of Operations. The fair value of derivative instruments, including derivative instruments embedded in Fixed Indexed Annuity ("FIA") contracts, is as follows:

	<u>April 1, 2012</u>	<u>September 30, 2011</u>
<b>Assets:</b>		
Derivative investments:		
Call options	\$ 185,753	\$ 52,335
Futures contract	794	—
	<u>\$ 186,547</u>	<u>\$ 52,335</u>
<b>Liabilities:</b>		
Contractholder funds:		
FIA embedded derivative	\$1,496,803	\$ 1,396,340
Other liabilities:		
Future contracts	—	3,828
Available-for-sale embedded derivative	376	400
	<u>\$1,497,179</u>	<u>\$ 1,400,568</u>

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The change in fair value of derivative instruments included in the Condensed Consolidated Statements of Operations is as follows:

	<u>April 1, 2012</u>	
	<u>Three Months</u>	<u>Six Months</u>
<b>Revenues:</b>		
Net investment gains:		
Call options	\$ 73,338	\$ 93,279
Future contracts	25,607	40,503
	<u>98,945</u>	<u>133,782</u>
Net investment income:		
Available-for-sale embedded derivatives	12	24
	<u>\$ 98,957</u>	<u>\$ 133,806</u>
<b>Benefits and other changes in policy reserves:</b>		
FIA embedded derivatives	\$ 41,730	\$ 100,463

### **Additional Disclosures**

#### *FIA Contracts*

FGL has FIA contracts that permit the holder to elect an interest rate return or an equity index linked component, where interest credited to the contracts is linked to the performance of various equity indices, primarily the S&P 500 Index. This feature represents an embedded derivative under US GAAP. The FIA embedded derivative is valued at fair value and included in the liability for contractholder funds in the accompanying Condensed Consolidated Balance Sheets with changes in fair value included as a component of benefits and other changes in policy reserves in the Condensed Consolidated Statements of Operations.

FGL purchases derivatives consisting of a combination of call options and futures contracts on the applicable market indices to fund the index credits due to FIA contractholders. The call options are one, two and three year options purchased to match the funding requirements of the underlying policies. On the respective anniversary dates of the index policies, the index used to compute the interest credit is reset and FGL purchases new one, two or three year call options to fund the next index credit. FGL manages the cost of these purchases through the terms of its FIA contracts, which permit FGL to change caps or participation rates, subject to guaranteed minimums on each contract's anniversary date. The change in the fair value of the call options and futures contracts is generally designed to offset the portion of the change in the fair value of the FIA embedded derivative related to index performance. The call options and futures contracts are marked to fair value with the change in fair value included as a component of "Net investment gains". The change in fair value of the call options and futures contracts includes the gains and losses recognized at the expiration of the instrument term or upon early termination and the changes in fair value of open positions.

Other market exposures are hedged periodically depending on market conditions and FGL's risk tolerance. FGL's FIA hedging strategy economically hedges the equity returns and exposes FGL to the risk that unhedged market exposures result in divergence between changes in the fair value of the liabilities and the hedging assets. FGL uses a variety of techniques including direct estimation of market sensitivities and value-at-risk to monitor this risk daily. FGL intends to continue to adjust the hedging strategy as market conditions and FGL's risk tolerance change.

#### *Credit Risk*

FGL is exposed to credit loss in the event of nonperformance by its counterparties on the call options and reflects assumptions regarding this nonperformance risk in the fair value of the call options. The nonperformance risk is

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the net counterparty exposure based on the fair value of the open contracts less collateral held. FGL maintains a policy of requiring all derivative contracts to be governed by an International Swaps and Derivatives Association (“ISDA”) Master Agreement.

Information regarding FGL’s exposure to credit loss on the call options it holds is presented in the following table:

<u>Counterparty</u>	<u>Credit Rating (Moody’s/S&amp;P)</u>	<u>April 1, 2012</u>		<u>September 30, 2011</u>	
		<u>Notional Amount</u>	<u>Fair Value</u>	<u>Notional Amount</u>	<u>Fair Value</u>
Bank of America	Baa1/A	\$ 2,103,248	\$ 62,034	\$ 1,692,142	\$ 14,637
Morgan Stanley	A2/A	1,505,422	47,105	1,629,247	15,373
Deutsche Bank	Aa3/A+	1,457,477	47,554	1,463,596	11,402
Credit Suisse	Aa2/A	201,590	8,328	327,095	2,785
Barclay’s Bank	Aa3/A+	142,133	3,347	385,189	4,105
Royal Bank of Scotland	A3/A-	127,175	7,581	—	—
Nomura	Baa2/BBB+	107,000	9,804	107,000	4,033
		<u>\$ 5,644,045</u>	<u>\$ 185,753</u>	<u>\$ 5,604,269</u>	<u>\$ 52,335</u>

### *Collateral Agreements*

FGL is required to maintain minimum ratings as a matter of routine practice in its ISDA agreements. Under some ISDA agreements, FGL has agreed to maintain certain financial strength ratings. A downgrade below these levels could result in termination of the open derivative contracts between the parties, at which time any amounts payable by FGL or the counterparty would be dependent on the market value of the underlying derivative contracts. FGL’s current rating allows multiple counterparties the right to terminate ISDA agreements. No ISDA agreements have been terminated, although the counterparties have reserved the right to terminate the ISDA agreements at any time. In certain transactions, FGL and the counterparty have entered into a collateral support agreement requiring either party to post collateral when the net exposures exceed pre-determined thresholds. These thresholds vary by counterparty and credit rating. As of April 1, 2012 and September 30, 2011, no collateral was posted by FGL’s counterparties as they did not meet the net exposure thresholds. Accordingly, the maximum amount of loss due to credit risk that FGL would incur if parties to the call options failed completely to perform according to the terms of the contracts was \$185,753 and \$52,335 at April 1, 2012 and September 30, 2011, respectively.

FGL held 2,690 and 2,458 futures contracts at April 1, 2012 and September 30, 2011, respectively. The fair value of futures contracts represents the cumulative unsettled variation margin (open trade equity net of cash settlements). FGL provides cash collateral to the counterparties for the initial and variation margin on the futures contracts which is included in “Cash and cash equivalents” in the “Insurance and Financial Services” sections of the Condensed Consolidated Balance Sheets. The amount of collateral held by the counterparties for such contracts was \$9,241 and \$9,820 at April 1, 2012 and September 30, 2011, respectively.

## **(5) Fair Value of Financial Instruments**

The Company's measurement of fair value is based on assumptions used by market participants in pricing the asset or liability, which may include inherent risk, restrictions on the sale or use of an asset or non-performance risk, which may include the Company's own credit risk. The Company's estimate of an exchange price is the price in an orderly transaction between market participants to sell the asset or transfer the liability ("exit price") in the principal market, or the most advantageous market in the absence of a principal market, for that asset or liability, as opposed to the price that would be paid to acquire the asset or receive a liability ("entry price"). The Company categorizes financial instruments carried at fair value into a three-level fair value hierarchy, based on the priority of inputs to the respective valuation technique. The three-level hierarchy for fair value measurement is defined as follows:

Level 1 — Values are unadjusted quoted prices for identical assets and liabilities in active markets accessible at the measurement date.

Level 2 — Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.

Level 3 — Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Company's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date based on the best information available in the circumstances.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lower level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the investment.

When a determination is made to classify an asset or liability within Level 3 of the fair value hierarchy, the determination is based upon the significance of the unobservable inputs to the overall fair value measurement. Because certain securities trade in less liquid or illiquid markets with limited or no pricing information, the determination of fair value for these securities is inherently more difficult. However, Level 3 fair value investments may include, in addition to the unobservable or Level 3 inputs, observable components, which are components that are actively quoted or can be validated to market-based sources.

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The carrying amounts and estimated fair values of the Company's consolidated financial instruments for which the disclosure of fair values is required, including financial assets and liabilities measured and carried at fair value on a recurring basis, are summarized according to the hierarchy previously described as follows:

	April 1, 2012				Carrying Amount
	Level 1	Level 2	Level 3	Fair Value	
<b>Assets</b>					
<b>Consumer Products and Other</b>					
Cash and cash equivalents	\$ 303,438	\$ —	\$ —	\$ 303,438	\$ 303,438
Contingent purchase price reduction receivable	—	—	41,000	41,000	41,000
<b>Short-term investments (including related interest receivable of \$6)</b>					
Equity securities — trading	177,113	—	—	177,113	177,113
Fixed maturity securities —held-to-maturity	—	34,993	—	34,993	35,002
Fixed maturity securities — trading	—	6,625	—	6,625	6,625
<b>Derivatives:</b>					
Foreign exchange forward agreements	—	2,508	—	2,508	2,508
Commodity swap and option agreements	—	408	—	408	408
<b>Insurance and Financial Services</b>					
Cash and cash equivalents	1,973,399	42,831	—	2,016,230	2,016,230
<b>Fixed maturity securities, available-for-sale:</b>					
Asset-backed securities	—	84,821	502,938	587,759	587,759
Commercial mortgage-backed securities	—	539,221	—	539,221	539,221
Corporates	—	10,883,932	120,180	11,004,112	11,004,112
Hybrids	—	667,303	5,100	672,403	672,403
Municipals	—	951,573	10,308	961,881	961,881
Agency residential mortgage-backed securities	—	179,476	3,330	182,806	182,806
Non-agency residential mortgage-backed securities	—	462,200	1,217	463,417	463,417
U.S. Government	94,941	—	—	94,941	94,941
Equity securities — available-for-sale	—	236,391	—	236,391	236,391
Derivative financial instruments	—	186,547	—	186,547	186,547
Asset-backed loans and other invested assets	—	—	55,569	55,569	55,569
Total financial assets	<u>\$ 2,548,891</u>	<u>\$ 14,278,829</u>	<u>\$ 739,642</u>	<u>\$ 17,567,362</u>	<u>\$ 17,567,371</u>
<b>Liabilities</b>					
<b>Consumer Products and Other</b>					
Total debt	\$ 510,000	\$ 2,006,738	\$ —	\$ 2,516,738	\$ 2,379,516
<b>Derivatives:</b>					
Foreign exchange forward agreements	—	16,890	—	16,890	16,890
Commodity swap and option agreements	—	420	—	420	420
Equity conversion feature of preferred stock	—	—	73,820	73,820	73,820
Redeemable preferred stock, excluding equity conversion feature	—	—	375,480	375,480	307,733
<b>Insurance and Financial Services</b>					
<b>Derivatives:</b>					
FIA embedded derivatives, included in contractholder funds	—	—	1,496,803	1,496,803	1,496,803
Available-for-sale embedded derivatives	—	—	376	376	376
Investment contracts, included in contractholder funds	—	—	12,266,715	12,266,715	13,675,365
Total financial liabilities	<u>\$ 510,000</u>	<u>\$ 2,024,048</u>	<u>\$ 14,213,194</u>	<u>\$ 16,747,242</u>	<u>\$ 17,950,923</u>

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	September 30, 2011				
	Level 1	Level 2	Level 3	Fair Value	Carrying Amount
<b>Assets</b>					
<b>Consumer Products and Other</b>					
Cash and cash equivalents	\$ 321,352	\$ —	\$ —	\$ 321,352	\$ 321,352
Short-term investments (including related interest receivable of \$9)					
Equity securities — trading	238,062	24,023	—	262,085	262,085
Fixed maturity securities — held to maturity	—	75,899	—	75,899	75,897
Fixed maturity securities — trading	—	12,665	—	12,665	12,665
Derivatives:					
Foreign exchange forward agreements	—	3,189	—	3,189	3,189
Commodity swap and option agreements	—	274	—	274	274
<b>Insurance and Financial Services</b>					
Cash and cash equivalents	813,239	2,768	—	816,007	816,007
Fixed maturity securities, available-for-sale:					
Asset-backed securities	—	125,966	374,518	500,484	500,484
Commercial mortgage-backed securities	—	565,577	—	565,577	565,577
Corporates	—	11,696,090	159,684	11,855,774	11,855,774
Hybrids	—	654,084	5,205	659,289	659,289
Municipals	—	936,484	—	936,484	936,484
Agency residential mortgage-backed securities	—	218,713	3,312	222,025	222,025
Non-agency residential mortgage-backed securities	—	440,758	3,759	444,517	444,517
U.S. Government	183,324	—	—	183,324	183,324
Equity securities — available-for-sale	—	287,043	—	287,043	287,043
Derivative financial instruments	—	52,335	—	52,335	52,335
Other invested assets	—	—	44,279	44,279	44,279
<b>Total financial assets</b>	<b>\$ 1,555,977</b>	<b>\$ 15,095,868</b>	<b>\$ 590,757</b>	<b>\$ 17,242,602</b>	<b>\$ 17,242,600</b>
<b>Liabilities</b>					
<b>Consumer Products and Other</b>					
Total debt	\$ 500,000	\$ 1,635,528	\$ —	\$ 2,135,528	\$ 2,048,780
Derivatives:					
Foreign exchange forward agreements	—	25,679	—	25,679	25,679
Interest rate swap agreements	—	1,954	—	1,954	1,954
Commodity swap and option agreements	—	1,232	—	1,232	1,232
Equity conversion feature of preferred stock	—	—	75,350	75,350	75,350
Redeemable preferred stock, excluding equity conversion feature	—	—	337,060	337,060	292,437
<b>Insurance and Financial Services</b>					
Derivatives:					
FIA embedded derivatives, included in contractholder funds	—	—	1,396,340	1,396,340	1,396,340
Future contracts	—	3,828	—	3,828	3,828
Available-for-sale embedded derivatives	—	—	400	400	400
Investment contracts, included in contractholder funds	—	—	11,992,013	11,992,013	13,153,630
Note payable	—	95,000	—	95,000	95,000
<b>Total financial liabilities</b>	<b>\$ 500,000</b>	<b>\$ 1,763,221</b>	<b>\$ 13,801,163</b>	<b>\$ 16,064,384</b>	<b>\$ 17,094,630</b>

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The carrying amounts of trade receivables, accounts payable, accrued investment income and portions of other insurance liabilities approximate fair value due to their short duration and, accordingly, they are not presented in the tables above.

The fair values of cash equivalents, short-term investments and debt set forth above are generally based on quoted or observed market prices. Investment contracts include deferred annuities, FIAs, universal life insurance (“UL”) and immediate annuities. The fair values of deferred annuity, FIAs, and UL contracts are based on their cash surrender value (i.e. the cost FGL would incur to extinguish the liability) as these contracts are generally issued without an annuitization date. The fair value of immediate annuities contracts is derived by calculating a new fair value interest rate using the updated yield curve and treasury spreads as of the respective reporting date. At April 1, 2012 and September 30, 2011, this resulted in lower fair value reserves relative to the carrying value. FGL is not required to and has not estimated the fair value of the liabilities under contracts that involve significant mortality or morbidity risks, as these liabilities fall within the definition of insurance contracts that are exceptions from financial instruments that require disclosure of fair value. The fair value of FGL’s note payable at September 30, 2011 approximated its carrying value as it was settled or retired at such carrying value in October 2011.

Goodwill, intangible assets and other long-lived assets are also tested annually or if a triggering event occurs that indicates an impairment loss may have been incurred using fair value measurements with unobservable inputs (Level 3).

FGL measures the fair value of its securities based on assumptions used by market participants in pricing the security. The appropriate valuation methodology is selected based on the specific characteristics of the fixed maturity or equity security, and FGL will then consistently apply the valuation methodology to measure the security’s fair value. FGL’s fair value measurement is based on a market approach, which utilizes prices and other relevant information generated by market transactions involving identical or comparable securities. Sources of inputs to the market approach include a third-party pricing service, independent broker quotations or pricing matrices. FGL uses observable and unobservable inputs in its valuation methodologies. Observable inputs include benchmark yields, reported trades, broker-dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers and reference data. In addition, market indicators, industry and economic events are monitored and further market data will be acquired when certain thresholds are met. For certain security types, additional inputs may be used, or some of the inputs described above may not be applicable. For broker-quoted only securities, quotes from market makers or broker-dealers are obtained from sources recognized to be market participants. Management believes the broker quotes are prices at which trades could be executed based on historical trades executed at broker-quoted or slightly higher prices.

FGL did not adjust prices received from third parties as of April 1, 2012 and September 30, 2011. However, FGL does analyze the third party valuation methodologies and its related inputs to perform assessments to determine the appropriate level within the fair value hierarchy.

The fair value of derivative assets and liabilities is based upon valuation pricing models, which represents what FGL would expect to receive or pay at the balance sheet date if it cancelled the options, entered into offsetting positions, or exercised the options. The fair value of futures contracts represent the cumulative unsettled variation margin (open trade equity net of cash settlements). Fair values for these instruments are determined externally by an independent actuarial firm using market observable inputs, including interest rates, yield curve volatilities, and other factors. Credit risk related to the counterparty is considered when estimating the fair values of these derivatives.

The fair values of the embedded derivatives in FGL’s FIA products are derived using market indices, pricing assumptions and historical data.

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Quantitative information regarding significant unobservable inputs used for recurring Level 3 fair value measurements of financial instruments carried at fair value, were as follows:

	Fair Value at April 1, 2012	Valuation technique	Unobservable input(s)	Range (Weighted average)
<b>Assets</b>				
Contingent purchase price reduction receivable	\$ 41,000	Discounted cash flow	Probability of collection Expected term Discount rate Credit insurance risk premium	88% - 96% 1 year 0.74% 11.7%
Asset-backed securities	502,938	Broker-quoted	Offered quotes	82.23% - 101.4% (93.4%)
Corporates	120,180	Broker-quoted	Offered quotes	0% - 137.48% (77.8%)
Hybrids	5,100	Broker-quoted	Offered quotes	0% - 102% (17%)
Municipals	10,308	Broker-quoted	Offered quotes	98.59% - 122.56% (100.86%)
Agency residential-mortgage-backed securities	3,330	Broker-quoted	Offered quotes	0% - 101.48% (34.21%)
Non-agency residential-mortgage-backed securities	1,217	Broker-quoted	Offered quotes	34.03% - 68.21% (44.87%)
<b>Total</b>	<b>\$ 684,073</b>			
<b>Liabilities</b>				
FIA embedded derivatives, included in contractholder funds	\$ 1,496,803	Discounted cash flow	Market value of option SWAP rates Mortality multiplier Surrender rates Non-performance spread	0% - 27.99% (3.12%) 1.27% - 2.29% (1.78%) 70% - 70% (70%) 2% - 50% (7%) 0.25% - 0.25% (0.25%)
Equity conversion feature of preferred stock	73,820	Monte Carlo simulation / Option model	Annualized volatility of equity Discount yield Non-cash accretion rate Calibration factor	37% (37%) 12.5% - 12.7% (12.6%) 0% - 4% 25%
Available-for-sale embedded derivatives	376	Broker-quoted	Offered quote	\$31.79
<b>Total</b>	<b>\$ 1,570,999</b>			

The significant unobservable inputs used in the fair value measurement of the contingent purchase price reduction receivable are the probability of collection depending on the outcomes of litigation and regulatory action, the expected term until payment, discount rate and the credit insurance risk premium. Generally, an increase in the assumptions for the expected term, discount rate and credit insurance risk premium would decrease the fair value of the contingent purchase price receivable. An increase in the probability of collection would increase the fair value of the contingent purchase price reduction receivable.

The significant unobservable inputs used in the fair value measurement of FIA embedded derivatives included in contractholder funds are market value of option, interest swap rates, mortality multiplier, surrender rates, and non-performance spread. The mortality multiplier is based on the 1983 annuity table and assumes the contractholder population is 50% female and 50% male. Significant increases (decreases) in the market value of option in isolation would result in a higher (lower) fair value measurement. Significant increases (decreases) in interest swap rates, mortality multiplier, surrender rates, or non-performance spread in isolation would result in a lower (higher) fair value measurement. Generally, a change in any one unobservable input would not result in a change in any other unobservable input.

The significant unobservable inputs used in the fair value measurement of the equity conversion feature of the Company's preferred stock are annualized volatility of the market value of the Company's listed shares of common stock, the discount yield as of the valuation date, a calibration factor to the issued date fair value of the



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Preferred Stock and the forecasted non-cash accretion rate. Significant increases (decreases) in any of the inputs in isolation would result in a significantly higher (lower) fair value measurement. Generally, an increase in the assumptions used for the volatility and discount yield assumptions would increase the fair value of the equity conversion feature of preferred stock, and maintaining a higher forecasted non-cash accretion rate, would also increase the fair value of the equity conversion feature of preferred stock. A decrease in the calibration factor would result in a increase in the fair value of the equity conversion feature of preferred stock.

The following tables summarize changes to the Company's financial instruments carried at fair value and classified within Level 3 of the fair value hierarchy for the three and six month periods ended April 1, 2012. This summary excludes any impact of amortization of VOBA and DAC. The gains and losses below may include changes in fair value due in part to observable inputs that are a component of the valuation methodology.

	<b>Three Month Period Ended April 1, 2012</b>					<b>Balance at End of Period</b>
	<b>Balance at Beginning of Period</b>	<b>Total Gains (Losses)</b>		<b>Net Purchases, Sales &amp; Settlements</b>	<b>Net Transfer In (Out) of Level 3 (a)</b>	
	<b>Included in Earnings</b>	<b>Included in AOCI</b>				
<b>Assets</b>						
Contingent purchase price reduction receivable	\$ —	\$ 41,000	\$ —	\$ —	\$ —	\$ 41,000
Fixed maturity securities, available-for-sale:						
Asset-backed securities	400,703	—	10,641	80,771	10,823	502,938
Corporates	138,553	89	(1,409)	(17,106)	53	120,180
Hybrids	5,138	—	(38)	—	—	5,100
Municipals	50	(1)	72	10,187	—	10,308
Agency residential mortgage-backed securities	3,312	—	18	—	—	3,330
Non-agency residential mortgage-backed securities	3,637	—	(58)	(117)	(2,245)	1,217
<b>Total assets at Level 3 fair value</b>	<b>\$ 551,393</b>	<b>\$ 41,088</b>	<b>\$ 9,226</b>	<b>\$ 73,735</b>	<b>\$ 8,631</b>	<b>\$ 684,073</b>
<b>Liabilities</b>						
FIA embedded derivatives, included in contractholder funds	\$(1,455,073)	\$(41,730)	\$ —	\$ —	\$ —	\$(1,496,803)
Available-for-sale embedded derivatives	(388)	12	—	—	—	(376)
Equity conversion feature of preferred stock	(47,430)	(26,390)	—	—	—	(73,820)
<b>Total liabilities at Level 3 fair value</b>	<b>\$(1,502,891)</b>	<b>\$(68,108)</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$(1,570,999)</b>

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	Six Month Period Ended April 1, 2012					Balance at End of Period
	Balance at Beginning of Period	Total Gains (Losses)		Net Purchases, Sales & Settlements	Net Transfer In (Out) of Level 3 (a)	
		Included in Earnings	Included in AOCI			
<b>Assets</b>						
Contingent purchase price reduction receivable	\$ —	\$ 41,000	\$ —	\$ —	\$ —	\$ 41,000
Fixed maturity securities available-for-sale:						
Asset-backed securities	374,518	—	6,066	111,531	10,823	502,938
Corporates	159,684	23	(2,265)	(26,917)	(10,345)	120,180
Hybrids	5,205	—	(105)	—	—	5,100
Municipals	—	(2)	72	10,177	61	10,308
Agency residential mortgage-backed securities	3,312	—	18	—	—	3,330
Non-agency residential mortgage-backed securities	3,759	—	(83)	(214)	(2,245)	1,217
<b>Total assets at Level 3 fair value</b>	<u>\$ 546,478</u>	<u>\$ 41,021</u>	<u>\$ 3,703</u>	<u>\$ 94,577</u>	<u>\$ (1,706)</u>	<u>\$ 684,073</u>
<b>Liabilities</b>						
FIA embedded derivatives, included in contractholder funds	\$ (1,396,340)	\$ (100,463)	\$ —	\$ —	\$ —	\$ (1,496,803)
Available-for-sale embedded derivatives	(400)	24	—	—	—	(376)
Equity conversion feature of preferred stock	(75,350)	1,530	—	—	—	(73,820)
<b>Total liabilities at Level 3 fair value</b>	<u>\$ (1,472,090)</u>	<u>\$ (98,909)</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ (1,570,999)</u>

(a) The net transfers in and out of Level 3 during the three and six month periods ended April 1, 2012 were exclusively to or from Level 2.

FGL reviews the fair value hierarchy classifications each reporting period. Changes in the observability of the valuation attributes may result in a reclassification of certain financial assets or liabilities. Such reclassifications are reported as transfers in and out of Level 3, or between other levels, at the beginning fair value for the reporting period in which the changes occur. There were no transfers between Level 1 and Level 2 for the three and six month periods ended April 1, 2012.

During the three and six month periods ended April 1, 2012, primary market issuance and secondary market activity for certain non-agency residential mortgage-backed securities and corporate securities increased the market observable inputs used to establish fair values for similar securities. These factors, along with more consistent pricing from third-party sources, resulted in FGL concluding that there is sufficient trading activity in similar instruments to support classifying these securities as Level 2 as of April 1, 2012. Accordingly, FGL's assessment resulted in a net transfer out of Level 3 of \$2,245 and \$12,590 related to non-agency residential mortgage-backed securities and corporate securities and a net transfer in to Level 3 of \$10,876 and \$10,884 related to asset-backed securities, corporates and municipal securities during the three and six months ended April 1, 2012, respectively.

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The following table presents the gross components of purchases, sales, and settlements, net, of Level 3 financial instruments for the three and six month periods ended April 1, 2012. There were no issuances during this period.

	Three Month Period Ended April 1, 2012			
	Purchases	Sales	Settlements	Net Purchases, Sales & Settlements
<b>Assets</b>				
Fixed maturity, securities available-for-sale:				
Asset-backed securities	\$ 93,522	\$ —	\$ (12,751)	\$ 80,771
Corporates	1,326	(9,674)	(8,758)	(17,106)
Municipal	10,197	—	(10)	10,187
Non-agency residential mortgage-backed securities	—	—	(117)	(117)
<b>Total assets at Level 3 fair value</b>	<b><u>\$105,045</u></b>	<b><u>\$(9,674)</u></b>	<b><u>\$ (21,636)</u></b>	<b><u>\$ 73,735</u></b>
	Six Month Period Ended April 1, 2012			
	Purchases	Sales	Settlements	Net Purchases, Sales & Settlements
<b>Assets</b>				
Fixed maturity, securities available-for-sale:				
Asset-backed securities	\$ 132,351	\$ —	\$ (20,820)	\$ 111,531
Corporates	1,326	(16,685)	(11,558)	(26,917)
Municipal	10,197	—	(20)	10,177
Non-agency residential mortgage-backed securities	—	—	(214)	(214)
<b>Total assets at Level 3 fair value</b>	<b><u>\$143,874</u></b>	<b><u>\$(16,685)</u></b>	<b><u>\$ (32,612)</u></b>	<b><u>\$ 94,577</u></b>

### (6) Goodwill and Intangibles

#### *Consumer Products and Other*

A summary of the changes in the carrying amounts of goodwill and intangible assets of the Consumer Products Segment is as follows:

	Goodwill	Intangible Assets		Total
		Indefinite Lived	Amortizable	
Balance at September 30, 2011	\$610,338	\$ 826,795	\$ 857,114	\$1,683,909
Business acquisitions (Note 14)	85,875	22,000	82,118	104,118
Amortization during period	—	—	(30,449)	(30,449)
Effect of translation	557	(1,472)	(1,102)	(2,574)
Balance at April 1, 2012	<b><u>\$696,770</u></b>	<b><u>\$ 847,323</u></b>	<b><u>\$ 907,681</u></b>	<b><u>\$1,755,004</u></b>

Intangible assets are recorded at cost or at fair value if acquired in a purchase business combination. Customer relationships, proprietary technology intangibles and certain trade names are amortized, using the straight-line method, over their estimated useful lives of approximately four to twenty years. Excess of cost over fair value of net assets acquired (goodwill) and indefinite lived trade name intangibles are not amortized.

Goodwill and indefinite lived intangible assets are tested for impairment at least annually at Spectrum Brands' August financial period end, and more frequently if an event or circumstance indicates that an impairment loss may have been incurred between annual impairment tests.

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Intangible assets subject to amortization include customer relationships, certain trade names and proprietary technology, which are summarized as follows:

	April 1, 2012			September 30, 2011			Amortizable Life
	Cost	Accumulated Amortization	Net	Cost	Accumulated Amortization	Net	
Customer relationships	\$ 800,612	\$ 93,011	\$ 707,601	\$ 738,937	\$ 73,373	\$ 665,564	15-20 years
Trade names	149,700	22,599	127,101	149,700	16,320	133,380	4-12 years
Technology assets	90,924	17,945	72,979	71,805	13,635	58,170	4-17 years
	<u>\$1,041,236</u>	<u>\$ 133,555</u>	<u>\$907,681</u>	<u>\$960,442</u>	<u>\$ 103,328</u>	<u>\$ 857,114</u>	

Amortization expense for the three and six month periods ended April 1, 2012 and April 3, 2011 is as follows:

	Three Months		Six Months	
	2012	2011	2012	2011
	Customer relationships	\$ 10,269	\$ 9,526	\$ 19,860
Trade names	3,140	3,140	6,279	6,279
Technology assets	2,412	1,649	4,310	3,297
	<u>\$15,821</u>	<u>\$14,315</u>	<u>\$30,449</u>	<u>\$28,634</u>

The Company estimates annual amortization expense of intangible assets of the Consumer Products segment for the next five fiscal years will approximate \$63,000 per year.

### **Insurance and Financial Services**

Intangible assets of the Company's insurance segment include VOBA and DAC. Information regarding VOBA and DAC, including deferred sales inducements ("DSI"), is as follows:

	VOBA	DAC	Total
<b>Balance at September 30, 2011</b>	\$419,060	\$ 38,107	\$ 457,167
Deferrals	—	97,237	97,237
Less: Components of amortization:			
Unlocking	(112)	590	478
Interest	14,269	960	15,229
Periodic amortization	(91,680)	(9,126)	(100,806)
Add: Adjustment for change in unrealized investment losses (gains), net	(24,303)	(6,367)	(30,670)
<b>Balance at April 1, 2012</b>	<u>\$317,234</u>	<u>\$121,401</u>	<u>\$ 438,635</u>

Amortization of VOBA and DAC is based on the amount of gross margins or profits recognized, including investment gains and losses. The adjustment for unrealized net investment gains represents the amount of VOBA and DAC that would have been amortized if such unrealized gains and losses had been recognized. This is referred to as the "shadow adjustments" as the additional amortization is reflected in other comprehensive income rather than the statement of operations. As of April 1, 2012 and September 30, 2011, the VOBA balance included cumulative adjustments for net unrealized investment gains of \$(194,420) and \$(170,117), respectively, and the DAC balances included cumulative adjustments for net unrealized investment gains of \$(8,513) and \$(2,146), respectively.

The above DAC balances include \$7,402 and \$5,048 of DSI, net of shadow adjustments, as of April 1, 2012 and September 30, 2011, respectively.

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The weighted average amortization period for VOBA and DAC are approximately 5.0 and 6.0 years, respectively. Estimated amortization expense for VOBA and DAC in future fiscal periods is as follows:

For the fiscal periods ending September 30,	Estimated Amortization Expense	
	VOBA	DAC
2012	\$ 30,748	\$ 7,537
2013	72,387	13,360
2014	67,381	14,755
2015	58,781	14,090
2016	52,067	13,205
Thereafter	230,290	66,967

### (7) Debt

The Company's consolidated debt consists of the following:

	April 1, 2012		September 30, 2011	
	Amount	Rate	Amount	Rate
<b>HGI:</b>				
10.625% Senior Secured Notes, due November 15, 2015	\$ 500,000	10.625%	\$ 500,000	10.625%
<b>Spectrum Brands:</b>				
Term loan, due June 17, 2016	522,510	5.1%	525,237	5.1%
9.5% Senior Secured Notes, due June 15, 2018	950,000	9.5%	750,000	9.5%
6.75% Senior Notes, due March 15, 2020	300,000	6.75%	—	—
12% Senior Subordinated Toggle Notes due 2019	—	—	245,031	12.0%
ABL Revolving Credit Facility, expiring April 21, 2016	50,000	2.7%	—	2.5%
Other notes and obligations	30,340	10.3%	19,333	10.5%
Capitalized lease obligations	25,427	6.6%	24,911	6.2%
	<u>2,378,277</u>		<u>2,064,512</u>	
Original issuance premiums (discounts) on debt, net	1,239		(15,732)	
Less current maturities	33,906		16,090	
Long-term debt — Consumer Products and Other	<u>\$2,345,610</u>		<u>\$2,032,690</u>	
<b>FGL:</b>				
Note payable — Insurance and Financial Services	<u>\$ —</u>		<u>\$ 95,000</u>	

#### **Spectrum Brands**

In March 2012, Spectrum Brands issued \$300,000 aggregate principal amount of its 6.75% Senior Notes due 2020 (the "6.75% Notes") and used part of the proceeds of the offering to accept for purchase \$231,509 of its 12% Senior Subordinated Toggle Notes due 2019 (the "12% Notes") pursuant to a tender offer (the "Tender Offer") for the 12% Notes. Also in March 2012, Spectrum Brands deposited sufficient funds in trust with the trustee under the indenture governing the 12% Notes to satisfy and discharge the \$13,522 of 12% Notes that remained outstanding (the "Satisfaction and Discharge") following completion of the Tender Offer.

As a result of the Satisfaction and Discharge, the trustee became the primary obligor for payment of the remaining 12% Notes on or about the call date of August 28, 2012. Spectrum Brands has a contingent obligation for payment of the 12% Notes were the trustee to default on its payment obligations. Spectrum Brands believes the risk of such default is remote and therefore has not recorded a related liability.

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In connection with the Tender Offer and Satisfaction and Discharge, Spectrum Brands recorded \$27,497 of charges to “Interest expense” in the Condensed Consolidated Statements of Operations for the three and six month periods ended April 1, 2012, consisting of \$23,777 of cash charges for fees and expenses related to the Tender Offer, \$1,623 of cash charges related to the Satisfaction and Discharge and \$2,097 of non-cash charges for the write-off of debt issuance costs and unamortized premium.

The indenture governing the 6.75% Notes (the “2020 Indenture”) contains customary covenants that limit, among other things, the incurrence of additional indebtedness, payment of dividends on or redemption or repurchase of equity interests, the making of certain investments, expansion into unrelated businesses, creation of liens on assets, merger or consolidation with another company, transfer or sale of all or substantially all assets, and transactions with affiliates.

In addition, the 2020 Indenture provides for customary events of default, including failure to make required payments, failure to comply with certain agreements or covenants, failure to make payments when due or on acceleration of certain other indebtedness, and certain events of bankruptcy and insolvency. Events of default under the 2020 Indenture arising from certain events of bankruptcy or insolvency will automatically cause the acceleration of the amounts due under the 6.75% Notes. If any other event of default under the 2020 Indenture occurs and is continuing, the trustee for the 2020 Indenture or the registered holders of at least 25% in the then aggregate outstanding principal amount of the 6.75% Notes may declare the acceleration of the amounts due under those notes.

In December 2011, Spectrum Brands amended its term loan (the “Term Loan”). The aggregate incremental amount by which Spectrum Brands, subject to compliance with financial covenants and certain other conditions, may increase the amount of the commitment under the term loan has been increased from \$100,000 to \$250,000. Certain covenants in respect to indebtedness and liens were amended to provide for dollar limits more favorable to Spectrum Brands and, subject to compliance with financial covenants and certain other conditions, to allow for the incurrence of incremental unsecured indebtedness.

In November 2011, Spectrum Brands completed the offering of \$200,000 aggregate principal amount of 9.5% Senior Secured Notes (the “9.5% Notes”) at a price of 108.5% of the par value; these notes are in addition to the \$750,000 aggregate principal amount of 9.5% Notes that were already outstanding. The additional notes are guaranteed by Spectrum Brands’ existing and future domestic restricted subsidiaries and secured by liens on substantially all of their assets.

In connection with the 6.75% Note offering, the Term Loan amendment and the 9.5% Note offering, Spectrum Brands recorded \$5,814, \$557 and \$3,570, respectively, of fees during the six month period ended April 1, 2012. The fees are classified as “Deferred charges and other assets” in the accompanying Condensed Consolidated Balance Sheet as of April 1, 2012 and are being amortized to interest expense utilizing the effective interest method over the respective terms of the debt. In connection with the Term Loan amendment, Spectrum Brands also recorded cash charges of \$501 as an increase to “Interest expense” during the six month period ended April 1, 2012.

As a result of borrowings and payments under the ABL Revolving Credit Facility at April 1, 2012, Spectrum Brands had aggregate borrowing availability of approximately \$125,337, net of lender reserves of \$27,471 and outstanding letters of credit of \$28,488.

### ***FGL***

The \$95,000 note payable of FGL was settled at face value (without the payment of interest) in October 2011 in connection with the closing of the Raven springing amendment and the replacement of the reserve facility discussed in Note 9.

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### **(8) Defined Benefit Plans**

#### **HGI**

HGI has a noncontributory defined benefit pension plan (the “HGI Pension Plan”) covering certain former U.S. employees. During 2006, the HGI Pension Plan was frozen which caused all existing participants to become fully vested in their benefits.

Additionally, HGI has an unfunded supplemental pension plan (the “Supplemental Plan”) which provides supplemental retirement payments to certain former senior executives of HGI. The amounts of such payments equal the difference between the amounts received under the HGI Pension Plan and the amounts that would otherwise be received if HGI Pension Plan payments were not reduced as the result of the limitations upon compensation and benefits imposed by Federal law. Effective December 1994, the Supplemental Plan was frozen.

#### **Spectrum Brands**

Spectrum Brands has various defined benefit pension plans (the “Spectrum Brands Pension Plans”) covering some of its employees in the United States and certain employees in other countries, primarily the United Kingdom and Germany. The Spectrum Brands Pension Plans generally provide benefits of stated amounts for each year of service. Spectrum Brands funds its U.S. pension plans in accordance with the requirements of the defined benefit pension plans and, where applicable, in amounts sufficient to satisfy the minimum funding requirements of applicable laws. Additionally, in compliance with Spectrum Brands’ funding policy, annual contributions to non-U.S. defined benefit plans are equal to the actuarial recommendations or statutory requirements in the respective countries.

Spectrum Brands also sponsors or participates in a number of other non-U.S. pension arrangements, including various retirement and termination benefit plans, some of which are covered by local law or coordinated with government-sponsored plans, which are not significant in the aggregate and therefore are not included in the information presented below. Spectrum Brands also has various nonqualified deferred compensation agreements with certain of its employees. Under certain of these agreements, Spectrum Brands has agreed to pay certain amounts annually for the first 15 years subsequent to retirement or to a designated beneficiary upon death. It is management’s intent that life insurance contracts owned by Spectrum Brands will fund these agreements. Under the remaining agreements, Spectrum Brands has agreed to pay such deferred amounts in up to 15 annual installments beginning on a date specified by the employee, subsequent to retirement or disability, or to a designated beneficiary upon death.

Spectrum Brands also provides postretirement life insurance and medical benefits to certain retirees under two separate contributory plans.

#### **Consolidated**

The components of consolidated net periodic benefit and deferred compensation benefit costs and contributions made during the three and six month periods ended April 1, 2012 and April 3, 2011 are as follows:

	Three Months		Six Months	
	2012	2011	2012	2011
Service cost	\$ 667	\$ 817	\$ 1,299	\$ 1,635
Interest cost	2,762	2,772	4,899	5,543
Expected return on assets	(2,272)	(2,216)	(3,770)	(4,433)
Recognized net actuarial loss	248	97	278	194
Employee contributions	(46)	(129)	(92)	(257)
	<u>\$ 1,359</u>	<u>\$ 1,341</u>	<u>\$ 2,614</u>	<u>\$ 2,682</u>
Contributions made during period	<u>\$ 1,704</u>	<u>\$ 2,097</u>	<u>\$ 2,577</u>	<u>\$ 3,011</u>

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### (9) Reinsurance

FGL reinsures portions of its policy risks with other insurance companies. The use of reinsurance does not discharge an insurer from liability on the insurance ceded. The insurer is required to pay in full the amount of its insurance liability regardless of whether it is entitled to or able to receive payment from the reinsurer. The portion of risks exceeding FGL's retention limit is reinsured with other insurers. FGL seeks reinsurance coverage in order to limit its exposure to mortality losses and enhance capital management. FGL follows reinsurance accounting when there is adequate risk transfer. Otherwise, the deposit method of accounting is followed. FGL also assumes policy risks from other insurance companies.

The effect of reinsurance on premiums earned, benefits incurred and reserve changes for the three and six month periods ended April 1, 2012 were as follows:

	Three Months		Six Months	
	Net Premiums Earned	Net Benefits Incurred and Reserve Changes	Net Premiums Earned	Net Benefits Incurred and Reserve Changes
Direct	\$ 75,061	\$ 287,105	\$ 151,235	\$ 524,830
Assumed	12,115	9,516	24,310	17,981
Ceded	(73,863)	(54,783)	(145,419)	(124,099)
Net	<u>\$ 13,313</u>	<u>\$ 241,838</u>	<u>\$ 30,126</u>	<u>\$ 418,712</u>

Amounts payable or recoverable for reinsurance on paid and unpaid claims are not subject to periodic or maximum limits. During the three and six month periods ended April 1, 2012, FGL did not write off any reinsurance balances nor did it commute any ceded reinsurance.

No policies issued by FGL have been reinsured with any foreign company, which is controlled, either directly or indirectly, by a party not primarily engaged in the business of insurance.

FGL has not entered into any reinsurance agreements in which the reinsurer may unilaterally cancel any reinsurance for reasons other than non-payment of premiums or other similar credit issues.

FGL closed on a significant reinsurance agreement during the six months ended April 1, 2012 as described below.

#### **Wilton Agreement**

On January 26, 2011, Harbinger F&G, LLC ("HFG"), a wholly-owned subsidiary of the Company and the parent of FGL, entered into a commitment agreement (the "Commitment Agreement") with Wilton Re U.S. Holdings, Inc. ("Wilton") committing Wilton Reassurance Company ("Wilton Re"), a wholly-owned subsidiary of Wilton and a Minnesota insurance company to enter into two amendments to an existing reinsurance agreement with Fidelity & Guaranty Life Insurance Company ("FGL Insurance"), FGL's principal insurance subsidiary. Effective April 26, 2011, HFG elected the second amendment under the Commitment Agreement (the "Raven Springing Amendment") that committed FGL Insurance to cede to Wilton Re all of the business (the "Raven Block") then reinsured with Raven Reinsurance Company ("Raven Re"), a wholly-owned subsidiary of FGL, on or before December 31, 2012, subject to regulatory approval. The Raven Springing Amendment was intended to mitigate the risk associated with HFG's obligation under the First Amended and Restated Stock Purchase Agreement, dated February 17, 2011 (the "F&G Stock Purchase Agreement") to replace the Raven Re reserve facility by December 31, 2012. On September 9, 2011, FGL Insurance and Wilton Re executed an amended and restated Raven Springing Amendment whereby the recapture of the business ceded to Raven Re by FGL Insurance and the re-cession to Wilton Re closed on October 17, 2011 with an effective date of October 1, 2011. FGL Insurance transferred assets with a fair value of \$580,683, including ceding commission, to Wilton Re.



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FGL has a significant concentration of reinsurance with Wilton Re that could have a material impact on the Company's financial position in the event that Wilton Re fails to perform its obligations under the various reinsurance treaties. As of April 1, 2012 the net amount recoverable from Wilton Re was \$1,250,459. FGL monitors both the financial condition of individual reinsurers and risk concentration arising from similar geographic regions, activities and economic characteristics of reinsurers to reduce the risk of default by such reinsurers. As of April 1, 2012, Wilton Re and FGL are still reviewing the settlements associated with new reinsurance transactions FGL entered into after the Company's acquisition of FGL. This ongoing review could result in future adjustments to the settlement amounts reflected in these financial statements.

### (10) Stock Compensation

The Company recognized consolidated stock compensation expense for the three and six month periods ended April 1, 2012 and April 3, 2011 as follows:

	Three Months		Six Months	
	2012	2011	2012	2011
Stock compensation expense	\$7,363	\$8,703	\$11,813	\$14,346
Related tax benefit	2,432	3,036	3,967	5,000
Noncontrolling interest	1,910	2,565	3,229	4,226
Net	<u>\$3,021</u>	<u>\$3,102</u>	<u>\$ 4,617</u>	<u>\$ 5,120</u>

The amounts before taxes and non-controlling interest are principally included in "Selling, general and administrative expenses" in the accompanying Condensed Consolidated Statements of Operations.

### HGI

HGI granted approximately 2,000 and 2,075 stock option awards during the three and six month periods ended April 1, 2012, respectively. All of these grants are time based, and vest over periods of 3 to 4 years. The total fair value of the stock option grants on their respective grant dates was approximately \$3,589.

HGI granted approximately 700 and 768 restricted stock awards during the three and six month periods ended April 1, 2012, respectively. All of these grants are time based, and vest over periods of 7 months to 3 years. The total fair value of the restricted stock grants on their respective grant dates was approximately \$3,719.

HGI granted approximately 22 restricted stock unit awards during the six month period ended April 1, 2012. There were no restricted stock units granted during the three months ended April 1, 2012. All of these grants are time based, and vest over periods of 7 months to 1 year. The total fair value of the restricted stock grants on their respective grant dates was approximately \$100.

The fair values of restricted stock and restricted stock unit awards are determined based on the market price of HGI's common stock on the grant date. The fair value of stock option awards is determined using the Black-Scholes option pricing model. The following assumptions were used in the determination of these grant date fair values using the Black-Scholes option pricing model:

Risk-free interest rate	2012 1.12% - 1.19%
Assumed dividend yield	—
Expected option term	6 years
Volatility	33% - 35%

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A summary of HGI's outstanding stock-based awards as of April 1, 2012, and changes during the six month period, are as follows:

<u>Stock Option Awards</u>	<u>Options</u>	<u>Weighted Average Exercise Price</u>
HGI stock options outstanding at September 30, 2011	143	\$ 6.77
Granted	2,075	4.85
Exercised	(8)	3.33
Forfeited or expired	—	—
HGI stock options outstanding at April 1, 2012	<u>2,210</u>	4.98
Exercisable at April 1, 2012	<u>87</u>	6.99
Vested or expected to vest at April 1, 2012	<u>2,210</u>	4.98

The weighted-average remaining contractual term of outstanding stock option awards was 9.74 years.

<u>Restricted Stock Awards</u>	<u>Shares</u>	<u>Weighted Average Grant Date Fair Value</u>
HGI restricted stock outstanding at September 30, 2011	—	\$ —
Granted	768	4.84
Exercised	—	—
Forfeited or expired	—	—
HGI restricted stock outstanding at April 1, 2012	<u>768</u>	4.84
Vested or expected to vest at April 1, 2012	<u>768</u>	4.84

<u>Restricted Stock Units</u>	<u>Units</u>	<u>Weighted Average Grant Date Fair Value</u>
HGI restricted stock units outstanding at September 30, 2011	—	\$ —
Granted	22	4.61
Exercised	—	—
Forfeited or expired	—	—
HGI restricted share units outstanding at April 1, 2012	<u>22</u>	4.61
Vested or expected to vest at April 1, 2012	<u>22</u>	4.61

### ***Spectrum Brands***

Spectrum Brands granted approximately 13 and 717 restricted stock units during the three and six month periods ended April 1, 2012, respectively. Of these grants, 18 restricted stock units are time based and vest over a one year period. The remaining 699 restricted stock units are performance and time-based and vest over a two year period. The total fair value of the restricted stock units on the dates of the grants was approximately \$19,280.

The fair values of restricted stock awards and restricted stock units are determined based on the market price of Spectrum Brands' common stock on the grant date.

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A summary of the Spectrum Brands' non-vested restricted stock awards and restricted stock units as of April 1, 2012, and changes during the six month period, is as follows:

<u>Restricted Stock Awards</u>	<u>Shares</u>	<u>Weighted Average Grant Date Fair Value</u>	<u>Fair Value at Grant Date</u>
Spectrum Brands restricted stock awards at September 30, 2011	123	\$ 24.20	\$ 2,977
Vested	(97)	23.19	(2,249)
Spectrum Brands restricted stock awards at April 1, 2012	<u>26</u>	<u>28.00</u>	<u>\$ 728</u>

  

<u>Restricted Stock Units</u>	<u>Units</u>	<u>Weighted Average Grant Date Fair Value</u>	<u>Fair Value at Grant Date</u>
Spectrum Brands restricted stock units at September 30, 2011	1,645	\$ 28.97	\$ 47,656
Granted	717	26.89	19,280
Forfeited	(45)	28.27	(1,272)
Vested	(393)	28.76	(11,301)
Spectrum Brands restricted stock units at April 1, 2012	<u>1,924</u>	<u>28.26</u>	<u>\$ 54,363</u>

## **FGL**

On November 2, 2011, FGL's compensation committee (on behalf of its board of directors) approved a long-term stock-based incentive plan that permits the grant of options to purchase shares of FGL common stock to key employees of FGL. On November 2, 2011, FGL's compensation committee also approved a dividend equivalent plan that permits holders of these options the right to receive a payment in cash in an amount equal to the ordinary dividends declared and paid or debt service payments to HGI by FGL in each calendar year starting in the year in which the dividend equivalent is granted through the year immediately prior to the year in which the dividend equivalent vests with respect to a participant's option shares.

On January 6, 2012, FGL granted 205 stock option awards under the terms of the plan. These stock options vest over a period of 3 years and expire on the seventh anniversary of the grant. The total fair value of the grants on their respective grant dates was approximately \$623.

The following assumptions were used in the determination of these grant date fair values using the Black-Scholes option pricing model:

	<u>2012</u>
Risk-free interest rate	0.8%
Assumed dividend yield	10.0%
Expected option term	4.5 years
Volatility	35.0%

A summary of FGL's outstanding stock options as of April 1, 2012, and changes during the six month period, is as follows:

<u>Stock Option Awards</u>	<u>Options</u>	<u>Weighted Average Exercise Price</u>
FGL stock options outstanding at September 30, 2011	—	\$ —
Granted	205	38.14
Exercised	—	—
Forfeited or expired	—	—
FGL stock options outstanding at April 1, 2012	<u>205</u>	<u>38.14</u>
Exercisable at April 1, 2012	—	—
Vested or expected to vest at April 1, 2012	<u>160</u>	<u>38.14</u>

**(11) Income Taxes**

For the three and six months ended April 1, 2012, the Company's effective tax rates of 101% and 55%, respectively, were higher than the United States Federal statutory rate of 35% primarily as a result of: (i) deferred income tax expense due to changes in the tax bases of indefinite lived intangible assets that are amortized for tax purposes, but not for book purposes, (ii) pretax losses in the United States and some foreign jurisdictions for which the Company concluded that the tax benefits are not more-likely-than-not realizable and (iii) tax expense on income in certain foreign jurisdictions that will not be creditable in the United States. Partially offsetting these factors was: (i) a \$19,035 release by FGL in the three and six month periods of valuation allowances on deferred tax assets primarily as a result of revised projections in connection with the regulatory non-approval of a proposed reinsurance transaction, (ii) a \$41,000 gain in the three and six month periods on a contingent purchase price reduction receivable for which no tax provision is necessary and (iii) a \$13,915 release by Spectrum Brands in the six month period of valuation allowances on deferred tax assets as a result of a recent acquisition. Net operating loss ("NOL") and tax credit carryforwards of HGI and Spectrum Brands are subject to full valuation allowances as the Company concluded the associated tax benefits are not more-likely-than-not realizable. Utilization of NOL and other tax carryforwards of HGI, Spectrum Brands and FGL are subject to limitations under Internal Revenue Code ("IRC") Sections 382 and 383. Such limitations result from ownership changes of more than 50 percentage points over a three-year period.

For the three and six months ended April 3, 2011, the Company's effective tax rates were (42)% and (112)%, respectively. Despite consolidated pretax losses, income tax expense was recorded in these periods primarily as a result of: (i) deferred income tax expense due to changes in the tax bases of indefinite lived intangible assets that are amortized for tax purposes, but not for book purposes, (ii) pretax losses in the United States and some foreign jurisdictions for which the Company concluded that the tax benefits are not more-likely-than-not realizable and (iii) tax expense on income in certain foreign jurisdictions that will not be creditable in the United States.

The Company recognizes in its consolidated financial statements the impact of a tax position if it concludes that the position is more likely than not sustainable upon audit based on the technical merits of the position. At April 1, 2012 and September 30, 2011, the Company had \$6,277 and \$9,013, respectively, of unrecognized tax benefits on uncertain tax positions. The Company also had approximately \$4,431 and \$4,682, respectively of accrued interest and penalties related to the uncertain tax positions at those dates. Interest and penalties related to uncertain tax positions are reported in the financial statements as part of income tax expense. The Company does not expect its balance of unrecognized tax benefits at April 1, 2012 to materially change over the next twelve months.

**(12) Earnings Per Share**

The Company follows the provisions of ASC Topic 260, *Earnings Per Share*, which requires companies with complex capital structures, such as having two (or more) classes of securities that participate in declared dividends to calculate earnings (loss) per share ("EPS") utilizing the two-class method. As the holders of the Preferred Stock are entitled to receive dividends with common shares on an as-converted basis, the Preferred Stock has the right to participate in undistributed earnings and must therefore be considered under the two-class method.

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The following table sets forth the computation of basic and diluted EPS for the three and six month periods ended April 1, 2012 and April 3, 2011:

	Three Months		Six Months	
	2012	2011	2012	2011
Net income (loss) attributable to common and participating preferred stockholders	<u>\$ (3,855)</u>	<u>\$ (61,950)</u>	<u>\$ 19,904</u>	<u>\$ (82,020)</u>
Participating shares at end of period:				
Common shares outstanding	139,349	139,202	139,349	139,202
Preferred shares (as-converted basis)	62,215	—	62,215	—
Total	<u>201,564</u>	<u>139,202</u>	<u>201,564</u>	<u>139,202</u>
Percentage of income (loss) allocated to:				
Common shares	69.1%	100.0%	69.1%	100.0%
Preferred shares	30.9%	—	30.9%	—
Net income (loss) attributable to common shares—basic and diluted	<u>\$ (2,665)</u>	<u>\$ (61,950)</u>	<u>\$ 13,760</u>	<u>\$ (82,020)</u>
Weighted-average common shares outstanding—basic and diluted	139,347	139,202	139,347	139,200
Net income (loss) per common share attributable to controlling interest:				
Basic	<u>\$ (0.02)</u>	<u>\$ (0.45)</u>	<u>\$ 0.10</u>	<u>\$ (0.59)</u>
Diluted	<u>\$ (0.02)</u>	<u>\$ (0.45)</u>	<u>\$ 0.10</u>	<u>\$ (0.59)</u>

The number of common shares outstanding used in calculating the weighted average thereof reflects: (i) for the period prior to the January 7, 2011 date of the Spectrum Brands Acquisition, the number of HGI common shares outstanding plus the 119,910 HGI common shares subsequently issued in connection with the Spectrum Brands Acquisition and (ii) for the periods subsequent to and including January 7, 2011, the actual number of HGI common shares outstanding, excluding nonvested restricted shares.

At April 1, 2012, there were 62,215 and 2,210 potential common shares issuable upon the conversion of the Preferred Stock and exercise of stock options, respectively, excluded from the calculation of “Diluted net income (loss) per common share attributable to controlling interest” because the as-converted effect of the Preferred Stock and the effect of the stock options would have been anti-dilutive in the applicable periods presented. The Preferred Stock had a weighted average conversion price of \$6.64 and the stock options had a weighted average exercise price of \$4.98 per share.

### **(13) Commitments and Contingencies**

The Company has aggregate reserves for its legal, environmental and regulatory matters of approximately \$14,211 at April 1, 2012. These reserves relate primarily to the matters described below. However, based on currently available information, including legal defenses available to the Company, and given the aforementioned reserves and related insurance coverage, the Company does not believe that the outcome of these legal, environmental and regulatory matters will have a material effect on its financial position, results of operations or cash flows.

#### ***Legal and Environmental Matters***

##### **HGI**

HGI is a nominal defendant, and the members of its board of directors are named as defendants in a derivative action filed in December 2010 by Alan R. Kahn in the Delaware Court of Chancery. The plaintiff alleges that the

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Spectrum Brands Acquisition was financially unfair to HGI and its public stockholders and seeks unspecified damages and the rescission of the transaction. The Company believes the allegations are without merit and intends to vigorously defend this matter.

HGI is also involved in other litigation and claims incidental to its current and prior businesses. These include worker compensation and environmental matters and pending cases in Mississippi and Louisiana state courts and in a Federal multi-district litigation alleging injury from exposure to asbestos on offshore drilling rigs and shipping vessels formerly owned or operated by its offshore drilling and bulk-shipping affiliates. Based on currently available information, including legal defenses available to it, and given its reserves and related insurance coverage, the Company does not believe that the outcome of these legal and environmental matters will have a material effect on its financial position, results of operations or cash flows.

### **Spectrum Brands**

Spectrum Brands has provided approximately \$8,062 for the estimated costs associated with environmental remediation activities at some of its current and former manufacturing sites. Spectrum Brands believes that any additional liability which may result from resolution of these matters in excess of the amounts provided for will not have a material adverse effect on the financial condition, results of operations or cash flows of Spectrum Brands.

Spectrum Brands is a defendant in various other matters of litigation generally arising out of the ordinary course of business.

### **FGL**

FGL is involved in various pending or threatened legal proceedings, including purported class actions, arising in the ordinary course of business. In some instances, these proceedings include claims for unspecified or substantial punitive damages and similar types of relief in addition to amounts for alleged contractual liability or requests for equitable relief. In the opinion of FGL management and in light of existing insurance and other potential indemnification, reinsurance and established reserves, such litigation is not expected to have a material adverse effect on FGL's financial position, although it is possible that the results of operations could be materially affected by an unfavorable outcome in any one period.

### **Regulatory Matters**

#### **FGL**

FGL is assessed amounts by the state guaranty funds to cover losses to policyholders of insolvent or rehabilitated insurance companies. Those mandatory assessments may be partially recovered through a reduction in future premium taxes in certain states. At April 1, 2012, FGL has accrued \$5,909 for guaranty fund assessments which is expected to be offset by estimated future premium tax deductions of \$4,232.

### **Guarantees**

Throughout its history, the Company has entered into indemnifications in the ordinary course of business with customers, suppliers, service providers, business partners and, in certain instances, when it sold businesses. Additionally, the Company has indemnified its directors and officers who are, or were, serving at the request of the Company in such capacities. Although the specific terms or number of such arrangements is not precisely known due to the extensive history of past operations, costs incurred to settle claims related to these indemnifications have not been material to the Company's financial statements. The Company has no reason to believe that future costs to settle claims related to its former operations will have a material impact on its financial position, results of operations or cash flows.

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The F&G Stock Purchase Agreement between HFG and OMGUK includes a Guarantee and Pledge Agreement which creates certain obligations for FGL as a grantor and also grants a security interest to OMGUK of FGL's equity interest in FGL Insurance in the event that HFG fails to perform in accordance with the terms of the F&G Stock Purchase Agreement. The Company is not aware of any events or transactions that resulted in non-compliance with the Guarantee and Pledge Agreement.

### ***Unfunded Asset Based Lending Commitments***

Through Salus, the Company enters into commitments to extend credit to meet the financing needs of its asset based lending customers upon satisfaction of certain conditions. At April 1, 2012, the notional amount of unfunded, legally binding lending commitments was approximately \$17,700, of which \$2,100 expires in one year or less, and the remainder expires between one and three years.

### ***Shareholder Contingencies***

The Master Fund has pledged all of its shares of the Company's common stock, together with securities of other issuers to secure a certain portfolio financing, which as of the date hereof, constitutes a majority of the outstanding shares of the Company's common stock. The sale or other disposition of a sufficient number of such shares (including any foreclosure on or sale of the Company's shares pledged as collateral) to non-affiliates could cause the Company and its subsidiaries to experience a change of control, which may accelerate certain of the Company's and its subsidiaries' debt instruments and other obligations (including the 10.625% Notes and Preferred Stock) and/or allow certain counterparties to terminate their agreements. Any such sale or disposition may also cause the Company and its subsidiaries to be unable to utilize certain of their net operating loss and other tax carryforwards for income tax purposes.

## **(14) Acquisitions**

### ***FGL Update***

On April 6, 2011, the Company acquired all of the outstanding shares of capital stock of FGL and certain intercompany loan agreements between the seller, as lender, and FGL, as borrower, for cash consideration of \$350,000 (including \$5,000 re-characterized as an expense), which amount could be reduced by up to \$50,000 post closing (as discussed further below).

### ***Measurement Period Adjustments***

During the measurement period (which is not to exceed one year from the acquisition date), the Company is required to retrospectively adjust the provisional assets or liabilities if new information is obtained about facts and circumstances that existed as of the acquisition date that, if known, would have resulted in the recognition of those assets or liabilities as of that date. During the six month period ended April 1, 2012, the Company finalized such provisional amounts which were previously disclosed in the Form 10-K as of September 30, 2011.

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The following table summarizes the provisional and final amounts recognized at fair value for each major class of assets acquired and liabilities assumed as of the FGL Acquisition date:

	<b>April 6, 2011</b>		
	<b>Provisional Amounts</b>	<b>Measurement Period Adjustments</b>	<b>Final Amounts</b>
Investments, cash and accrued investment income, including cash acquired of \$1,040,470	\$17,705,419	\$ —	\$17,705,419
Reinsurance recoverable	929,817	15,246	945,063
Intangible assets (VOBA)	577,163	—	577,163
Deferred tax assets	256,584	(3,912)	252,672
Other assets	72,801	—	72,801
Total assets acquired	<u>19,541,784</u>	<u>11,334</u>	<u>19,553,118</u>
Contractholder funds and future policy benefits	18,415,022	—	18,415,022
Liability for policy and contract claims	60,400	—	60,400
Note payable	95,000	—	95,000
Other liabilities	475,285	4,070	479,355
Total liabilities assumed	<u>19,045,707</u>	<u>4,070</u>	<u>19,049,777</u>
Net assets acquired	496,077	7,264	503,341
Cash consideration, net of \$5,000 re-characterized as expense	345,000	—	345,000
Bargain purchase gain	<u>\$ 151,077</u>	<u>\$ 7,264</u>	<u>\$ 158,341</u>

### *Reinsurance Transactions*

On January 26, 2011, HFG entered into the Commitment Agreement committing Wilton Re to enter into two amendments to an existing reinsurance agreement with FGL Insurance. FGL considered the effects of these amendments in the purchase price allocation. On April 8, 2011, FGL Insurance ceded significantly all of the remaining life insurance business that it had retained to Wilton Re under the first of the two amendments with Wilton and transferred assets with a fair value of \$535,826, net of ceding commission, to Wilton Re. As discussed further in Note 9, effective April 26, 2011, HFG elected the second amendment (the Raven Springing Amendment) that committed FGL Insurance to cede to Wilton Re the Raven Block and on September 9, 2011, FGL Insurance and Wilton Re executed an amended and restated Raven Springing Amendment whereby the recapture of the business ceded to Raven Re by FGL Insurance and the re-cession to Wilton Re closed on October 17, 2011 with an effective date of October 1, 2011. Pursuant to the terms of the Raven Springing Amendment, the amount payable to Wilton at the closing of such amendment was adjusted to reflect the economic performance for the Raven Block from January 1, 2011 until the effective time of the closing of the Raven Springing Amendment. The estimated economic performance for the period from January 1, 2011 to April 6, 2011 was considered in the FGL opening balance sheet and purchase price allocation. Of the ongoing settlement adjustments resolved with Wilton Re, as discussed in Note 9, it was determined that \$11,176, less \$3,912 of deferred income taxes, related to the pre-acquisition period, and were reflected as measurement period adjustments to the initial purchase price allocation.

### *Contingent Purchase Price Reduction*

As contemplated by the terms of the F&G Stock Purchase Agreement, Front Street Re, Ltd. (“Front Street”), a recently formed Bermuda-based reinsurer and wholly-owned subsidiary of the Company sought to enter into a reinsurance agreement (the “Front Street Reinsurance Transaction”) with FGL whereby Front Street would reinsure up to \$3,000,000 of insurance obligations under annuity contracts of FGL, and Harbinger Capital Partners II LP (“HCP II”), an affiliate of the Principal Stockholders, would be appointed the investment manager of up to \$1,000,000 of assets securing Front Street’s reinsurance obligations under the reinsurance agreement. These assets would be deposited in a reinsurance trust account for the benefit of FGL.



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The Front Street Reinsurance Transaction required the approval of the Maryland Insurance Administration (the “MIA”). The F&G Stock Purchase Agreement provides that, the seller may be required to pay up to \$50,000 as a post-closing reduction in purchase price if, among other things, the Front Street Reinsurance Transaction is not approved by the MIA or is approved subject to certain restrictions or conditions. FGL received written notice, dated January 10, 2012, from the MIA, rejecting the Front Street Reinsurance Transaction, as proposed by the respective parties.

Prior to the receipt of the written rejection notice from the MIA, management believed, based on the facts and circumstances at that time, that the likelihood was remote that the purchase price would be required to be reduced. Therefore a fair value of zero had been assigned to the contingent purchase price reduction as of the FGL Acquisition date and at each subsequent quarterly remeasurement date through January 1, 2012. As of April 1, 2012, management now believes that it is near certain that the purchase price will be required to be reduced by the full \$50,000 amount and has estimated a fair value of \$41,000 for the contingent receivable, reflecting appropriate discounts for potential litigation and regulatory action, length of time until expected payment is received and a credit insurance risk premium. Such \$41,000 estimated fair value of the contingent receivable has been reflected in “Receivables, net” in the Condensed Consolidated Balance Sheet as of April 1, 2012 with a corresponding credit to “Other income (expense), net” in the Condensed Consolidated Statements of Operations for the three and six months ended April 1, 2012.

### **Supplemental Pro Forma Information**

The following table reflects the Company’s pro forma results as if the FGL Acquisition was completed on October 1, 2010 and the results of FGL had been included in the three and six month periods ended April 3, 2011.

	<b>Three Months Ended April 3, 2011</b>	<b>Six Months Ended April 3, 2011</b>
<b>Revenues:</b>		
Reported revenues	\$ 693,885	\$1,554,952
FGL adjustment <sup>(a)</sup>	340,729	685,767
Pro forma revenues	<u>\$ 1,034,614</u>	<u>\$2,240,719</u>
<b>Net income (loss):</b>		
Reported net loss	\$ (84,785)	\$ (113,846)
FGL adjustment <sup>(a)</sup>	42,233	84,912
Pro forma net loss	<u>\$ (42,552)</u>	<u>\$ (28,934)</u>
<b>Basic and diluted net income (loss) per common share attributable to controlling interest:</b>		
Reported net loss per common share	\$ (0.45)	\$ (0.59)
FGL adjustment	0.31	0.61
Pro forma net income (loss) per common share	<u>\$ (0.14)</u>	<u>\$ 0.02</u>

(a) The FGL adjustments primarily reflect the following pro forma adjustments applied to FGL’s historical results:

- Reduction in net investment income to reflect amortization of the premium on fixed maturity securities — available-for-sale resulting from the fair value adjustment of these assets;
- Reversal of amortization associated with the elimination of FGL’s historical DAC;
- Amortization of VOBA associated with the establishment of VOBA arising from the acquisition;

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- Adjustments to reflect the impacts of the recapture of the life business from an affiliate of OMGUK and the retrocession of the majority of the recaptured business and the reinsurance of certain life business previously not reinsured to an unaffiliated third party reinsurer, including the amortization of a related \$13,750 reserve credit facility structuring fee;
- Adjustments to eliminate interest expense on notes payable to seller and add interest expense on a new \$95,000 surplus note payable (which was subsequently settled in October 2011);
- Adjustments to reflect the full-period effect of interest expense on the initial \$350,000 of 10.625% Notes issued on November 15, 2010, the proceeds of which were used to fund the FGL Acquisition.

The FGL adjustments do not include the \$158,341 non-recurring bargain purchase gain which was recorded as of the FGL Acquisition date.

### ***Other Acquisitions***

During the six month period ended April 1, 2012, Spectrum Brands completed the following acquisitions which were not considered significant individually or collectively:

#### ***Black Flag***

On October 31, 2011, Spectrum Brands completed the \$43,750 cash acquisition of the Black Flag and TAT trade names (“Black Flag”) from The Homax Group, Inc., a portfolio company of Olympus Partners. The Black Flag and TAT product lines consist of liquids, aerosols, baits and traps that control ants, spiders, wasps, bedbugs, fleas, flies, roaches, yellow jackets and other insects. In accordance with ASC Topic 805, *Business Combinations* (“ASC 805”), Spectrum Brands accounted for the acquisition by applying the acquisition method of accounting. The acquisition method of accounting requires that the consideration transferred in a business combination be measured at fair value as of the closing date of the acquisition.

The results of Black Flag’s operations since October 31, 2011 are included in the accompanying Condensed Consolidated Statements of Operations. The purchase price of \$43,750 has been allocated to the acquired net assets, including \$25,000 of identifiable intangible assets, \$15,852 of goodwill, \$2,509 of inventories, and \$389 of properties and other assets, based upon a preliminary valuation. Spectrum Brands’ estimates and assumptions for this acquisition are subject to change as Spectrum Brands obtains additional information for its estimates during the measurement period. The primary areas of the purchase price allocation that are not yet finalized relate to certain legal matters and residual goodwill.

#### ***FURminator***

On December 22, 2011, Spectrum Brands completed the \$141,745 cash acquisition of FURminator, Inc. (“FURminator”) from HKW Capital Partners III, L.P. FURminator is a leading worldwide provider of branded and patented pet deshedding products. In accordance with ASC 805, Spectrum Brands accounted for the acquisition by applying the acquisition method of accounting.

The results of FURminator operations since December 22, 2011 are included in the accompanying Condensed Consolidated Statements of Operations. The purchase price of \$141,745 has been allocated to the acquired net assets, including \$79,000 of identifiable intangible assets, \$68,531 of goodwill, \$9,240 of current assets, \$648 of properties and \$15,674 of current and long-term liabilities, based upon a preliminary valuation. Spectrum Brands’ estimates and assumptions for this acquisition are subject to change as Spectrum Brands obtains additional information for its estimates during the measurement period. The primary areas of the purchase price allocation that are not yet finalized relate to certain legal matters, income and non-income based taxes and residual goodwill.

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**(15) Restructuring and Related Charges**

The Company reports restructuring and related charges associated with manufacturing and related initiatives of Spectrum Brands in “Cost of goods sold.” Restructuring and related charges reflected in “Cost of goods sold” include, but are not limited to, termination, compensation and related costs associated with manufacturing employees, asset impairments relating to manufacturing initiatives, and other costs directly related to the restructuring or integration initiatives implemented.

The Company reports restructuring and related charges relating to administrative functions of Spectrum Brands in “Selling, general and administrative expenses,” such as initiatives impacting sales, marketing, distribution, or other non-manufacturing related functions. Restructuring and related charges reflected in “Selling, general and administrative expenses” include, but are not limited to, termination and related costs, any asset impairments relating to the functional areas described above, and other costs directly related to the initiatives.

In 2009, Spectrum Brands implemented a series of initiatives to reduce operating costs and to evaluate opportunities to improve its capital structure (the “Global Cost Reduction Initiatives”). The following table summarizes restructuring and related charges incurred by the Global Cost Reduction Initiatives, as well as other initiatives which were not significant, for the three and six month periods ended April 1, 2012 and April 3, 2011 and where those charges are classified in the accompanying Condensed Consolidated Statements of Operations:

	Three Months		Six Months		Charges Since Inception	Expected Future Charges	Total Projected Costs	Expected Completion Date
	2012	2011	2012	2011				
<b>Initiatives:</b>								
Global Cost Reduction	\$ 4,173	\$ 4,378	\$ 11,302	\$ 8,107	\$ 75,630	\$ 7,970	\$ 83,600	January 31, 2015
Other	96	769	692	2,605				
	<u>\$ 4,269</u>	<u>\$ 5,147</u>	<u>\$ 11,994</u>	<u>\$ 10,712</u>				
<b>Classification:</b>								
Cost of goods sold	\$ 1,660	\$ 2,053	\$ 6,265	\$ 2,647				
Selling, general and administrative	2,609	3,094	5,729	8,065				
	<u>\$ 4,269</u>	<u>\$ 5,147</u>	<u>\$ 11,994</u>	<u>\$ 10,712</u>				

The following table summarizes the remaining accrual balance associated with the initiatives and the activity during the six month period ended April 1, 2012:

	Accrual Balance at September 30, 2011	Provisions	Cash Expenditures	Non-Cash Items	Accrual Balance at April 1, 2012	Expensed as Incurred (a)
<b>Global Cost Reduction Initiatives:</b>						
Termination benefits	\$ 8,795	\$ 269	\$ (5,733)	\$ 182	\$ 3,513	\$ 3,518
Other costs	3,021	201	(767)	(454)	2,001	7,314
	11,816	470	(6,500)	(272)	5,514	10,832
Other initiatives	4,371	(32)	(1,588)	60	2,811	724
	<u>\$ 16,187</u>	<u>\$ 438</u>	<u>\$ (8,088)</u>	<u>\$(212)</u>	<u>\$ 8,325</u>	<u>\$ 11,556</u>

(a) Consists of amounts not impacting the accrual for restructuring and related charges.

**(16) Other Required Disclosures****Recent Accounting Pronouncements Not Yet Adopted***Presentation of Comprehensive Income*

In June 2011, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update 2011-05, “*Comprehensive Income (Topic 220): Presentation of Comprehensive Income*,” which amends current comprehensive income guidance. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders’ equity. Instead, comprehensive income must be reported in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. This guidance will be effective for the Company beginning in fiscal year 2013. The Company does not expect the guidance to impact its consolidated financial statements, as such guidance only requires a change in the format of presentation.

*Testing for Goodwill Impairment*

In September 2011, the FASB issued new accounting guidance intended to simplify how an entity tests goodwill for impairment. The guidance will allow an entity to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. An entity no longer will be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. This accounting guidance is effective for the Company for the annual and any interim goodwill impairment tests performed beginning in fiscal year 2013. Early adoption is permitted. The Company does not expect the adoption of this guidance to have a significant impact on its consolidated financial statements.

*Offsetting Assets and Liabilities*

In December 2011, the FASB issued amended disclosure requirements for offsetting financial assets and financial liabilities to allow investors to better compare financial statements prepared under US GAAP with financial statements prepared under International Financial Reporting Standards. The new standards are effective for the Company beginning in the first quarter of its fiscal year ending September 30, 2014. The Company is currently evaluating the impact of this new accounting guidance on the disclosures included in its consolidated financial statements.

**Receivables and Concentrations of Credit Risk**

“Receivables, net” in the accompanying Condensed Consolidated Balance Sheets consist of the following:

	<u>April 1, 2012</u>	<u>September 30, 2011</u>
Trade accounts receivable	\$ 384,014	\$ 370,733
Contingent purchase price reduction receivable (see Note 14)	41,000	—
Other receivables	45,127	37,678
	<u>470,141</u>	<u>408,411</u>
Less: Allowance for doubtful trade accounts receivable	13,774	14,128
	<u>\$ 456,367</u>	<u>\$ 394,283</u>

Trade receivables subject Spectrum Brands to credit risk. Trade accounts receivable are carried at net realizable value. Spectrum Brands extends credit to its customers based upon an evaluation of the customer’s financial condition and credit history, and generally does not require collateral. Spectrum Brands monitors its customers’

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credit and financial condition based on changing economic conditions and makes adjustments to credit policies as required. Provision for losses on uncollectible trade receivables are determined based on ongoing evaluations of Spectrum Brands' receivables, principally on the basis of historical collection experience and evaluations of the risks of nonpayment for a given customer.

Spectrum Brands has a broad range of customers including many large retail outlet chains, one of which accounts for a significant percentage of its sales volume. This customer represented approximately 21% and 23% of Spectrum Brands' net sales during the three and six month periods ended April 1, 2012, respectively. This customer represented approximately 22% and 23% of Spectrum Brands' net sales during the three and six month periods ended April 3, 2011, respectively. This customer also represented approximately 14% and 16% of the Spectrum Brands' trade accounts receivable, net at April 1, 2012 and September 30, 2011, respectively.

Approximately 42% and 46% of Spectrum Brands' net sales during the three and six month periods ended April 1, 2012, respectively, and 44% and 47% of Spectrum Brands' net sales during the three and six month periods ended April 3, 2011, respectively, occurred outside the United States. These sales and related receivables are subject to varying degrees of credit, currency, political and economic risk. Spectrum Brands monitors these risks and makes appropriate provisions for collectability based on an assessment of the risks present.

### **Inventories**

Inventories of Spectrum Brands, which are stated at the lower of cost (using the first-in, first-out method) or market, consist of the following:

	<u>April 1, 2012</u>	<u>September 30, 2011</u>
Raw materials	\$ 76,350	\$ 59,928
Work in process	28,222	25,465
Finished goods	446,461	349,237
	<u>\$ 551,033</u>	<u>\$ 434,630</u>

### **Properties**

Properties, net consist of the following:

	<u>April 1, 2012</u>	<u>September 30, 2011</u>
Total properties, at cost	\$ 332,207	\$ 314,281
Less accumulated depreciation	124,003	107,482
	<u>\$ 208,204</u>	<u>\$ 206,799</u>

### **Shipping and Handling Costs**

Spectrum Brands incurred shipping and handling costs of \$49,266 and \$99,586 for the three and six month periods ended April 1, 2012, respectively, and \$47,698 and \$98,968 for the three and six month periods ended April 3, 2011, respectively. These costs are included in "Selling, general and administrative" expenses in the accompanying Condensed Consolidated Statements of Operations. Shipping and handling costs include costs incurred with third-party carriers to transport products to customers as well as salaries and overhead costs related to activities to prepare Spectrum Brands' products for shipment from its distribution facilities.

### **Asset-Based Loans**

The Company originated loans receivable through the asset based lending activities of Salus of \$32,510, net of \$246 estimated allowance for loan loss. Of the \$32,756 gross loans receivable outstanding at April 1, 2012,

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\$854 has a maturity date of one year or less, and the remainder have maturity dates between one and three years. Such loans are included in “Asset-backed loans and other invested assets” in the “Insurance and Financial Services” section of the Condensed Consolidated Balance sheet as of April 1, 2012. Of the \$32,756 of receivables outstanding at April 1, 2012, loans to two individual customers represented, respectively, 50% and 28% of the outstanding loans receivable balance. As of April 1, 2012, all outstanding loans were current and in compliance with their respective loan covenants.

### **(17) Related Party Transactions**

Harbinger Capital Partners LLC (“Harbinger Capital”), an affiliate of the Company and the Principal Stockholders, provides the Company with certain advisory and consulting services and also provides office space for certain of the Company’s employees and officers. The Company expects to reimburse Harbinger Capital for its out-of-pocket expenses and the cost of advisory and consulting services and office space provided to Company by Harbinger Capital. In addition, on January 9, 2012, the Company hired certain former personnel of Harbinger Capital effective as of October 1, 2011. The Company expects to reimburse Harbinger Capital for employment and other costs associated with the above employees to the extent their services related to the Company from October 1, 2011 to the January 9, 2012. The Company has recognized approximately \$1,296 of expenses as an estimate of the amount it expects to reimburse Harbinger Capital under these arrangements with respect to the six month period ended April 1, 2012, which is subject to review and approval by a special committee of the Company’s board of directors, consisting solely of directors who were determined by the Company’s board of directors to be independent under the NYSE rules, and is therefore subject to change. The Company believes that the amount of expenses recognized is reasonable; however, it does not necessarily represent the costs that would have been incurred by the Company on a stand-alone basis. There were no similar expenses recognized in the six-month period ended April 3, 2011.

### **(18) Segment Data**

The Company follows the accounting guidance which establishes standards for reporting information about operating segments in interim and annual financial statements. The Company’s reportable business segments are organized in a manner that reflects how HGI’s management views those business activities. Accordingly, the Company currently operates its business in two major reporting segments: (i) consumer products through Spectrum Brands and (ii) insurance through FGL (see Note 1 for additional information).

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Segment information for the three and six month periods ended April 1, 2012 and April 3, 2011 are as follows:

	Three Months		Six Months	
	2012	2011	2012	2011
<b>Revenues:</b>				
Consumer products	\$ 746,285	\$ 693,885	\$ 1,595,056	\$ 1,554,952
Insurance	359,087	—	676,365	—
Other financial services	429	—	429	—
Intersegment elimination	(147)	—	(147)	—
Consolidated revenues	<u>\$1,105,654</u>	<u>\$ 693,885</u>	<u>\$ 2,271,703</u>	<u>\$ 1,554,952</u>
<b>Operating income (loss):</b>				
Consumer products	\$ 55,254	\$ 47,089	\$ 138,950	\$ 116,358
Insurance	56,341	—	92,865	—
Other financial services	(635)	—	(912)	—
Intersegment elimination	(147)	—	(147)	—
Total segments	110,813	47,089	230,756	116,358
Corporate expenses (a)	(14,920)	(24,660)	(23,032)	(29,234)
Consolidated operating income	95,893	22,429	207,724	87,124
Interest expense	(84,065)	(82,690)	(139,970)	(140,747)
Other income (expense), net	4,884	616	34,029	(37)
Consolidated income (loss) from continuing operations before income taxes	<u>\$ 16,712</u>	<u>\$ (59,645)</u>	<u>\$ 101,783</u>	<u>\$ (53,660)</u>
<b>Total assets:</b>				
Consumer products	\$ 3,848,862	\$ 3,626,706		
Insurance	20,131,076	19,347,961		
Other financial services	36,881	—		
Intersegment elimination	(27,400)	—		
Total segments	23,989,419	22,974,667		
Corporate assets	545,575	616,221		
Consolidated total assets	<u>\$24,534,994</u>	<u>\$ 23,590,888</u>		

- (a) Included in corporate expenses for the three and six month periods ended April 1, 2012 are \$867 and \$1,715, respectively, for start-up costs relating to Front Street and \$314 and \$2,304, respectively, relating to acquisitions and other projects. For the three and six month periods ended April 3, 2011, there were \$814 and \$1,638, respectively, for start-up costs related to Front Street and \$21,723 and \$23,332, respectively, for acquisitions and other projects included in corporate expenses.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Introduction**

This "Management's Discussion and Analysis of Financial Condition and Results of Operations" of Harbinger Group Inc. ("HGI," "we," "us," "our" and, collectively with its subsidiaries, the "Company") should be read in conjunction with our unaudited condensed consolidated financial statements included elsewhere in this report and "Management's Discussion and Analysis of Financial Condition and Results of Operations" of HGI which was included with our annual consolidated financial statements filed on Form 10-K with the Securities and Exchange Commission (the "SEC") on December 14, 2011 (the "Form 10-K"). Certain statements we make under this Item 2 constitute "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. See "Forward-Looking Statements" in "Part II — Other Information" of this report. You should consider our forward-looking statements in light of our unaudited condensed consolidated financial statements, related notes, and other financial information appearing elsewhere in this report, the Form 10-K and our other filings with the SEC.

**HGI Overview**

We are a holding company and our principal operations are conducted through subsidiaries that offer life insurance and annuity products, and branded consumer products such as batteries, small appliances, pet supplies, home and garden control products and personal care products. Our outstanding common stock is 93.2% owned, collectively, by Harbinger Capital Partners Master Fund I, Ltd. (the "Master Fund"), Global Opportunities Breakaway Ltd. and Harbinger Capital Partners Special Situations Fund, L.P. (together, the "Principal Stockholders"), not giving effect to the conversion rights of the Series A Participating Convertible Preferred Stock or the Series A-2 Participating Convertible Preferred Stock (together, the "Preferred Stock").

We are focused on obtaining controlling equity stakes in subsidiaries that operate across a diversified set of industries and growing acquired businesses. We view the acquisition of Spectrum Brands Holdings, Inc. ("Spectrum Brands") and Fidelity & Guaranty Life Holdings, Inc. ("FGL," formerly Old Mutual U.S. Life Holdings, Inc.), in our previous 2011 fiscal year as first steps in the implementation of that strategy. In addition to FGL's asset management activities, HGI has begun to expand its asset management business by forming HGI Asset Management Holdings, LLC, which has recently formed Salus Capital Partners, LLC ("Salus"), a subsidiary engaged in providing secured asset-based loans to entities across a variety of industries.

We have identified the following five sectors in which we intend to pursue business opportunities: consumer products/retail, insurance and financial services, energy, natural resources and agriculture. We may also pursue business opportunities in other sectors. In addition to our intention to acquire controlling interests, we may also from time to time make investments in debt instruments, acquire minority equity interests in companies and expand our operating businesses.

We believe that our access to the public equity markets may give us a competitive advantage over privately-held entities with whom we compete to acquire certain target businesses on favorable terms. We may pay acquisition consideration in the form of cash, our debt or equity securities, or a combination thereof. In addition, as a part of our acquisition strategy we may consider raising additional capital through the issuance of equity or debt securities.

We currently operate in two major segments: consumer products through Spectrum Brands and insurance through FGL.

**Consumer Products Segment**

Through Spectrum Brands, we are a diversified global branded consumer products company with positions in seven major product categories: consumer batteries; small appliances; pet supplies; electric shaving and grooming products; electric personal care products; home and garden control products; and portable lighting products.



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Spectrum Brand's operations include the worldwide manufacturing and marketing of alkaline, zinc carbon and hearing aid batteries, as well as aquariums and aquatic health supplies and the designing and marketing of rechargeable batteries, battery-powered lighting products, electric shavers and accessories, grooming products and hair care appliances. Spectrum Brand's operations also include the manufacturing and marketing of specialty pet supplies. Spectrum Brand also manufactures and markets herbicides, insecticides and insect repellents in North America. Spectrum Brand also designs, markets and distributes a broad range of branded small appliances and personal care products. Spectrum Brand's operations utilize manufacturing and product development facilities located in the United States, Europe, Latin America and Asia.

Spectrum Brands sells products in approximately 120 countries through a variety of trade channels, including retailers, wholesalers and distributors, hearing aid professionals, industrial distributors and original equipment manufacturers ("OEMs") and enjoys strong name recognition in these markets under the Rayovac, VARTA and Remington brands, each of which has been in existence for more than 80 years, and under the Tetra, 8-in-1, Spectracide, Cutter, Black & Decker, George Foreman, Russell Hobbs, Farberware, Black Flag, FURminator and various other brands.

The "Spectrum Value Model" is at the heart of Spectrum Brands' operating approach. This model emphasizes providing value to the consumer with products that work as well as or better than competitive products for a lower cost, while also delivering higher retailer margins. Efforts are concentrated on winning at point of sale and on creating and maintaining a low-cost, efficient operating structure.

Spectrum Brands' operating performance is influenced by a number of factors including: general economic conditions; foreign exchange fluctuations; trends in consumer markets; consumer confidence and preferences; overall product line mix, including pricing and gross margin, which vary by product line and geographic market; pricing of certain raw materials and commodities; energy and fuel prices; and general competitive positioning, especially as impacted by competitors' advertising and promotional activities and pricing strategies.

### ***Insurance Segment***

Through FGL, we are a provider of annuity and life insurance products to the middle and upper-middle income markets in the United States. Based in Baltimore, Maryland, FGL operates in the United States through its subsidiaries Fidelity & Guaranty Life Insurance Company ("FGL Insurance") and Fidelity & Guaranty Life Insurance Company of New York ("FGL NY Insurance").

FGL's principal products are deferred annuities (including fixed indexed annuity ("FIA") contracts), immediate annuities, and life insurance products, which are sold through a network of approximately 230 independent marketing organizations ("IMOs") representing approximately 18,000 independent agents and managing general agents. As of April 1, 2012, FGL had over 725,000 policyholders nationwide and distributes its products throughout the United States.

FGL's most important IMOs are referred to as "Power Partners." FGL's Power Partners are currently comprised of 23 annuity IMOs and 15 life insurance IMOs. For the six months ended April 1, 2012, these Power Partners accounted for approximately 78% of FGL's sales volume. FGL believes that its relationships with these IMOs are strong. The average tenure of the top ten Power Partners is approximately 13 years.

Under accounting principles generally accepted in the United States of America ("US GAAP"), premium collections for FIAs and fixed rate annuities and immediate annuities without life contingency are reported as deposit liabilities (i.e., contractholder funds) instead of as revenues. Similarly, cash payments to policyholders are reported as decreases in the liability for contractholder funds and not as expenses. Sources of revenues for products accounted for as deposit liabilities are net investment income, surrender and other charges deducted from contractholder funds, and net realized gains (losses) on investments. Components of expenses for products accounted for as deposit liabilities are interest sensitive and index product benefits (primarily interest credited to

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account balances or the cost of providing index credits to the policyholder), amortization of intangibles including value of business acquired (“VOBA”) and deferred policy acquisition costs (“DAC”), other operating costs and expenses and income taxes.

Earnings from products accounted for as deposit liabilities are primarily generated from the excess of net investment income earned over the interest credited or the cost of providing index credits to the policyholder, known as the net investment spread. With respect to FIAs, the cost of providing index credits includes the expenses incurred to fund the annual index credits and where applicable, minimum guaranteed interest credited. Proceeds received upon expiration or early termination of call options purchased to fund annual index credits are recorded as part of the change in fair value of derivatives, and are largely offset by an expense for index credits earned on annuity contractholder fund balances.

FGL’s profitability depends in large part upon the amount of assets under management, the ability to manage operating expenses, the costs of acquiring new business (principally commissions to agents and bonuses credited to policyholders) and the investment spreads earned on contractholder fund balances. Managing net investment spreads involves the ability to manage investment portfolios to maximize returns and minimize risks such as interest rate changes and defaults or impairment of investments and the ability to manage interest rates credited to policyholders and costs of the options and futures purchased to fund the annual index credits on the FIAs.

### **Results of Operations**

#### **Fiscal Quarter and Fiscal Six Month Period Ended April 1, 2012 Compared to Fiscal Quarter and Fiscal Six Month Period Ended April 3, 2011**

In this Quarterly Report on Form 10-Q we refer to the three month period ended April 1, 2012 as the “Fiscal 2012 Quarter,” the six month period ended April 1, 2012 as the “Fiscal 2012 Six Months,” the three month period ended April 3, 2011 as the “Fiscal 2011 Quarter” and the six month period ended April 3, 2011 as the “Fiscal 2011 Six Months.”

As the acquisition of FGL (the “FGL Acquisition”) was on April 6, 2011, its results of operations are not included in the Fiscal 2011 Quarter and Six Months. Although the acquisition of Spectrum Brands (the “Spectrum Brands Acquisition”) was on January 7, 2011, its results of operations are included in the Fiscal 2011 Quarter and Six Months since the acquisition was considered a transaction between entities under common control and accounted for similar to the pooling of interest method.

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Presented below is a table that summarizes our results of operations and compares the amount of the change between the fiscal periods (in millions):

	Fiscal Quarter			Fiscal Six Months		
	2012 (Unaudited)	2011 (Unaudited)	Increase / (Decrease)	2012 (Unaudited)	2011 (Unaudited)	Increase / (Decrease)
<b>Revenues:</b>						
<i>Consumer Products and Other—Net Sales</i>	\$ 746	\$ 694	\$ 52	\$ 1,595	\$ 1,555	\$ 40
<i>Insurance and Financial Services</i>	360	—	360	677	—	677
Total revenues	1,106	694	412	2,272	1,555	717
<b>Operating costs and expenses:</b>						
<i>Consumer Products and Other:</i>						
Cost of goods sold	486	439	47	1,051	1,000	51
Selling, general and administrative expenses	220	233	(13)	428	468	(40)
	706	672	34	1,479	1,468	11
<i>Insurance and Financial Services:</i>						
Benefits and other changes in policy reserves	242	—	242	419	—	419
Acquisition and operating expenses, net of deferrals	19	—	19	81	—	81
Amortization of intangibles	43	—	43	85	—	85
	304	—	304	585	—	585
Total operating costs and expenses	1,010	672	338	2,064	1,468	596
Operating income	96	22	74	208	87	121
Interest expense	(84)	(83)	(1)	(140)	(141)	1
Other income (expense), net	5	1	4	34	—	34
Income (loss) from continuing operations before income taxes	17	(60)	77	102	(54)	156
Income tax expense	17	25	(8)	56	60	(4)
Net income (loss)	—	(85)	85	46	(114)	160
Less: Net loss attributable to noncontrolling interest	(12)	(23)	11	(6)	(32)	26
Net income (loss) attributable to controlling interest	12	(62)	74	52	(82)	134
Less: Preferred stock dividends and accretion	16	—	16	32	—	32
Net income (loss) attributable to common and participating preferred stockholders	\$ (4)	\$ (62)	\$ 58	\$ 20	\$ (82)	\$ 102

**Revenues**

*Consumer Products and Other*

Net sales for the Fiscal 2012 Quarter increased \$52 million, or 8%, to \$746 million from \$694 million for the Fiscal 2011 Quarter. Net sales for the Fiscal 2012 Six Months increased \$40 million, or 3%, to \$1,595 million from \$1,555 million for the Fiscal 2011 Six Months. Consolidated net sales by product line for each of those respective periods are as follows (in millions):

<i>Product line net sales</i>	Fiscal Quarter			Fiscal Six Months		
	2012	2011	Increase (Decrease)	2012	2011	Increase (Decrease)
Consumer batteries	\$ 187	\$ 180	\$ 7	\$ 432	\$ 429	\$ 3
Small appliances	159	154	5	403	397	6
Pet supplies	156	144	12	291	281	10
Electric shaving and grooming products	56	52	4	152	149	3
Electric personal care products	60	56	4	142	138	4
Home and garden control products	110	90	20	134	118	16
Portable lighting products	18	18	—	41	43	(2)
Total net sales to external customers	\$ 746	\$ 694	\$ 52	\$ 1,595	\$ 1,555	\$ 40

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For the Fiscal 2012 Quarter, global consumer battery sales increased \$7 million, or 4%, primarily driven by increases in European, North American and Latin American sales of \$8 million, \$2 million and \$2 million, respectively, which were tempered by negative foreign exchange impacts of \$5 million. Strong European sales were driven by customer gains across the region, whereas increases within North America resulted from distribution gains and new promotional activities at key customers. Latin American gains were attributable to improved volume and price increases in the region. Small appliance sales increased \$5 million, or 3%, during the Fiscal 2012 Quarter compared to the Fiscal 2011 Quarter, driven by increases in both Europe and Latin America of \$3 million each, coupled with a \$1 million increase in North American sales. Foreign exchange negatively affected small appliances sales by \$2 million in the Fiscal 2012 Quarter. European sales increases were attributable to regional expansion in Eastern Europe, and timing of shipments which negatively impacted the Fiscal 2011 Quarter sales. Improved Latin American sales resulted from distribution and customer gains. North American gains were driven by increased placement at major customers. Pet supply sales increased \$12 million, or 8%, during the Fiscal 2012 Quarter, led by increases in companion animal and aquatics sales of \$7 million and \$6 million, respectively tempered by \$1 million in negative foreign currency impacts. Gains in companion animal sales were due to the FURminator acquisition, whereas gains in aquatics sales resulted from increases in North American starter kits and pond related sales. During the Fiscal 2012 Quarter, electric shaving and grooming product sales increased \$4 million, or 8%, led by a \$3 million increase in European sales and \$1 million increases in sales in both North America and Latin America. Foreign exchange negatively impacted electric shaving and grooming sales by \$1 million. The gains across all regions were driven by successful new product launches. Electric personal care sales increased \$4 million, or 7%, for the Fiscal 2012 Quarter driven by increased North American and Latin American sales of \$4 million and \$1 million, respectively. These increases were attributable to continued success in new product categories and distribution gains in Latin America. The sales increases were tempered by \$1 million of negative foreign currency exchange. Home and garden control product sales increased \$20 million, or 22%, during the Fiscal 2012 Quarter compared to the Fiscal 2011 Quarter. The increase in sales was driven by increases in lawn and garden and household insect control sales of \$9 million and \$11 million, respectively, resulting from the early spring weather in the United States, the Black Flag acquisition and retail distribution gains. Portable lighting sales were flat for the Fiscal 2012 Quarter compared to the Fiscal 2011 Quarter.

For the Fiscal 2012 Six Months, global consumer batteries sales increased \$3 million, or 1%, driven by increased European sales of \$16 million due to the reasons discussed above for the Fiscal 2012 Quarter, tempered by decreases in Latin America and North America of \$5 million and \$1 million, respectively, and negative foreign currency impacts of \$7 million. The decreases in Latin America and North America were driven by decreased promotional activities in the first quarter of the fiscal year ending September 30, 2012 ("Fiscal 2012") and the timing of holiday shipments, which were slightly offset by the gains discussed in the Fiscal 2012 Quarter. For the Fiscal 2012 Six Months, small appliance sales increased \$6 million, or 2%, driven by the factors discussed for the Fiscal 2012 Quarter. For the Fiscal 2012 Six Months, pet supply sales increased \$10 million, or 4%, driven by the strong Fiscal 2012 Quarter sales discussed above, which were tempered by lower European aquatics sales in the first quarter of Fiscal 2012. Electric shaving and grooming sales for the Fiscal 2012 Six Months increased \$3 million, or 2%, driven by the gains discussed for the Fiscal 2012 Quarter, tempered by the elimination of lower margin North American promotions in the first quarter of Fiscal 2012. For the Fiscal 2012 Six Months, electric personal care sales increased \$4 million, or 3%, due to the same factors discussed for the Fiscal 2012 Quarter. Home and garden control product sales for the Fiscal 2012 Six Months increased \$16 million, or 14%, due to the factors discussed for the Fiscal 2012 Quarter, which were tempered by sales declines in the first quarter of Fiscal 2012, resulting from customers' inventory management. Portable lighting sales for the Fiscal 2012 Six Months decreased \$2 million, or 5%, due to decreased European sales of \$1 million resulting from the non-recurrence of successful promotions during the first quarter of the fiscal year ended September 30, 2011 ("Fiscal 2011"), coupled with a slight decrease in Latin American sales and negative foreign currency exchange.

[Table of Contents](#)**Insurance and Financial Services**

Insurance and financial services revenues consist of the following components within the Fiscal 2012 Quarter and Fiscal 2012 Six Months (in millions):

	<b>Fiscal 2012 Quarter</b>	<b>Fiscal 2012 Six Months</b>
Premiums	\$ 13	\$ 30
Net investment income	173	360
Net investment gains	164	268
Insurance and investment product fees and other	10	19
Total insurance revenues	<u>\$ 360</u>	<u>\$ 677</u>

Premiums of \$13 million and \$30 million for the Fiscal 2012 Quarter and Six Months, respectively, primarily reflect insurance premiums for traditional life insurance products which are recognized as revenue when due from the policyholder. FGL Insurance has ceded the majority of its traditional life business to unaffiliated third party reinsurers. The remaining traditional life business is primarily related to traditional life contracts that contain return of premium riders, which have not been reinsured to third party reinsurers.

For the Fiscal 2012 Quarter, investment income of \$176 million (before deducting investment management fees of \$3 million), less \$128 million of interest credited and option costs on annuity deposits, resulted in an investment spread of \$48 million, or 1.16% (annualized). Changes in investment spread primarily result from the yield earned on FGL's investment portfolio as well as the aggregate interest credited and option costs on FGL's FIA products which can be impacted by the costs of options purchased to fund the annual index credits on FIA contracts. Average invested assets (on an amortized cost basis) were \$16.1 billion and the average yield earned on average invested assets was 4.40% (annualized) for the Fiscal 2012 Quarter compared to interest credited and option costs of 3.24% (annualized).

For the Fiscal 2012 Six Months, investment income of \$366 million (before deducting investment management fees of \$6 million), less \$260 million of interest credited and option costs on annuity deposits, resulted in an investment spread of \$106 million, or 1.29% (annualized). Average invested assets (on an amortized cost basis) were \$16.1 billion and the average yield earned on average invested assets was 4.58% (annualized) for the Fiscal 2012 Six Months compared to interest credited and option costs of 3.29% (annualized).

FGL's net investment spread for the period is summarized as follows:

	<b>Fiscal 2012 Quarter</b>	<b>Fiscal 2012 Six Months</b>
Average yield on invested assets	4.40%	4.58%
Interest credited and option cost	3.24%	3.29%
Net investment spread	1.16%	1.29%

Net investment gains, reduced by impairment losses, recognized in operations fluctuate from period to period based upon changes in the interest rate and economic environment and the timing of the sale of investments or the recognition of other-than-temporary impairments. For the Fiscal 2012 Quarter and Six Months, fixed maturity and equity available-for-sale securities had net investment gains of \$65 and \$134 million, respectively, related to security sales including an offset by other-than-temporary impairments of \$4 million and \$17 million during the three and six month periods, respectively. The other-than-temporary impairments for the Fiscal 2012 Quarter were primarily related to write-down of low income housing credits. For the Fiscal 2012 Quarter and Six Months, there were also net realized and unrealized gains of \$99 million and \$134 million, respectively, on derivative instruments purchased to hedge the annual index credits for FIA contracts. Included in realized gains for the Fiscal 2012 Six Months were \$30 million of gains associated with the asset transfer on October 17, 2011 for the

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closing of the final acquisition-related reinsurance transaction with Wilton Reassurance Company (“Wilton Re”). The \$30 million of gains were payable to Wilton Re as part of the initial asset transfer. The components of the realized and unrealized gains on derivative instruments are as follows (in millions):

	<u>Fiscal 2012 Quarter</u>	<u>Fiscal 2012 Six Months</u>
Call options:		
Loss on option expiration	\$ (13)	\$ (38)
Change in unrealized gain/loss	86	131
Future contracts:		
Gain on futures contracts expiration	22	32
Change in unrealized gain/loss	4	9
	<u>\$ 99</u>	<u>\$ 134</u>

For the Fiscal 2012 Quarter and Six Months, realized and unrealized gains on derivative instruments primarily result from the performance of the indices upon which the call options and futures contracts are based and the aggregate cost of options purchased. A substantial portion of the call options and futures contracts are based upon the Standard & Poors (“S&P”) 500 Index with the remainder based upon other equity and bond market indices. Thus the fair value of the derivatives will fluctuate from period to period primarily based upon changes in the S&P 500 Index. Accordingly, the change in the unrealized gain on derivatives was primarily driven by the 12% and 25% increase in the S&P 500 Index during the Fiscal 2012 Quarter and Six Months, respectively.

The average index credits to policyholders during the Fiscal 2012 Quarter and Six Months were as follows:

	<u>Fiscal 2012 Quarter</u>	<u>Fiscal 2012 Six Months</u>
S&P 500 Index:		
Point-to-point strategy	2.40%	2.20%
Monthly average strategy	0.02%	2.20%
Monthly point-to-point strategy	0.03%	0.02%
3 year high water mark	17.56%	17.56%

For the Fiscal 2012 Quarter and Six Months, the average return to contractholders from index credits during the period was 1.24% and 1.57% (annualized), respectively. Actual amounts credited to contractholder fund balances may be less than the index appreciation due to contractual features in the FIA contracts (caps, participation rates and asset fees) which allow FGL to manage the cost of the options purchased to fund the annual index credits. The level of realized and unrealized gains and losses on derivative instruments is also influenced by the aggregate costs of options purchased. The aggregate cost of options is primarily influenced by the amount of FIA contracts in force. The aggregate cost of options is also influenced by the amount of contractholder funds allocated to the various indices and market volatility which affects option pricing. The cost of options purchased during the Fiscal 2012 Quarter and Six Months was \$25 million and \$53 million, respectively.

For the Fiscal 2012 Quarter and Six Months, insurance and investment product fees and other were \$10 million and \$19 million, respectively, and consist primarily of cost of insurance and surrender charges assessed against policy withdrawals in excess of the policyholder’s allowable penalty-free amounts (up to 10% of the prior year’s value, subject to certain limitations). Withdrawals from annuity and universal life policies subject to surrender charges were \$192 million and \$422 million for the Fiscal 2012 Quarter and Six Months, respectively, and the average surrender charges collected on annuity withdrawals were 3.28% and 3.23%, respectively.

## **Operating Costs and Expenses**

### ***Consumer Products and Other***

*Costs of Goods Sold/Gross Profit.* Gross profit, representing net sales minus cost of goods sold, for the Fiscal 2012 Quarter was \$260 million compared to \$255 million for the Fiscal 2011 Quarter. Our gross profit margin,

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representing gross profit as a percentage of net sales, for the Fiscal 2012 Quarter decreased to 35% from 37% in the Fiscal 2011 Quarter. The increase in gross profit resulted from increased sales, contributing an additional \$16 million in gross profit, tempered by a \$14 million increase in commodity prices, Asian supply chain costs and changes in product mix, which negatively affected the gross profit margin.

Gross profit for the Fiscal 2012 Six Months was \$544 million compared to \$555 million for the Fiscal 2011 Six Months. Our gross profit margin decreased to 34% from 36% in the Fiscal 2011 Six Months. The decrease in gross profit and gross profit margin for the Fiscal 2012 Six Months was driven by a \$25 million increase in commodity prices, Asian supply chain costs and changes in product mix discussed for the Fiscal 2012 Quarter, coupled with a \$4 million increase in restructuring and related charges included in cost of goods sold due to the announced closure of a zinc carbon battery manufacturing facility in Colombia. These decreases in gross profit were tempered by increased sales which contributed \$14 million in gross profit.

*Selling, General & Administrative Expense.* Selling, general and administrative expenses (“SG&A”) decreased \$13 million to \$220 million for the Fiscal 2012 Quarter from \$233 million for the Fiscal 2011 Quarter. The decrease is primarily attributable to a \$21 million decrease in acquisition and integration related charges principally related to the acquisition of FGL recorded in the Fiscal 2011 Quarter, synergies being recognized at Spectrum Brands subsequent to the June 16, 2010 merger with Russell Hobbs, Inc. (the “SB/RH Merger”) and savings from Spectrum Brands’ global cost reduction initiatives. These decreases were partially offset by an \$11 million increase in corporate expenses primarily due to the hiring of new personnel, bonus compensation accruals during the Fiscal 2012 Quarter based on an increase in HGI’s net asset value (“Compensation NAV”) determined in accordance with the criteria established by HGI’s Compensation Committee (as discussed further under “Consolidated” below) and an allocation of overhead costs from Harbinger Capital.

SG&A for the Fiscal 2012 Six Months decreased \$40 million to \$428 million from \$468 million for the Fiscal 2011 Six Months. The decrease is primarily due to decreased acquisition and integration related charges of \$30 million, synergies being recognized subsequent to the SB/RH Merger of \$17 million and positive foreign exchange impacts of \$4 million. These decreases were partially offset by a \$15 million increase in corporate expenses primarily due to the hiring of new personnel, bonus compensation accruals based on the increase in Compensation NAV and an allocation of overhead costs from Harbinger Capital.

### ***Insurance and Financial Services***

*Benefits and Other Changes in Policy Reserves.* Benefits and other changes in policy reserves of \$242 million and \$419 million for the Fiscal 2012 Quarter and Six Months, respectively, include the change in the FIA embedded derivative liability which includes the market value option liability change and the present value of future credits and guarantee liability change. The market value option liability increased \$130 million and \$168 million for the Fiscal 2012 Quarter and Six Months, respectively, primarily due to the increase in the equity markets during those periods. The present value of future credits and guarantee liability decreased \$23 million and \$28 million for the Fiscal 2012 Quarter and Six Months, respectively, primarily due to higher risk free rates during the Fiscal 2012 Quarter. Fair value accounting for derivative instruments and the embedded derivatives in the FIA contracts creates differences in the recognition of revenues and expenses from derivative instruments including the embedded derivative liability in our FIA contracts. The change in fair value of the embedded derivatives will not correspond to the change in fair value of the derivatives (purchased call options and futures contracts) because the purchased derivatives cover the next annual index period while the embedded derivative liability covers estimated credits over the expected life of the FIA contracts. Additionally, there were index credits, interest credits and bonuses of \$80 million and \$178 million, annuity payments of \$59 million and \$122 million and policy benefits and other reserve movements of \$4 million and \$21 million during the Fiscal 2012 Quarter and Six Months, respectively. Changes in index credits are attributable to changes in the underlying indices and the amount of funds allocated by policyholders to the respective index options. Benefits also include claims incurred during the period in excess of contractholder fund balances, traditional life benefits and the

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change in reserves for traditional life insurance products. Below is a summary of the major components included in benefits and other changes in policy reserves for the Fiscal 2012 Quarter and Six Months periods (in millions):

	<u>Fiscal 2012</u> <u>Quarter</u>	<u>Fiscal 2012</u> <u>Six Months</u>
FIA market value option liability change	\$ 130	\$ 168
FIA present value future credits and guarantee liability change	(23)	(28)
Index credits, interest credited and bonuses	80	178
Annuity payments	59	122
Other policy benefits and reserve movements	(4)	(21)
Total benefits and other changes in policy reserves	<u>\$ 242</u>	<u>\$ 419</u>

*Acquisition and Operating Expenses, net of Deferrals.* Acquisition and operating expenses, net of deferrals for the Fiscal 2012 Quarter and Six Months were \$19 million and \$81 million, respectively, and include costs and expenses related to the acquisition and ongoing maintenance of insurance and investment contracts, including commissions, policy issuance expenses and other underwriting and general operating costs. These costs and expenses are net of amounts that are capitalized and deferred, which are primarily costs and expenses that are directly related to successful acquisition of new and renewal insurance and investment contracts, such as first-year commissions in excess of ultimate renewal commissions and other policy issuance expenses. For the Fiscal 2012 Quarter and Six Months, acquisition and operating expenses included general operating expenses of \$22 million and \$45 million, respectively, and \$3 million of commission and bonus benefit and \$9 million of commission and bonus expenses, net of deferrals, respectively. The amount for the Fiscal 2012 Six Months also includes a \$31 million ceding commission paid to Wilton Re primarily related to \$30 million of investment gains realized on the securities transferred to Wilton Re in October 2011 upon closing of the second acquisition-related reinsurance amendment.

*Amortization of Intangibles.* For the Fiscal 2012 Quarter and Six Months, amortization of intangibles of \$43 million and \$85 million, respectively, includes \$47 million and \$91 million of net VOBA amortization based on gross margins and \$3 million and \$9 million of DAC amortization, partially offset by capitalized accrued interest of \$7 million and \$15 million, which increases the VOBA intangible asset. In general, amortization of DAC will increase each period due to the growth in the annuity business and the deferral of policy acquisition costs incurred with respect to sales of annuity products, however we may experience negative DAC amortization when capitalized accrued interest is greater than the amortization expense. At each period, loss recognition testing is carried out to ensure that DAC and VOBA is recoverable. The anticipated increase in amortization from these factors will be affected by amortization associated with fair value accounting for derivatives and embedded derivatives utilized in our FIA business and amortization associated with net realized gains (losses) on investments and net other-than-temporary impairment losses recognized in operations.



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**Pretax Adjusted Operating Income — Insurance.** Pretax adjusted operating income, a non-US GAAP financial measure frequently used throughout the insurance industry and an economic measure FGL uses to evaluate financial performance each period, was \$14 million and \$38 million for the Fiscal 2012 Quarter and Six Months, respectively. The \$10 million decrease from the quarter ended January 1, 2012 is primarily due to an increase in the fixed index annuities (“FIA”) accounting mismatch as the market-related movement in the derivative liability was greater than the derivative asset market related movement. In addition, the net investment spread decreased as a result of portfolio trading activity, which lowered the investment portfolio’s yield, an increase in the level of cash and cash equivalents held during the quarter ended April 1, 2012 and a one-time redemption fee received in the quarter ended January 1, 2012. The table below includes the adjustments made to the reported operating income of the insurance segment to calculate its pretax adjusted operating income for the Fiscal 2012 Quarter and Six Months (in millions):

	<u>Fiscal 2012</u> <u>Quarter</u>	<u>Fiscal 2012</u> <u>Six Months</u>
<b>Reconciliation to reported operating income:</b>		
Reported operating income — insurance segment	\$ 56	\$ 93
Effect of investment (gains) losses, net of offsets	(36)	(55)
Effect of change in FIA embedded derivative discount rate, net of offsets	(10)	(7)
Effects of acquisition-related reinsurance	4	7
Pretax adjusted operating income	<u>\$ 14</u>	<u>\$ 38</u>

Pretax adjusted operating income is calculated by adjusting the reported insurance segment operating income to eliminate the impact of net investment gains (losses), excluding gains and losses on derivatives and including net other-than-temporary impairment losses recognized in operations, the effect of changes in the rates used to discount the FIA embedded derivative liability, the effects of acquisition-related reinsurance transactions, net of the corresponding VOBA and DAC impact related to these adjustments. These items fluctuate period to period in a manner inconsistent with FGL’s core operations. Accordingly, we believe using a measure which excludes their impact is effective in analyzing the trends of FGL’s operations. Together with reported operating income, we believe pretax adjusted operating income enhances the understanding of underlying results and profitability which in turn provides a meaningful analysis tool for investors.

Non-US GAAP measures such as pretax adjusted operating income should not be used as a substitute for reported operating income. We believe the adjustments made to the reported operating income in order to derive pretax adjusted operating income are significant to gaining an understanding of FGL’s results of operations. For example, FGL could have strong operating results in a given period, yet show reported operating income that is materially less, if during the period the fair value of derivative assets hedging the FIA index credit obligations decreased due to general equity market conditions but the embedded derivative liability related to the index credit obligation did not decrease in the same proportion as the derivative asset because of non-equity market factors such as interest rate movements. Similarly, FGL could also have poor operating results yet show reported operating income that is materially greater, if during the period the fair value of the derivative assets increases but the embedded derivative liability increase is less than the fair value change of the derivative assets. FGL hedges FIA index credits with a combination of static and dynamic strategies, which can result in earnings volatility. The management and board of directors of FGL review pretax adjusted operating income and reported operating income as part of their examination of FGL’s overall financial results. However, these examples illustrate the significant impact derivative and embedded derivative movements can have on reported operating income. Accordingly, the management and board of directors of FGL perform an independent review and analysis of these items, as part of their review of hedging results each period.

The adjustments to reported operating income noted in the table above are net of amortization of VOBA and DAC. Amounts attributable to the fair value accounting for derivatives hedging the FIA index credits and the related embedded derivative liability fluctuate from period to period based upon changes in the fair values of call options purchased to fund the annual index credits for FIAs, changes in the interest rates used to discount the

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embedded derivative liability, and the fair value assumptions reflected in the embedded derivative liability. The accounting standards for fair value measurement require the discount rates used in the calculation of the embedded derivative liability to be based on the risk-free interest rates. The impact of the change in risk-free interest rates have been removed from reported operating income. Additionally, in evaluating operating results, the effects of acquisition-related reinsurance transactions have been removed from reported operating income.

### **Consolidated**

Consolidated operating costs and expenses for the remaining six months of Fiscal 2012 are expected to increase over the comparable six months of Fiscal 2011 as we continue to actively pursue our acquisition strategy and increase corporate oversight due to acquisitions, both of which have entailed the hiring of additional personnel at HGI, and experience continued growth at our subsidiaries. These increases will be partially offset by cost synergies that Spectrum Brands continues to achieve with the SB/RH Merger and savings from its global cost reduction initiatives.

During the Fiscal 2012 Six Months, HGI's Compensation Committee established salary, bonus and equity-based compensation arrangements with certain of HGI's corporate employees, including performance-based bonus targets based on the achievement of personal performance goals, and performance-based bonus targets based on performance measured in terms of the change in the value of HGI's Compensation NAV. Performance-based bonuses paid based on the growth of the Compensation NAV allow management to participate in a portion of HGI's performance. Consolidated operating costs increased by approximately \$7 million and \$9 million for Fiscal 2012 Quarter and Six Months, respectively, as a result of the accrual for these new bonus compensation expenses. These amounts reflect the underlying performance and growth in the Compensation NAV, which has grown approximately 40% in the Fiscal 2012 Six Months. The current results of HGI would result in a mix of cash and equity awards being paid over the next three years if the growth in Compensation NAV during the Fiscal 2012 Six Months is sustained through September 30, 2012. If the growth in Compensation NAV is sustained, we expect the remainder of the year to have equivalent levels of accrued bonus compensation expense. In addition, we expect to recognize approximately \$19 million of deferred bonus compensation expense as it vests over the next three fiscal years, subject to clawback provisions if the subsequent increase in Compensation NAV does not exceed specified threshold returns.

*Interest Expense.* Interest expense increased \$1 million to \$84 million for the Fiscal 2012 Quarter from \$83 million for the Fiscal 2011 Quarter. The increase in quarterly interest expense is primarily the result of a \$4 million increase in interest expense due to the full period effect of the full amount of our 10.625% senior secured notes due 2015 (the "10.625% Notes"), of which \$350 million and \$150 million were issued on November 15, 2010 and June 28, 2011, respectively. This increase was mostly offset by a \$4 million decrease in expenses related to the refinancing of Spectrum Brands' 12% Senior Subordinated Toggle Notes due 2019 (the "12% Notes") in the Fiscal 2012 Quarter compared to expenses related to the refinancing of its term loan in the Fiscal 2011 Quarter. Interest expense for the Fiscal 2012 Six Months decreased \$1 million to \$140 million from \$141 million for the Fiscal 2011 Six Months. The decrease was primarily due to the effects of reduced principal and lower effective interest rates related to Spectrum Brand's term loan and lower expenses for interest rate swaps and other fees and expenses at Spectrum Brands coupled with the \$4 million decrease in refinancing expenses affecting the quarterly interest expense noted above. These decreases were mostly offset by a \$13 million increase in interest expense due to the full period effect of the full amount of our 10.625% Notes and higher interest expense due to the increase in Spectrum Brand's outstanding principal amount of 9.5% Senior Secured Notes due 2018 (the "9.5% Notes"). Expenses related to the refinancing of the 12% Notes in the Fiscal 2012 Quarter and Six Months totaled \$27 million consisting of (i) \$24 million of cash tender and consent payments; (ii) \$1 million of cash call and prepaid interest payments; and (iii) \$2 million related to the write off of unamortized debt issuance costs and premium. Expenses related to the refinancing of the term loan in the Fiscal 2011 Quarter and Six Months totaled \$31 million consisting of (i) \$15 million related to the write off of unamortized debt issuance costs; (ii) \$9 million related to the write off of unamortized original issue discount; and (iii) prepayment premiums of \$7 million.

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*Other Income (Expense), net.* Other income, net was \$5 million and \$34 million for the Fiscal 2012 Quarter and Six Months, respectively, compared to nominal amounts for the Fiscal 2011 Quarter and Six Months. Other income, net in the Fiscal 2012 Quarter and Six Months relates primarily to a \$41 million increase in the estimated fair value of a contingent purchase price reduction receivable recorded during the Fiscal 2012 Quarter (see Note 14, Acquisitions, to our Condensed Consolidated Financial Statements). This increase was partially offset in the Fiscal 2012 Quarter by the negative effect of a \$26 million mark to market change in the fair value of the equity conversion feature of our Preferred Stock, which resulted principally from an increase in the market price of our common stock during the Fiscal 2012 Quarter. Such change substantially offset an opposite change that had been recorded in the Fiscal 2012 first quarter, resulting in a \$2 million positive net effect on the Fiscal 2012 Six Months. There was no similar mark to market change in the Fiscal 2011 Quarter and Six Months, as our Preferred Stock was issued during the second half of Fiscal 2011. Also included in "Other income, net" for the Fiscal 2012 Quarter and Six Months were \$12 million and \$9 million, respectively, of net recognized losses on trading securities held principally for investing purposes of HGI.

*Income Taxes.* For the Fiscal 2012 Quarter and Six Months, our effective tax rates of 101% and 55%, respectively, were higher than the United States Federal statutory rate of 35% primarily as a result of: (i) deferred income tax expense due to changes in the tax bases of indefinite lived intangible assets that are amortized for tax purposes, but not for book purposes, (ii) pretax losses in the United States and some foreign jurisdictions for which we concluded that the tax benefits are not more-likely-than-not realizable and (iii) tax expense on income in certain foreign jurisdictions that will not be creditable in the United States. Partially offsetting these factors was: (i) a \$19 million release by FGL in the Fiscal 2012 Quarter and Six Months of valuation allowances on deferred tax assets primarily as a result of revised projections in connection with the regulatory non-approval of a proposed reinsurance transaction, (ii) the \$41 million gain in the Fiscal 2012 Quarter and Six Months on the contingent purchase price reduction receivable for which no tax provision is necessary and (iii) a \$14 million release by Spectrum Brands in the Fiscal 2012 Six Months of valuation allowances on deferred tax assets as a result of a recent acquisition. Net operating loss ("NOL") and tax credit carryforwards of HGI and Spectrum Brands are subject to full valuation allowances as we concluded the associated tax benefits are not more-likely-than-not realizable. Utilization of NOL and other tax carryforwards of HGI, Spectrum Brands and FGL are subject to limitations under Internal Revenue Code ("IRC") Sections 382 and 383. Such limitations result from ownership changes of more than 50 percentage points over a three-year period.

For the Fiscal 2011 Quarter and Six Months, our effective tax rates were (42)% and (112)%, respectively. Despite consolidated pretax losses, income tax expense was recorded in these periods primarily as a result of: (i) deferred income tax expense due to changes in the tax bases of indefinite lived intangible assets that are amortized for tax purposes, but not for book purposes, (ii) pretax losses in the United States and some foreign jurisdictions for which we concluded that the tax benefits are not more-likely-than-not realizable and (iii) tax expense on income in certain foreign jurisdictions that will not be creditable in the United States.

Spectrum Brands' management decided to not permanently reinvest Fiscal 2012 and future foreign subsidiary earnings, except to the extent repatriation of such earnings is limited or precluded by law. Using these funds, Spectrum Brands' management plans to voluntarily prepay its U.S. debt, repurchase shares and fund U.S. acquisitions and ongoing U.S. operational cash flow requirements. As a result of the valuation allowance recorded against Spectrum Brands' U.S. net deferred tax assets, including net operating loss carryforwards, Spectrum Brands does not expect to incur any incremental U.S. tax expense on the expected future repatriation of foreign earnings. If the U.S. valuation allowance were released at some future date, the U.S. tax on foreign earnings repatriation could have a material impact on our effective tax rate in future periods. For Fiscal 2012, we expect to accrue approximately \$3 million of additional tax expense from non-U.S. withholding and other taxes on the repatriation of current earnings.

*Noncontrolling Interest.* The net income (loss) attributable to noncontrolling interest reflects the share of the net income (loss) of Spectrum Brands attributable to the noncontrolling interest not owned by HGI. Such amount varies in relation to Spectrum Brands' net income or loss for the period and the percentage interest not owned by HGI, which was 42.6% as of April 1, 2012.

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*Preferred Stock Dividends and Accretion.* The Preferred Stock dividends and accretion for the Fiscal 2012 Quarter and Six months of \$16 million and \$32 million, respectively, consist of (i) a cumulative quarterly cash dividend at an annualized rate of 8%, (ii) a quarterly non-cash principal accretion at an annualized rate of 4% through April 1, 2012, that will be reduced to 2% or 0% if we achieve specified rates of growth measured by increases in the value of HGI's net assets (the "Preferred Stock NAV"), and (iii) accretion of the carrying value of our Preferred Stock, which was discounted by the bifurcated equity conversion feature and issuance costs. As the Preferred Stock was issued in the second half of Fiscal 2011, there were no comparable charges in the Fiscal 2011 Quarter and Six months.

For purposes of determining the Preferred Stock accretion amount, we calculate the Preferred Stock NAV in accordance with terms of the certificates of designation of the Preferred Stock. In accordance with the certificates of designation, we are required to calculate the Preferred Stock NAV on September 30 and March 31 of each calendar year. The accretion rate will be set for the following six months based on the performance of our Preferred Stock NAV as of the date of such calculation. The Preferred Stock NAV as of March 31, 2012, calculated in accordance with the certificates of designation, was approximately \$1.1 billion. This calculation will result in a quarterly non-cash accretion at an annualized rate of 2% for the remainder of Fiscal 2012, although it could increase to 4% or decrease to 0% in subsequent periods based upon changes in the Preferred Stock NAV.

## **Liquidity and Capital Resources**

### **HGI**

HGI is a holding company and its liquidity needs are primarily for interest payments on the 10.625% Notes (approximately \$53 million per year), dividend payments on its Preferred Stock (approximately \$33 million per year), professional fees (including advisory services, legal and accounting fees), salaries and benefits, office rent, pension expense, insurance costs, funding certain requirements of its insurance and other subsidiaries, and certain support services by Harbinger Capital Partners LLC ("Harbinger Capital") to HGI. HGI's current source of liquidity is its cash, cash equivalents and investments, and distributions from FGL.

In September and December 2011, we received dividends totaling \$40 million from FGL. We currently expect to receive dividends from FGL in future periods sufficient to fund a substantial portion of the interest payments on the 10.625% Notes. The rest of HGI's cash needs for the remainder of Fiscal 2012 are expected to be satisfied out of cash and investments on hand. Spectrum Brands does not currently pay a dividend, and does not expect to pay any dividends in Fiscal 2012. The ability of HGI's subsidiaries to generate sufficient net income and cash flows to make upstream cash distributions is subject to numerous factors, including restrictions contained in its subsidiaries' financing agreements, availability of sufficient funds in such subsidiaries and applicable state laws and regulatory restrictions. Any payment of dividends by FGL is subject to regulatory restrictions and the approval of such payment by the board of directors of FGL, which must consider various factors, including general economic and business conditions, tax considerations, FGL's strategic plans, targeted capital ratios (including ratio levels anticipated by rating agencies to maintain or improve current ratings), financial results and condition, FGL's expansion plans, any contractual, legal or regulatory restrictions on the payment of dividends, and such other factors the board of directors of FGL considers relevant. At the same time, HGI's subsidiaries may require additional capital to maintain or grow their businesses. Such capital could come from HGI, retained earnings at the relevant subsidiary or from third-party sources. For example, Front Street Re, Ltd. ("Front Street"), a Bermuda-based reinsurer and wholly-owned subsidiary of ours, will require additional capital in order to engage in reinsurance transactions, including any possible transaction with FGL, and may require additional capital to meet regulatory capital requirements. HGI has also committed to provide Salus up to \$26 million in capital, with FGL committing to provide up to \$118 million in capital, in order to engage in asset based lending transactions during the remainder of Fiscal 2012.

We expect our cash, cash equivalents and investments to continue to be a source of liquidity except to the extent they may be used to fund investments in operating businesses or assets. At April 1, 2012, HGI's cash, cash equivalents and short-term investments were \$470 million.

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Based on current levels of operations, HGI does not have any significant capital expenditure commitments and management believes that its consolidated cash, cash equivalents and investments on hand will be adequate to fund its operational and capital requirements for at least the next twelve months. Depending on the size and terms of future acquisitions of operating businesses or assets, HGI and its subsidiaries may raise additional capital through the issuance of equity, debt, or both. There is no assurance, however, that such capital will be available at that time, in the amounts necessary or with terms satisfactory to HGI.

### ***Spectrum Brands***

Spectrum Brands expects to fund its cash requirements, including capital expenditures, interest and principal payments due during the remainder of Fiscal 2012 through a combination of cash on hand (\$52 million at April 1, 2012) and cash flows from operations and available borrowings under its revolving credit facility (the "ABL Revolving Credit Facility"). Spectrum Brands expects its capital expenditures for the remaining six months of Fiscal 2012 will be approximately \$26 million. Going forward, its ability to satisfy financial and other covenants in its senior credit agreements and senior unsecured indenture and to make scheduled payments or prepayments on its debt and other financial obligations will depend on its future financial and operating performance. There can be no assurances that its business will generate sufficient cash flows from operations or that future borrowings under the ABL Revolving Credit Facility will be available in an amount sufficient to satisfy its debt maturities or to fund its other liquidity needs.

Spectrum Brands is not treating Fiscal 2012 and future foreign earnings as permanently reinvested. At April 1, 2012, there are no significant foreign cash balances available for repatriation. For the remainder of Fiscal 2012, Spectrum Brands expects to generate between \$20 million and \$40 million of foreign cash that will be repatriated for its general corporate purposes.

### ***FGL***

FGL conducts all its operations through operating subsidiaries. Dividends from its subsidiaries are the principal sources of cash to pay dividends to HGI and to meet its holding company obligations. Other principal sources of cash include sales of assets.

The liquidity requirements of FGL's regulated insurance subsidiaries principally relate to the liabilities associated with their various insurance and investment products, operating costs and expenses, the payment of dividends to FGL and income taxes. Liabilities arising from insurance and investment products include the payment of benefits, as well as cash payments in connection with policy surrenders and withdrawals, policy loans and obligations to redeem funding agreements.

FGL's insurance subsidiaries have used cash flows from operations and investment activities to fund their liquidity requirements. FGL's insurance subsidiaries' principal cash inflows from operating activities are derived from premiums, annuity deposits and insurance and investment product fees and other income. The principal cash inflows from investment activities result from repayments of principal, investment income and, as necessary, sales of invested assets.

FGL's insurance subsidiaries maintain investment strategies intended to provide adequate funds to pay benefits without forced sales of investments. Products having liabilities with longer durations, such as certain life insurance, are matched with investments having similar estimated lives such as long-term fixed maturity securities. Shorter-term liabilities are matched with fixed maturity securities that have short- and medium-term fixed maturities. In addition, FGL's insurance subsidiaries hold highly liquid, high-quality short-term investment securities and other liquid investment grade fixed maturity securities to fund anticipated operating expenses, surrenders and withdrawals.

The ability of FGL's subsidiaries to pay dividends and to make such other payments is limited by applicable laws and regulations of the states in which its subsidiaries are domiciled, which subject its subsidiaries to significant regulatory restrictions. These laws and regulations require, among other things, FGL's insurance subsidiaries to

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maintain minimum solvency requirements and limit the amount of dividends these subsidiaries can pay. Along with solvency regulations, the primary driver in determining the amount of capital used for dividends is the level of capital needed to maintain desired financial strength ratings from the rating agencies. In that regard, we may limit dividend payments from our major insurance subsidiary to the extent necessary for its risk based capital ratio to be at a level anticipated by the ratings agencies to maintain or improve its current rating. Given recent economic events that have affected the insurance industry, both regulators and rating agencies could become more conservative in their methodology and criteria, including increasing capital requirements for FGL's insurance subsidiaries which, in turn, could negatively affect the cash available to FGL from its insurance subsidiaries and, in turn, to us. FGL monitors its insurance subsidiaries' compliance with the risk based capital requirements specified by the National Association of Insurance Commissioners (the "NAIC"). As of April 1, 2012, each of FGL's insurance subsidiaries has exceeded the minimum risk based capital requirements.

### ***FGL's Investment Portfolio***

The types of assets in which FGL may invest are influenced by various state laws, which prescribe qualified investment assets applicable to insurance companies. Within the parameters of these laws, FGL invests in assets giving consideration to three primary investment objectives: (i) income-oriented total return, (ii) yield maintenance/enhancement and (iii) capital preservation/risk mitigation.

FGL's investment portfolio is designed to provide a stable earnings contribution and balanced risk portfolio across asset classes and is primarily invested in high quality corporate bonds with low exposure to consumer-sensitive sectors.

As of April 1, 2012 and September 30, 2011, FGL's investment portfolio, including asset-based loans originated by Salus, was approximately \$15.0 billion and \$15.8 billion, respectively, and was divided among the following asset classes (dollars in millions):

<u>Asset Class</u>	<u>April 1, 2012</u>		<u>September 30, 2011</u>	
	<u>Fair Value</u>	<u>Percent</u>	<u>Fair Value</u>	<u>Percent</u>
Asset-backed securities	\$ 588	3.9%	\$ 500	3.2%
Commercial mortgage-backed securities	539	3.6%	566	3.6%
Corporates	11,004	73.5%	11,856	75.3%
Equities	236	1.6%	287	1.8%
Hybrids	672	4.5%	659	4.2%
Municipals	962	6.4%	936	5.9%
Agency residential mortgage-backed securities	183	1.2%	222	1.4%
Non-agency residential mortgage-backed securities	464	3.1%	445	2.8%
U.S. Government	95	0.6%	183	1.2%
Other (primarily policy loans and derivatives)	242	1.6%	97	0.6%
<b>Total investments</b>	<u>\$ 14,985</u>	<u>100.0%</u>	<u>\$ 15,751</u>	<u>100.0%</u>

### ***Fixed Maturity Securities***

Insurance statutes regulate the type of investments that FGL's life subsidiaries are permitted to make and limit the amount of funds that may be used for any one type of investment. In light of these statutes and regulations and FGL's business and investment strategy, FGL generally seeks to invest in United States government and government-sponsored agency securities and corporate securities rated investment grade by established nationally recognized statistical rating organizations (each, an "NRSRO") or in securities of comparable investment quality, if not rated.

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As of April 1, 2012 and September 30, 2011, FGL's fixed maturity available-for-sale portfolio was approximately \$14.5 billion and \$15.4 billion, respectively. The following table summarizes the credit quality, by NRSRO rating, of FGL's fixed income portfolio (dollars in millions):

<u>Rating</u>	<u>April 1, 2012</u>		<u>September 30, 2011</u>	
	<u>Fair Value</u>	<u>Percent</u>	<u>Fair Value</u>	<u>Percent</u>
AAA	\$ 1,167	8.0%	\$ 1,236	8.0%
AA	1,543	10.6%	1,660	10.8%
A	4,624	31.9%	4,886	31.8%
BBB	6,571	45.4%	6,862	44.7%
BB	439	3.0%	579	3.8%
B and below	163	1.1%	144	0.9%
<b>Total</b>	<b>\$ 14,507</b>	<b>100.0%</b>	<b>\$ 15,367</b>	<b>100.0%</b>

The NAIC's Securities Valuation Office ("SVO") is responsible for the day-to-day credit quality assessment and valuation of securities owned by state regulated insurance companies. Insurance companies report ownership of securities to the SVO when such securities are eligible for regulatory filings. The SVO conducts credit analysis on these securities for the purpose of assigning an NAIC designation and/or unit price. Typically, if a security has been rated by an NRSRO, the SVO utilizes that rating and assigns an NAIC designation based upon the following system:

<u>NAIC Designation</u>	<u>NRSRO Equivalent Rating</u>
1	AAA/AA/A
2	BBB
3	BB
4	B
5	CCC and lower
6	In or near default

In November 2011, the NAIC membership approved continuation of a process developed in 2009 to assess non-agency residential mortgage-backed securities for the 2011 filing year that does not rely on NRSRO ratings. The NAIC retained the services of PIMCO Advisory to model each non-agency residential mortgage-backed securities owned by U.S. insurers at year end 2011 and 2010. PIMCO Advisory has provided 5 prices for each security for life insurance companies to utilize in determining the NAIC designation for each residential mortgage-backed security based on each insurer's statutory book value price. This process is used to determine the level of risk-based capital ("RBC") requirements for non-agency residential mortgage-backed securities.

The tables below present FGL's fixed maturity securities by NAIC designation as of April 1, 2012 and September 30, 2011 (dollars in millions):

<u>NAIC Designation</u>	<u>April 1, 2012</u>		<u>Percent of Total Carrying Amount</u>
	<u>Amortized Cost</u>	<u>Fair Value</u>	
1	\$ 7,208	\$ 7,561	52.1%
2	6,305	6,524	45.0%
3	399	393	2.7%
4	17	16	0.1%
5	9	8	0.1%
6	5	5	0.0%
	<b>\$ 13,943</b>	<b>\$ 14,507</b>	<b>100.0%</b>

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NAIC Designation	September 30, 2011		
	Amortized Cost	Fair Value	Percent of Total Carrying Amount
1	\$ 7,833	\$ 8,134	52.9%
2	6,271	6,435	41.9%
3	683	648	4.2%
4	117	110	0.7%
5	34	35	0.2%
6	6	5	0.1%
	<u>\$ 14,944</u>	<u>\$ 15,367</u>	<u>100.0%</u>

*Unrealized Losses*

The amortized cost and fair value of fixed maturity securities and equity securities that were in an unrealized loss position as of April 1, 2012 and September 30, 2011 were as follows (dollars in millions):

	April 1, 2012			
	Number of securities	Amortized Cost	Unrealized Losses	Fair Value
Fixed maturity securities, available for sale:				
United States Government full faith and credit	9	\$ 5	\$ —	\$ 5
United States Government sponsored agencies	7	11	—	11
United States municipalities, states and territories	3	17	—	17
Corporate securities:				
Finance, insurance and real estate	94	890	(16)	874
Manufacturing, construction and mining	9	87	(1)	86
Utilities and related sectors	21	212	(6)	206
Wholesale/retail trade	16	132	(3)	129
Services, media and other	12	101	(1)	100
Hybrid securities	21	312	(15)	297
Non-agency residential mortgage-backed securities	56	357	(14)	343
Commercial mortgage-backed securities	17	75	(5)	70
Asset-backed securities	12	152	(3)	149
Equity securities	5	31	(1)	30
	<u>282</u>	<u>\$ 2,382</u>	<u>\$ (65)</u>	<u>\$ 2,317</u>

	September 30, 2011			
	Number of securities	Amortized Cost	Unrealized Losses	Fair Value
Fixed maturity securities, available for sale:				
United States Government full faith and credit	4	\$ 2	\$ (1)	\$ 1
United States Government sponsored agencies	17	25	—	25
United States municipalities, states and territories	9	1	—	1
Corporate securities:				
Finance, insurance and real estate	155	1,798	(82)	1,716
Manufacturing, construction and mining	19	197	(10)	187
Utilities and related sectors	46	386	(16)	370
Wholesale/retail trade	32	383	(10)	373
Services, media and other	46	448	(12)	436
Hybrid securities	31	501	(51)	450
Non-agency residential mortgage-backed securities	67	398	(23)	375
Commercial mortgage-backed securities	47	357	(18)	339
Asset-backed securities	20	278	(3)	275
Equity securities	12	109	(9)	100
	<u>505</u>	<u>\$ 4,883</u>	<u>\$ (235)</u>	<u>\$ 4,648</u>



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The gross unrealized loss position on the portfolio at April 1, 2012, was \$65 million, an improvement from \$235 million at September 30, 2011. The following is a description of the factors causing the unrealized losses by investment category as of April 1, 2012:

*Corporate/Hybrid securities:* Through April 1, 2012, risk assets rallied, and spreads on corporate bonds narrowed on growing confidence in the economic recovery and improvement in sentiment around the financial downturn in the Eurozone. While finance and finance-related corporates constitute the largest bulk of the \$27 million unrealized loss position for corporate securities within the \$65 million of total gross unrealized losses, the total unrealized loss position relating to these sectors has declined from the prior quarter, and now constitutes an even smaller percentage of the total gross loss amount. Spread levels in finance and finance-related names are likely to remain elevated as long as concerns over the Eurozone remain.

*Non-agency residential mortgage-backed securities:* Fair value on non-agency residential mortgage-backed securities are below amortized cost due to continued challenges in the housing market and pressure on secondary market prices due to the sales of similar securities by the Federal government.

*Commercial mortgage-backed securities:* Continued risk aversion in the capital markets still weighs on the prices of commercial mortgage-backed securities, including the earlier vintage/higher quality securities owned in FGL's portfolio. However, the gross unrealized loss position in this sector declined to \$5 million from September 30, 2011.

The amortized cost and fair value of fixed maturity securities and equity securities (excluding United States Government and United States Government sponsored agency securities) in an unrealized loss position greater than 20% and the number of months in an unrealized loss position with fixed maturity securities that carry an NRSRO rating of BBB/Baa or higher considered investment grade as of April 1, 2012, were as follows (dollars in millions):

	April 1, 2012			
	Number of securities	Amortized Cost	Fair Value	Gross Unrealized Losses
Investment grade:				
Less than six months	4	\$ 11	\$ 7	\$ (4)
Total investment grade	4	11	7	(4)
Below investment grade:				
Less than six months	3	4	3	(1)
Six months or more and less than twelve months	4	—	—	—
Total below investment grade	7	4	3	(1)
Total	11	\$ 15	\$ 10	\$ (5)

As of September 30, 2011 no securities were in an unrealized loss position greater than 6 months as the amortized cost of all investments was adjusted to fair value as of the FGL Acquisition date. However, FGL held 15 securities that had unrealized losses greater than 20% during the period. This included 6 fixed maturity securities (excluding United States Government and United States Government sponsored agency securities) that were investment grade (NRSRO rating of BBB/Baa or higher) with an amortized cost and estimated fair value of \$9 million and \$7 million, respectively, as well as 9 securities below investment grade with an amortized cost and estimated fair value of \$31 million and \$24 million, respectively.

### *Other-Than-Temporary Impairments and Watch List*

FGL has a policy and process in place to identify securities in its investment portfolio for which it should recognize impairments.

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At each balance sheet date, FGL identifies invested assets which have characteristics (i.e. significant unrealized losses compared to amortized cost and industry trends) creating uncertainty as to FGL's future assessment of an other-than-temporary impairment. As part of this assessment, FGL reviews not only a change in current price relative to its amortized cost but the issuer's current credit rating and the probability of full recovery of principal based upon the issuer's financial strength. Specifically for corporate issues, FGL evaluates the financial stability and quality of asset coverage for the securities relative to the term to maturity for the issues FGL owns. On a quarterly basis FGL reviews structured securities for changes in default rates, loss severities and expected cash flows for the purpose of assessing potential other than temporary impairments and related credit losses to be recognized in operations. A security which has a 20% or greater change in market price relative to its amortized cost and a possibility of a loss of principal will be included on a list which is referred to as FGL's watch list. At April 1, 2012 and September 30, 2011, FGL's watch list included only 11 and 17 securities in an unrealized loss position with an amortized cost of \$15 million and \$41 million, unrealized losses of \$5 million and \$9 million, and fair value of \$10 million and \$32 million, respectively.

There were 9 and 7 structured securities on the watch list as of April 1, 2012 and September 30, 2011, respectively. FGL's analysis of these structured securities included cash flow testing results which demonstrated the April 1, 2012 carrying values were fully recoverable.

### *Exposure to European Sovereign Debt*

FGL's investment portfolio has no direct exposure to European sovereign debt. The exposure to peripheral European financial institutions is limited to obligations of two Spanish banks; all exposures are denominated in U.S. dollars. The portfolio has exposure to bonds issued by two foreign subsidiaries of the largest Spanish bank, Banco Santander: Banco Santander USA and Banco Santander Chile which had book values of \$36 million and \$44 million, respectively, at April 1, 2012. While the parent company of these issuers is in Spain, FGL does not view these particular foreign holdings as vulnerable to any prolonged weakness in the domestic Spanish economy given their focus on business in their home markets, mainly the U.S. and Chile. In addition to Banco Santander, FGL also owns bonds issued by BBVA, the second largest Spanish banking concern, which had a book value of \$32 million at April 1, 2012. These securities are obligations of the domestic subsidiary, and are exposed to the domestic Spanish economy. As such, the ratings on these securities are likely to reflect any changes to the sovereign rating of Spain. With the recovery in capital markets during the past quarter, FGL has seen improvement in pricing of both Banco Santander obligations as well as the BBVA bonds. During the Fiscal 2012 Quarter, FGL recorded a gain of \$3 million on the elimination of the portfolio's exposure to the Italian banking concern Unicredit by the sale of HVB Funding Trust I and III, which were previously written down due to a change of intent to a sell bias.

### *Available-For-Sale Securities*

For additional information regarding FGL's available-for-sale securities, including the amortized cost, gross unrealized gains (losses), and fair value of available-for-sale securities as well as the amortized cost and fair value of fixed maturity available-for-sale securities by contractual maturities as of April 1, 2012 refer to Note 3, Investments, to our Condensed Consolidated Financial Statements.

### *Net Investment Income and Net Investment Gains*

For discussion regarding FGL's net investment income and net investment gains refer to Note 3, Investments, to our Condensed Consolidated Financial Statements.

### *Concentrations of Financial Instruments*

For detail regarding FGL's concentration of financial instruments refer to Note 3, Investments, to our Condensed Consolidated Financial Statements.

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### *Derivatives*

For additional information regarding FGL's derivatives refer to Note 4, Derivative Financial Instruments, to our Condensed Consolidated Financial Statements.

FGL is exposed to credit loss in the event of nonperformance by its counterparties on the call options. FGL attempts to reduce the credit risk associated with such agreements by purchasing such options from large, well-established financial institutions.

FGL will also hold cash and cash equivalents received from counterparties for call option collateral, as well as Government securities pledged as call option collateral, if its counterparty's net exposures exceed pre-determined thresholds. See Note 4, Derivative Financial Instruments, for additional information regarding FGL's exposure to credit loss on call options.

### **Discussion of Consolidated Cash Flows**

#### *Summary of Consolidated Cash Flows*

<u>Cash provided by (used in):</u>	<u>Six Month Period Ended</u>	
	<u>April 1, 2012</u>	<u>April 3, 2011</u>
	<u>(In millions)</u>	
Operating activities	\$ 106	\$ (134)
Investing activities	793	(37)
Financing activities	284	384
Effect of exchange rate changes on cash and cash equivalents	(1)	(1)
Net increase in cash and cash equivalents	<u>\$ 1,182</u>	<u>\$ 212</u>

#### *Operating Activities*

Cash provided by operating activities totaled \$106 million for the Fiscal 2012 Six Months as compared to a use of \$134 million for the Fiscal 2011 Six Months. The \$240 million improvement was the result of a \$161 million increase in cash provided by HGI corporate operating activities and \$106 million of cash provided by FGL, partially offset by a \$27 million increase in cash used by Spectrum Brands. The \$161 million increase at HGI corporate was primarily due to a \$141 million excess of sales over purchases of trading securities acquired for resale and the return to us of \$49 million that had been posted as collateral for an FGL subsidiary, both partially offset by a \$27 million semi-annual interest payment on our 10.625% Notes. The \$27 million increase in cash used at Spectrum Brands was primarily due to a \$45 million increased use of cash for working capital and other items driven by higher seasonal increases in inventories and receivables partially offset by lower seasonal decreases in accrued salaries and wages and accounts payable.

#### *Investing Activities*

Cash provided by investing activities was \$793 million for the Fiscal 2012 Six Months, as compared to a use of cash of \$37 million for the Fiscal 2011 Six Months. The \$830 million increase in cash provided by investing activities is due to a \$1,043 million increase in cash provided from sales, maturities and repayments, net of purchases, of fixed maturity securities and other investments principally by FGL, partially offset by an increase in cash used for acquisitions of \$175 million, net cash used by Salus in originating \$33 million of asset-backed loans in the Fiscal 2012 Six Months and the non-recurrence of a \$7 million cash inflow related to the sale of assets held for sale in the Fiscal 2011 Six Months. The \$175 million increase in cash used for acquisitions relates to the \$139 million, net of cash acquired, acquisition of FURminator, Inc., and the \$44 million acquisition of Black Flag in the Fiscal 2012 Six Months, as compared to the \$10 million acquisition of Seed Resources, Inc., net of cash acquired, in the Fiscal 2011 Six Months.

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### *Financing Activities*

Cash provided by financing activities was \$284 million for the Fiscal 2012 Six Months compared to cash provided of \$384 million for the Fiscal 2011 Six Months. The \$100 million decrease in cash provided by financing activities was primarily related to the use of \$270 million for the repayment in the Fiscal 2012 Six Months of the 12% Notes by Spectrum Brands, including a bond call/tender premium, \$83 million of cash used to repurchase Spectrum Brands' common stock by both HGI and Spectrum Brands, cash used by FGL of \$95 million to settle a surplus note payable and \$15 million of dividends paid by HGI on preferred stock, partially offset by a \$172 million increase in proceeds from issuances of senior notes (see "Debt Financing Activities" below for further details) and cash provided of \$183 million from the issuance of, net of redemptions and benefit payments on, investment contracts including annuity and universal life insurance contracts by FGL.

### *Debt Financing Activities*

#### **HGI**

On November 15, 2010 and June 28, 2011, we issued \$350 million and \$150 million, respectively, or \$500 million aggregate principal amount of the 10.625% Notes. The 10.625% Notes were sold only to qualified institutional buyers pursuant to Rule 144A under the Securities Act of 1933, as amended (the "Securities Act"), and to certain persons in offshore transactions in reliance on Regulation S, but were subsequently registered under the Securities Act. The 10.625% Notes were issued at an aggregate price equal to 99.31% of the principal amount thereof, with a net original issue discount of \$3.4 million. Interest on the 10.625% Notes is payable semi-annually, through November 15, 2015. The 10.625% Notes are collateralized with a first priority lien on substantially all of the assets directly held by us, including stock in our direct subsidiaries (with the exception of Zap.Com Corporation, but including Spectrum Brands, Harbinger F&G, LLC ("HFG") and HGI Funding LLC) and our directly held cash and investment securities.

We have the option to redeem the 10.625% Notes prior to May 15, 2013 at a redemption price equal to 100% of the principal amount plus a make-whole premium and accrued and unpaid interest to the date of redemption. At any time on or after May 15, 2013, we may redeem some or all of the 10.625% Notes at certain fixed redemption prices expressed as percentages of the principal amount, plus accrued and unpaid interest. At any time prior to November 15, 2013, we may redeem up to 35% of the original aggregate principal amount of the 10.625% Notes with net cash proceeds received by us from certain equity offerings at a price equal to 110.625% of the principal amount of the 10.625% Notes redeemed, plus accrued and unpaid interest, if any, to the date of redemption, provided that redemption occurs within 90 days of the closing date of such equity offering, and at least 65% of the aggregate principal amount of the 10.625% Notes remains outstanding immediately thereafter.

The Indenture governing the 10.625% Notes contains covenants limiting, among other things, and subject to certain qualifications and exceptions, our ability, and, in certain cases, the ability of our subsidiaries, to incur additional indebtedness; create liens; engage in sale-leaseback transactions; pay dividends or make distributions in respect of capital stock; make certain restricted payments; sell assets; engage in transactions with affiliates; or consolidate or merge with, or sell substantially all of our assets to, another person. We are also required to maintain compliance with certain financial tests, including minimum liquidity and collateral coverage ratios that are based on the fair market value of the collateral, including our equity interests in Spectrum Brands and our other subsidiaries such as HFG and HGI Funding LLC. At April 1, 2012, we were in compliance with all covenants under the 10.625% Notes.

#### **Spectrum Brands**

In connection with the SB/RH Merger, Spectrum Brands (i) entered into a new senior secured term loan pursuant to a new senior credit agreement consisting of a \$750 million term loan facility subsequently refinanced in February 2011 (the "Term Loan"), (ii) issued \$750 million in aggregate principal amount of 9.5% Notes and

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(iii) entered into a \$300 million ABL Revolving Credit Facility. The proceeds from such financing were used to repay its then-existing senior term credit facility; its then-existing asset based revolving loan facility, to pay fees and expenses in connection with the refinancing and for general corporate purposes.

### *Senior Term Credit Facility*

On February 1, 2011, Spectrum Brands completed the refinancing of its term loan facility, which was initially established in connection with the SB/RH Merger, and, at February 1, 2011, had an aggregate amount outstanding of \$680 million, with an amended and restated credit agreement (together with the amended ABL Revolving Credit Facility, the “Senior Credit Facilities”) at a lower interest rate. The Term Loan was issued at par and has a maturity date of June 17, 2016. Subject to certain mandatory prepayment events, the Term Loan is subject to repayment according to a scheduled amortization of approximately \$7 million per year, with the final payment of all amounts outstanding, plus accrued and unpaid interest, due at maturity. Among other things, the Term Loan provides for interest at a rate per annum equal to, at Spectrum Brands’ option, the LIBO rate (adjusted for statutory reserves) subject to a 1.00% floor plus a margin equal to 4.00%, or an alternate base rate plus a margin equal to 3.00%.

On December 15, 2011, Spectrum Brands amended its term loan facility. The aggregate incremental amount by which Spectrum Brands, subject to compliance with financial covenants and certain other conditions may increase the amount of the commitment under the Term Loan has been increased from \$100 million to \$250 million. Certain covenants in respect of indebtedness and liens were amended to provide for dollar limits more favorable to Spectrum Brands and, subject to compliance with financial covenants and certain other conditions, to allow for the incurrence of incremental unsecured indebtedness. Certain covenants with respect to investments, loans, advances, restricted payments, other indebtedness and capital expenditures were amended to provide greater flexibility for Spectrum Brands in utilizing a certain portion of its excess cash flow (as defined in the term loan credit agreement that was amended and restated), subject to certain conditions.

The Term Loan contains financial covenants with respect to debt, including, but not limited to, a maximum leverage ratio and a minimum interest coverage ratio, which covenants, pursuant to their terms, become more restrictive over time. In addition, the Term Loan contains customary restrictive covenants, including, but not limited to, restrictions on Spectrum Brands’ ability to incur additional indebtedness, create liens, make investments or specified payments, give guarantees, pay dividends, make capital expenditures and merge or acquire or sell assets. Pursuant to a guarantee and collateral agreement, Spectrum Brands, Inc. and its domestic subsidiaries have guaranteed their respective obligations under the Term Loan and related loan documents and have pledged substantially all of their respective assets to secure such obligations. The Term Loan also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness.

At April 1, 2012 the aggregate amount outstanding under the Term Loan was \$523 million. At April 1, 2012, Spectrum Brands was in compliance with all covenants under the Term Loan.

### *9.5% Notes*

In November 2011, Spectrum Brands completed the offering of \$200 million aggregate principal amount of 9.5% Notes at a price of 108.50% of the par value; these notes are in addition to the \$750 million aggregate principal amount of 9.5% Notes already outstanding. The additional notes are guaranteed by Spectrum Brands’ existing and future domestic restricted subsidiaries and secured by liens on substantially all their assets.

At April 1, 2012 Spectrum Brands had outstanding principal of \$950 million under the 9.5% Notes maturing June 15, 2018. At April 1, 2012, Spectrum Brands was in compliance with all covenants under the 9.5% Notes and the related indenture.

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### *6.75% Notes*

In March 2012, Spectrum Brands issued \$300 million aggregate principal amount of its 6.75% Notes and used part of the proceeds of the offering to accept for purchase \$232 million of its 12% Notes pursuant to a tender offer (the “Tender Offer”) for the 12% Notes. Also in March 2012, Spectrum Brands deposited sufficient funds in trust with the trustee under the indenture governing the 12% Notes to satisfy and discharge the \$13 million of 12% Notes that remained outstanding (the “Satisfaction and Discharge”) following completion of the Tender Offer.

As a result of the Satisfaction and Discharge, the trustee became the primary obligor for payment of the remaining 12% Notes on or about the call date of August 28, 2012. Spectrum Brands has a contingent obligation for payment of the 12% Notes were the trustee to default on its payment obligations. Spectrum Brands believes the risk of such default is remote and therefore has not recorded a related liability.

The indenture governing the 6.75% Notes (the “2020 Indenture”) contains customary covenants that limit, among other things, the incurrence of additional indebtedness, payment of dividends on or redemption or repurchase of equity interests, the making of certain investments, expansion into unrelated businesses, creation of liens on assets, merger or consolidation with another company, transfer or sale of all or substantially all assets, and transactions with affiliates.

In addition, the 2020 Indenture provides for customary events of default, including failure to make required payments, failure to comply with certain agreements or covenants, failure to make payments when due or on acceleration of certain other indebtedness, and certain events of bankruptcy and insolvency. Events of default under the 2020 Indenture arising from certain events of bankruptcy or insolvency will automatically cause the acceleration of the amounts due under the 6.75% Notes. If any other event of default under the 2020 Indenture occurs and is continuing, the trustee for the 2020 Indenture or the registered holders of at least 25% in the then aggregate outstanding principal amount of the 6.75% Notes may declare the acceleration of the amounts due under those notes.

At April 1, 2012 Spectrum Brands had outstanding principal of \$300 million under the 6.75% Notes maturing March 15, 2020. At April 1, 2012 Spectrum Brands was in compliance with all covenants under the 6.75% Notes and the 2020 Indenture.

### *ABL Revolving Credit Facility*

The ABL Revolving Credit Facility is governed by a credit agreement (the “ABL Credit Agreement”) with Bank of America as administrative agent (the “Agent”). The ABL Revolving Credit Facility consists of revolving loans (the “Revolving Loans”), with a portion available for letters of credit and a portion available as swing line loans, in each case subject to the terms and limits described therein.

The Revolving Loans may be drawn, repaid and re-borrowed without premium or penalty. The proceeds of borrowings under the ABL Revolving Credit Facility are to be used for costs, expenses and fees in connection with the ABL Revolving Credit Facility, for working capital requirements of Spectrum Brands and its subsidiaries, restructuring costs, and other general corporate purposes.

The ABL Revolving Credit Facility carries an interest rate, at Spectrum Brands’ option, which is subject to change based on availability under the facility, of either: (a) the base rate plus currently 1.25% per annum or (b) the reserve-adjusted LIBOR rate (the “Eurodollar Rate”) plus currently 2.25% per annum. No principal amortization is required with respect to the ABL Revolving Credit Facility. The ABL Revolving Credit Facility is scheduled to mature on April 21, 2016. Pursuant to the credit and security agreement, the obligations under the ABL Credit Agreement are secured by certain current assets of the guarantors, including, but not limited to, deposit accounts, trade receivables and inventory.

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The ABL Credit Agreement contains various representations and warranties and covenants, including, without limitation, enhanced collateral reporting, and a maximum fixed charge coverage ratio. The ABL Credit Agreement also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness.

As a result of borrowings and payments under the ABL Revolving Credit Facility at April 1, 2012, Spectrum Brands had aggregate borrowing availability of approximately \$125 million, net of lender reserves of \$27 million and outstanding letters of credit of \$28 million. Outstanding borrowings under the ABL Revolving Credit Facility were \$50 million at April 1, 2012.

At April 1, 2012, Spectrum Brands was in compliance with all covenants under the ABL Credit Agreement.

### *Interest Payments and Fees*

In addition to principal payments on the Senior Credit Facilities, Spectrum Brands has annual interest payment obligations of approximately \$90 million in the aggregate under the 9.5% Notes and annual interest payment obligations of approximately \$20 million in the aggregate under the 6.75% Notes. Spectrum Brands also incurs interest on borrowings under the Senior Credit Facilities and such interest would increase borrowings under the ABL Revolving Credit Facility if cash were not otherwise available for such payments. Interest on the 9.5% Notes and interest on the 6.75% Notes is payable semi-annually in arrears and interest under the Senior Credit Facilities is payable on various interest payment dates as provided in the applicable agreements. Based on amounts currently outstanding under the Senior Credit Facilities, and using market interest rates and foreign exchange rates in effect at April 1, 2012, Spectrum Brands estimates annual interest payments of approximately \$28 million in the aggregate under the Senior Credit Facilities would be required assuming no further principal payments were to occur. Spectrum Brands is required to pay certain fees in connection with the Senior Credit Facilities. Such fees include a quarterly commitment fee of up to 0.50% on the unused portion of the ABL Revolving Credit Facility and certain additional fees with respect to the letter of credit sub-facility under the ABL Revolving Credit Facility.

### *FGL*

On April 7, 2011, a wholly-owned reinsurance subsidiary of FGL issued a \$95 million surplus note to the prior owner of FGL. The surplus note was issued at par and carried a 6% fixed interest rate. The note had a maturity date which was the later of (i) December 31, 2012 or (ii) the date on which all amounts due and payable to the lender have been paid in full. The note was settled on October 17, 2011 at face value without the payment of interest.

### *Series A and Series A-2 Participating Convertible Preferred Stock*

On May 13, 2011 and August 5, 2011, we issued 280,000 shares of Series A Preferred Stock and 120,000 shares of Series A-2 Preferred Stock, respectively, in private placements for total gross proceeds of \$400 million. The Preferred Stock (i) is redeemable for cash (or, if a holder does not elect cash, automatically converted into common stock) on May 13, 2018, (ii) is convertible into our common stock at an initial conversion price of \$6.50 per share for the Series A and \$7.00 per share for the Series A-2, both subject to anti-dilution adjustments, (iii) has a liquidation preference of the greater of 150% of the purchase price or the value that would be received if it were converted into common stock, (iv) accrues a cumulative quarterly cash dividend at an annualized rate of 8% and (v) has a quarterly non-cash principal accretion at an annualized rate of 4% that will be reduced to 2% or 0% if we achieve specified rates of growth measured by increases in the Preferred Stock NAV. The Preferred Stock is entitled to vote, subject to certain regulatory limitations, and to receive cash dividends and in-kind distributions on an as-converted basis with the common stock.

### **Contractual Obligations**

At April 1, 2012, there have been no material changes to the contractual obligations as set forth in our Form 10-K except for Spectrum Brands' issuance of an additional \$200 million of the 9.5% Notes due 2018, their repayment of the \$245 million of 12% Notes due 2019, and their issuance of \$300 million of 6.75% Notes due 2020, as discussed under "Debt Financing Activities" above.

### **Shareholder Contingencies**

The Master Fund has pledged all of its shares of our common stock, together with securities of other issuers, to secure a certain portfolio financing, which as of the date hereof, constitutes a majority of the outstanding shares of our common stock. The sale or other disposition of a sufficient number of our shares (including any foreclosure on or sale of the shares pledged as collateral) to non-affiliates could cause HGI and our subsidiaries to experience a change of control, which may accelerate certain of HGI's and our subsidiaries' debt instruments and other obligations (including the 10.625% Notes and Preferred Stock) and/or allow certain counterparties to terminate their agreements. Any such sale or disposition may also cause the Company and its subsidiaries to be unable to utilize certain of their net operating loss and other tax carryforwards for income tax purposes.

### **Off-Balance Sheet Arrangements**

Throughout our history, we have entered into indemnifications in the ordinary course of business with our customers, suppliers, service providers, business partners and in certain instances, when we sold businesses. Additionally, we have indemnified our directors and officers who are, or were, serving at our request in such capacities. Although the specific terms or number of such arrangements is not precisely known due to the extensive history of our past operations, costs incurred to settle claims related to these indemnifications have not been material to our financial statements. We have no reason to believe that future costs to settle claims related to our former operations will have a material impact on our financial position, results of operations or cash flows.

Through Salus, we enter into commitments to extend credit to meet the financing needs of its asset based lending customers upon the satisfaction of certain conditions. At April 1, 2012, the notional amount of unfunded portion of such commitments was approximately \$18 million of which \$2 million expires in one year or less, and the remainder expires between one and three years.

### **Critical Accounting Policies and Estimates**

The preparation of our financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the amounts reported in our financial statements and accompanying notes. Actual results could differ materially from those estimates. There have been no material changes to the critical accounting policies and estimates as discussed in our Form 10-K.

### **Recent Accounting Pronouncements Not Yet Adopted**

#### *Presentation of Comprehensive Income*

In June 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update 2011-05, "*Comprehensive Income (Topic 220): Presentation of Comprehensive Income*," which amends current comprehensive income guidance. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders' equity. Instead, comprehensive income must be reported in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. This guidance will be effective for us beginning in fiscal year 2013. We do not expect the guidance to impact our financial statements, as it only requires a change in the format of presentation.



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### *Testing for Goodwill Impairment*

In September 2011, the FASB issued new accounting guidance intended to simplify how an entity tests goodwill for impairment. The guidance will allow an entity to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. An entity no longer will be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. This accounting guidance is effective for us for the annual and any interim goodwill impairment tests performed beginning in fiscal year 2013. Early adoption is permitted. We do not expect the adoption of this guidance to have a significant impact on our consolidated financial statements.

### *Offsetting Assets and Liabilities*

In December 2011, the FASB issued amended disclosure requirements for offsetting financial assets and financial liabilities to allow investors to better compare financial statements prepared under US GAAP with financial statements prepared under International Financial Reporting Standards. The new standards are effective for us beginning in the first quarter of our fiscal year ending September 30, 2014. We are currently evaluating the impact of this new accounting guidance on the disclosures included in our consolidated financial statements.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

**Market Risk Factors**

Market risk is the risk of the loss of fair value resulting from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates, commodity prices and equity prices. Market risk is directly influenced by the volatility and liquidity in the markets in which the related underlying financial instruments are traded.

Through Spectrum Brands, we have market risk exposure from changes in interest rates, foreign currency exchange rates, and commodity prices. Spectrum Brands uses derivative financial instruments to mitigate the risk from such exposures. Through FGL, we are primarily exposed to interest rate risk and equity price risk and have some exposure to credit risk and counterparty risk, which affect the fair value of financial instruments subject to market risk. Additionally, HGI is exposed to market risk with respect to its short-term investments and an embedded derivative liability related to its Preferred Stock.

**Equity Price Risk**

**HGI**

HGI is exposed to equity price risk since it uses a portion of its excess cash to acquire marketable equity securities, which as of April 1, 2012, are all classified as trading within "Short-term investments" in the Condensed Consolidated Balance Sheet. HGI follows a trading policy approved by its board of directors which sets certain restrictions on the amounts and types of securities it may acquire. In addition, HGI is exposed to equity price risk related to the embedded equity conversion feature of its Preferred Stock which is required to be separately accounted for as a derivative liability under US GAAP.

**FGL**

FGL is primarily exposed to equity price risk through certain insurance products that are exposed to equity price risk, specifically those products with guaranteed minimum withdrawal benefits. FGL offers a variety of fixed indexed annuity ("FIA") contracts with crediting strategies linked to the performance of indices such as the S&P 500 Index, Dow Jones Industrials or the NASDAQ 100 Index. The estimated cost of providing guaranteed minimum withdrawal benefits incorporates various assumptions about the overall performance of equity markets over certain time periods. Periods of significant and sustained downturns in equity markets, increased equity volatility, or reduced interest rates could result in an increase in the valuation of the future policy benefit or policyholder account balance liabilities associated with such products, resulting in a reduction in our net income. The rate of amortization of intangibles related to FIA products and the cost of providing guaranteed minimum withdrawal benefits could also increase if equity market performance is worse than assumed.

To economically hedge the equity returns on these products, FGL uses a portion of the deposit made by policyholders pursuant to the FIA contracts to purchase derivatives consisting of a combination of call options and future contracts on the equity indices underlying the applicable contracts. FGL's hedging strategy enables it to reduce its overall hedging costs and achieve a high correlation of returns on the derivatives purchased relative to the index credits earned by the FIA contractholders. The derivatives are used to fund the FIA contract index credits and the cost of the options purchased is treated as a component of spread earnings. To the extent index credits earned by the contractholder exceed the proceeds from option expirations and futures income, FGL incurs a raw hedging loss. The majority of the call options are one-year options purchased to match the funding requirements underlying the FIA contracts. FGL attempts to manage the costs of these purchases through the terms of its FIA contracts, which permit it to change caps or participation rates, subject to certain guaranteed minimums that must be maintained. See Note 4, Derivative Financial Instruments, to our Condensed Consolidated Financial Statements for additional details on the derivatives portfolio.

Fair value changes associated with these investments are intended to, but do not always, substantially offset the increase or decrease in the amounts added to policyholder account balances for index products. For the Fiscal

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2012 Six Months, the annual index credits to policyholders on their anniversaries were \$53 million. Proceeds received at expiration on options related to such credits were \$33 million. The shortfall is funded by FGL's investment spread earnings and futures income of \$32 million.

Other market exposures are hedged periodically depending on market conditions and FGL's risk tolerance. The FIA hedging strategy economically hedges the equity returns and exposes FGL to the risk that unhedged market exposures result in divergence between changes in the fair value of the liabilities and the hedging assets. FGL uses a variety of techniques including direct estimation of market sensitivities and value-at-risk to monitor this risk daily. FGL intends to continue to adjust the hedging strategy as market conditions and its risk tolerance change.

### **Interest Rate Risk**

#### ***FGL***

Interest rate risk is FGL's primary market risk exposure. Substantial and sustained increases or decreases in market interest rates can affect the profitability of the insurance products and fair value of investments, as the majority of its insurance liabilities are backed by fixed maturity securities.

The profitability of most of FGL's products depends on the spreads between interest yield on investments and rates credited on insurance liabilities. FGL has the ability to adjust the rates credited (primarily caps and participation rates) on substantially all of the annuity liabilities at least annually (subject to minimum guaranteed values). In addition, substantially all of the annuity products have surrender and withdrawal penalty provisions designed to encourage persistency and to help ensure targeted spreads are earned. However, competitive factors, including the impact of the level of surrenders and withdrawals, may limit the ability to adjust or maintain crediting rates at levels necessary to avoid narrowing of spreads under certain market conditions.

In order to meet its policy and contractual obligations, FGL must earn a sufficient return on its invested assets. Significant changes in interest rates expose FGL to the risk of not earning anticipated interest earnings, or of not earning anticipated spreads between the interest rate earned on investments and the credited interest rates paid on outstanding policies and contracts. Both rising and declining interest rates can negatively affect interest earnings, spread income, as well as the attractiveness of certain products.

During periods of increasing interest rates, FGL may offer higher crediting rates on interest-sensitive products, such as universal life insurance and fixed annuities, and it may increase crediting rates on in-force products to keep these products competitive. A rise in interest rates, in the absence of other countervailing changes, will result in a decline in the market value of FGL's investment portfolio.

As part of FGL's asset/liability management program, significant effort has been made to identify the assets appropriate to different product lines and ensure investing strategies match the profile of these liabilities. As such, a major component of managing interest rate risk has been to structure the investment portfolio with cash flow characteristics consistent with the cash flow characteristics of the insurance liabilities. FGL uses actuarial models to simulate cash flows expected from the existing business under various interest rate scenarios. These simulations enable it to measure the potential gain or loss in fair value of interest rate-sensitive financial instruments, to evaluate the adequacy of expected cash flows from assets to meet the expected cash requirements of the liabilities and to determine if it is necessary to lengthen or shorten the average life and duration of its investment portfolio. The "duration" of a security is the time weighted present value of the security's expected cash flows and is used to measure a security's sensitivity to changes in interest rates. When the durations of assets and liabilities are similar, exposure to interest rate risk is minimized because a change in value of assets should be largely offset by a change in the value of liabilities.

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### ***Spectrum Brands***

Spectrum Brands has bank lines of credit at variable interest rates. The general level of United States interest rates, LIBOR and Euro LIBOR affect interest expense. Spectrum Brands periodically uses interest rate swaps to manage such risk. The net amounts to be paid or received under interest rate swap agreements are accrued as interest rates change, and are recognized over the life of the swap agreements as an adjustment to interest expense from the underlying debt to which the swap is designated. At April 1, 2012, Spectrum Brands had no outstanding interest rate derivative instruments.

### **Foreign Exchange Risk**

Spectrum Brands is subject to risk from sales and loans to and from its subsidiaries as well as sales to, purchases from and bank lines of credit with third-party customers, suppliers and creditors, respectively, denominated in foreign currencies. Foreign currency sales and purchases are made primarily in Euro, Pounds Sterling, Canadian Dollars, Australian Dollars and Brazilian Reals. Spectrum Brands manages its foreign exchange exposure from anticipated sales, accounts receivable, intercompany loans, firm purchase commitments, accounts payable and credit obligations through the use of naturally occurring offsetting positions (borrowing in local currency), forward foreign exchange contracts, foreign exchange rate swaps and foreign exchange options.

### **Commodity Price Risk**

Spectrum Brands is exposed to fluctuations in market prices for purchases of zinc used in the manufacturing process. Spectrum Brands uses commodity swaps and calls to manage such risk. The maturity of, and the quantities covered by, the contracts are closely correlated to the anticipated purchases of the commodities. The cost of calls are amortized over the life of the contracts and are recorded in cost of goods sold, along with the effects of the swap and call contracts.

### **Credit Risk**

FGL is exposed to the risk that a counterparty will default on its contractual obligation resulting in financial loss. The major source of credit risk arises predominantly in its insurance operations' portfolios of debt and similar securities. Credit risk for these portfolios is managed with reference to established credit rating agencies with limits placed on exposures to below investment grade holdings.

In connection with the use of call options, FGL is exposed to counterparty credit risk (the risk that a counterparty fails to perform under the terms of the derivative contract). FGL has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the financial loss from defaults. The exposure and credit rating of the counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst seven different approved counterparties to limit the concentration in one counterparty. Collateral support documents are negotiated to further reduce the exposure when deemed necessary. See Note 4, Derivative Financial Instruments, to our Condensed Consolidated Financial Statements for additional information regarding FGL's exposure to credit loss.

### **Sensitivity Analysis**

The analysis below is hypothetical and should not be considered a projection of future risks. Earnings projections are before tax and noncontrolling interest.

#### ***Equity Price Risk — Trading***

One means of assessing exposure to changes in equity market prices is to estimate the potential changes in market values on the investments resulting from a hypothetical broad-based decline in equity market prices of

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10%. As of April 1, 2012, assuming all other factors are constant, we estimate that a 10% decline in equity market prices would have a \$18 million adverse impact on HGI's trading portfolio of marketable equity securities.

### **Equity Price Risk — Other**

Assuming all other factors are constant, we estimate that a decline in equity market prices of 10% would cause the market value of FGL's equity investments to decline by approximately \$24 million and its derivative investments to decrease by approximately \$42 million based on equity positions as of April 1, 2012. Because FGL's equity investments are classified as available-for-sale, the 10% decline would not affect current earnings except to the extent that it reflects other-than-temporary impairments.

As of April 1, 2012, assuming all other factors are constant, we estimate that a 10% increase in equity market prices would cause the fair value liability of the equity conversion feature of our Preferred Stock to increase by \$14 million.

### **Interest Rate Risk**

If interest rates were to increase one percentage point from levels at April 1, 2012, the estimated fair value of fixed maturity securities of FGL would decrease by approximately \$884 million. The impact on stockholders' equity of such decrease (net of income taxes and intangibles adjustments) would be a decrease of \$799 million in accumulated other comprehensive income and stockholders' equity. If interest rates were to decrease by one percentage point from levels at April 1, 2012, the estimated impact on the embedded derivative liability of such a decrease would be an increase of \$89 million. The actuarial models used to estimate the impact of a one percentage point change in market interest rates incorporate numerous assumptions, require significant estimates and assume an immediate and parallel change in interest rates without any management of the investment portfolio in reaction to such change. Consequently, potential changes in value of financial instruments indicated by the simulations will likely be different from the actual changes experienced under given interest rate scenarios, and the differences may be material. Because FGL actively manages its investments and liabilities, the net exposure to interest rates can vary over time. However, any such decreases in the fair value of fixed maturity securities (unless related to credit concerns of the issuer requiring recognition of an other-than-temporary impairment) would generally be realized only if FGL was required to sell such securities at losses prior to their maturity to meet liquidity needs, which it manages using the surrender and withdrawal provisions of the annuity contracts and through other means.

### **Foreign Exchange Risk**

As of April 1, 2012, the potential change in fair value of outstanding foreign exchange derivative instruments of Spectrum Brands, assuming a 10% unfavorable change in the underlying exchange rates, would be a loss of \$36 million. The net impact on reported earnings, after also including the effect of the change in the underlying foreign currency-denominated exposures, would be a net gain of \$20 million.

### **Commodity Price Risk**

As of April 1, 2012, the potential change in fair value of outstanding commodity price derivative instruments of Spectrum Brands, assuming a 10% unfavorable change in the underlying commodity prices, would be a loss of \$3 million. The net impact on reported earnings, after also including the reduction in cost of one year's purchases of the related commodities due to the same change in commodity prices, would be de minimus.

## **Item 4. Controls and Procedures**

### **Evaluation of Disclosure Controls and Procedures**

An evaluation was performed under the supervision of the Company's management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of the design and operation

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of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of the end of the period covered by this report. Based on that evaluation, the Company's management, including the CEO and CFO, concluded that, as of April 1, 2012, the Company's disclosure controls and procedures were effective to ensure that information we are required to disclose in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and is accumulated and communicated to the Company's management, including the Company's CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

Notwithstanding the foregoing, there can be no assurance that the Company's disclosure controls and procedures will detect or uncover all failures of persons within the Company to disclose material information otherwise required to be set forth in the Company's periodic reports. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable, not absolute, assurance of achieving their control objectives.

### **Changes in Internal Controls Over Financial Reporting**

An evaluation was performed under the supervision of the Company's management, including the CEO and CFO, of whether any change in the Company's internal control over financial reporting (as defined in the Exchange Act Rules 13a-15(f) and 15d-15(f)) occurred during the quarter ended April 1, 2012. Based on that evaluation, the Company's management, including the CEO and CFO, concluded that no significant changes in the Company's internal controls over financial reporting occurred during the quarter ended April 1, 2012 that has materially affected or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

Unless otherwise indicated or the context requires otherwise, references to: the “Company,” “HGI,” “we,” “us” or “our” refers to Harbinger Group Inc. and, where applicable, its consolidated subsidiaries; “Harbinger Capital” refers to Harbinger Capital Partners LLC; “Principal Stockholders” refers, collectively, to Harbinger Capital Partners Master Fund I, Ltd. (the “Master Fund”), Harbinger Capital Partners Special Situations Fund, L.P. and Global Opportunities Breakaway Ltd.; “Russell Hobbs” refers to Russell Hobbs, Inc. and, where applicable, its consolidated subsidiaries; “Spectrum Brands” refers to Spectrum Brands Holdings, Inc. and, where applicable, its consolidated subsidiaries; “SBI” refers to Spectrum Brands, Inc. and, where applicable, its consolidated subsidiaries; “HFG” refers to Harbinger F&G, LLC (formerly Harbinger OM, LLC); “FS Holdco” refers to FS Holdco Ltd.; “Front Street” refers to Front Street Re Ltd; “FGL” refers to Fidelity & Guaranty Life Holdings, Inc. (formerly, Old Mutual U.S. Life Holdings, Inc.) and, where applicable, its consolidated subsidiaries; “Raven Re” refers to Raven Reinsurance Company; “FGL Insurance” refers to Fidelity & Guaranty Life Insurance Company; and “FGL NY Insurance” refers to Fidelity & Guaranty Life Insurance Company of New York.

## FORWARD-LOOKING STATEMENTS

### CAUTIONARY STATEMENT FOR PURPOSES OF THE “SAFE HARBOR” PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995.

This document contains, and certain oral statements made by our representatives from time to time may contain, forward-looking statements that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our management and the management of our subsidiaries. Generally, forward-looking statements include information concerning possible or assumed future actions, events or results of operations of our company. Forward-looking statements include, without limitation, statements regarding: efficiencies/cost avoidance, cost savings, income and margins, growth, economies of scale, combined operations, the economy, future economic performance, conditions to, and the timetable for, completing the integration of financial reporting of Spectrum Brands’ and FGL’s financial reporting with ours, completing future acquisitions and dispositions, completing the Front Street reinsurance transaction, litigation, potential and contingent liabilities, management’s plans, business portfolios, changes in regulations and taxes.

Forward-looking statements may be preceded by, followed by or include the words “may,” “will,” “believe,” “expect,” “anticipate,” “intend,” “plan,” “estimate,” “could,” “might,” or “continue” or the negative or other variations thereof or comparable terminology.

We claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 for all forward-looking statements.

Forward-looking statements are not guarantees of performance. You should understand that the following important factors, in addition to those discussed under “Risk Factors,” could affect our future results and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements.

### HGI

HGI’s actual results or other outcomes may differ from those expressed or implied by forward-looking statements due to a variety of important factors, including, without limitation, the following:

- limitations on our ability to successfully identify additional suitable acquisition and business opportunities and to compete for these opportunities with others who have greater resources;
- the need to provide sufficient capital to our operating businesses;

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- our dependence on distributions from our subsidiaries to fund our operations and payments on our debt;
- the impact of covenants in the indenture, dated as of November 15, 2011, and supplemented by the supplemental indenture, dated June 22, 2011 and the second supplemental indenture, dated June 28, 2011, (as supplemented, the “Indenture”), governing our \$500 million 10.625% senior secured notes due 2015 (the “10.625% Notes”) and our preferred stock certificates of designation (together, the “Certificate of Designation”), and future financing agreements, on our ability to operate our business and finance our pursuit of additional acquisition opportunities;
- the impact on our business and financial condition of our substantial indebtedness and the significant additional indebtedness and other financing obligations we and our subsidiaries may incur;
- the impact on the holders of our common stock if we issue additional shares of our common stock or preferred stock.
- the impact on the aggregate value of our assets and our stock price from changes in the market prices of publicly traded equity interests we hold, particularly during times of volatility in security prices;
- the impact of additional material charges associated with our oversight of acquired companies and the integration of our financial reporting;
- the impact of restrictive stockholder agreements and securities laws on our ability to dispose of equity interests we hold;
- the impact of decisions by our controlling stockholders, whose interest may differ from those of our other stockholders, or their ceasing to remain controlling stockholders;
- the effect interests of our officers, directors, stockholders and their respective affiliates may have in certain transactions in which we are involved;
- our dependence on certain key personnel;
- the impact of potential losses and other risks from changes in our portfolio of securities;
- our ability to effectively increase the size of our organization and manage our growth;
- the impact of a determination that we are an investment company or personal holding company;
- the impact of future claims arising from operations, agreements and transactions involving former subsidiaries;
- the impact of expending significant resources in researching acquisition targets or business opportunities that are not consummated;
- tax consequences associated with our acquisition, holding and disposition of target companies and assets;
- the impact of delays or difficulty in satisfying the requirements of Section 404 of the Sarbanes-Oxley Act of 2002 or negative reports concerning our internal controls;
- the impact of the relatively low market liquidity for our common stock; and
- the effect of price fluctuations in our common stock caused by general market and economic conditions and a variety of other factors, including factors that affect the volatility of the common stock of any of our publicly held subsidiaries.

### **Spectrum Brands**

Spectrum Brands’ actual results or other outcomes may differ from those expressed or implied by the forward-looking statements due to a variety of important factors, including, without limitation, the following:

- the impact of Spectrum Brands’ substantial indebtedness on its business, financial condition and results of operations;



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- the impact of restrictions in Spectrum Brands' debt instruments on its ability to operate its business, finance its capital needs or pursue or expand business strategies;
- any failure to comply with financial covenants and other provisions and restrictions of Spectrum Brands' debt instruments;
- Spectrum Brands' ability to successfully integrate acquired businesses and to achieve the expected synergies at the expected costs;
- the impact of expenses resulting from the implementation of new business strategies, divestitures or current and proposed restructuring activities;
- the impact of fluctuations in commodity prices, costs or availability of raw materials or terms and conditions available from suppliers, including suppliers' willingness to advance credit;
- interest rate and exchange rate fluctuations;
- the loss of, or a significant reduction in, sales to a significant retail customer(s);
- competitive promotional activity or spending by competitors or price reductions by competitors;
- the introduction of new product features or technological developments by competitors and/or the development of new competitors or competitive brands;
- the effects of general economic conditions, including inflation, recession or fears of a recession, depression or fears of a depression, labor costs and stock market volatility or changes in trade, monetary or fiscal policies in the countries where Spectrum Brands does business;
- changes in consumer spending preferences and demand for Spectrum Brands' products;
- Spectrum Brands' ability to develop and successfully introduce new products, protect its intellectual property and avoid infringing the intellectual property of third parties;
- Spectrum Brands' ability to successfully implement, achieve and sustain manufacturing and distribution cost efficiencies and improvements, and fully realize anticipated cost savings;
- the cost and effect of unanticipated legal, tax or regulatory proceedings or new laws or regulations (including environmental, public health and consumer protection regulations);
- public perception regarding the safety of Spectrum Brands' products, including the potential for environmental liabilities, product liability claims, litigation and other claims;
- the impact of pending or threatened litigation;
- changes in accounting policies applicable to Spectrum Brands' business;
- government regulations;
- the seasonal nature of sales of certain of Spectrum Brands' products;
- the effects of climate change and unusual weather activity; and
- the effects of political or economic conditions, terrorist attacks, acts of war or other unrest in international markets.

### **FGL and Front Street**

FGL's and Front Street's actual results or other outcomes may differ from those expressed or implied by forward-looking statements due to a variety of important factors, including, without limitation, the following:

- FGL's insurance subsidiaries' ability to maintain and improve their financial strength ratings;
- HFG's and its insurance subsidiaries' need for additional capital in order to maintain the amount of statutory capital that they must hold to maintain their financial strength and credit ratings and meet other requirements and obligations;

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- FGL’s ability to manage its business in a highly regulated industry, which is subject to numerous legal restrictions and regulations;
- availability of reinsurance and credit risk associated with reinsurance;
- the accuracy of FGL’s assumptions and estimates regarding future events and ability to respond effectively to such events, including mortality, persistency, expenses and interest rates, tax liability, business mix, frequency of claims, contingent liabilities, investment performance, and other factors related to its business and anticipated results;
- FGL’s ability to secure alternative solutions to offset the higher reserves associated with Regulation XXX, Guideline AXXX and the Commissioners’ Annuity Reserve Valuation Method (known as CARVM) — sometimes referred to in the insurance industry as redundant reserves — such as by obtaining reinsurance with unaffiliated, third party reinsurers;
- the impact of interest rate fluctuations on FGL;
- the availability of credit or other financings and the impact of equity and credit market volatility and disruptions on FGL;
- changes in the Federal income tax laws and regulations which may affect the relative income tax advantages of FGL’s products;
- FGL’s ability to defend itself against litigation (including class action litigation) and respond to enforcement investigations or regulatory scrutiny;
- the performance of third parties including distributors and technology service providers, and providers of outsourced services;
- the impact of new accounting rules or changes to existing accounting rules on FGL;
- FGL’s ability to protect its intellectual property;
- general economic conditions and other factors, including prevailing interest and unemployment rate levels and stock and credit market performance which may affect (among other things) FGL’s ability to sell its products, its ability to access capital resources and the costs associated therewith, the fair value of its investments, which could result in impairments and other-than-temporary impairments, and certain liabilities, and the lapse rate and profitability of policies;
- regulatory changes or actions, including those relating to regulation of financial services affecting (among other things) underwriting of insurance products and regulation of the sale, underwriting and pricing of products and minimum capitalization and statutory reserve requirements for insurance companies;
- the impact on FGL of man-made catastrophes, pandemics, computer virus, network security breaches and malicious and terrorist acts;
- FGL’s ability to compete in a highly competitive industry;
- Front Street’s ability to effectively implement its business strategy, including the need for capital and its ability to commence operations; and
- the ability to obtain approval of the Maryland Insurance Administration (“MIA”) for the Front Street reinsurance transaction.

We caution the reader that undue reliance should not be placed on any forward-looking statements, which speak only as of the date of this document. We do not undertake any duty or responsibility to update any of these forward-looking statements to reflect events or circumstances after the date of this document or to reflect actual outcomes.

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### **Item 1. Legal Proceedings**

See Note 13 to the Company's condensed consolidated financial statements included in Part I — Item 1. Financial Statements. There were no material developments relating to the matters discussed therein during the fiscal quarter ended January 1, 2012.

### **Item 1A. Risk Factors**

*When considering an investment in the Company, you should carefully consider the risk factors discussed in our Form 10-K and our Quarterly Report on Form 10-Q for the quarterly period ended January 1, 2012 filed with the SEC on February 9, 2012 (the "First Quarter 10-Q"), as well as the risk factors below. Any of these risk factors could materially and adversely affect our or our subsidiaries' business, financial condition and results of operations, and these risk factors are not the only risks that we or our subsidiaries may face. Additional risks and uncertainties not presently known to us or our subsidiaries or that are not currently believed to be material also may adversely affect us or our subsidiaries. With the exception of the modifications to previously disclosed risk factors discussed below, there have been no material changes in our risk factors from those disclosed in Part I, Item 1A, of our Form 10-K and Part II, Item 1A, of our First Quarter 10-Q.*

#### **Risks Related to HGI**

***We are a holding company, and our only material assets are our equity interests in our operating subsidiaries and our other investments, and our principal source of revenue and cash flow is distributions from our subsidiaries; our subsidiaries may be limited by law and by contract in making distributions to us.***

As a holding company, our only material assets are our cash on hand, the equity interests in our subsidiaries and other investments. As of April 1, 2012, excluding cash, equivalents and short-term investments held by FGL and Spectrum Brands, we had approximately \$470 million in cash, cash equivalents and short-term investments, which includes \$252 million held by our wholly-owned subsidiary, HGI Funding LLC. Our principal source of revenue and cash flow is distributions from our subsidiaries. Thus, our ability to service our debt, finance acquisitions and pay dividends to our stockholders in the future is dependent on the ability of our subsidiaries to generate sufficient net income and cash flows to make upstream cash distributions to us. Our subsidiaries are and will be separate legal entities, and although they may be wholly-owned or controlled by us, they have no obligation to make any funds available to us, whether in the form of loans, dividends, distributions or otherwise. The ability of our subsidiaries to distribute cash to us will also be subject to, among other things, restrictions that are contained in our subsidiaries' financing agreements, availability of sufficient funds in such subsidiaries and applicable state laws and regulatory restrictions. Claims of creditors of our subsidiaries generally will have priority as to the assets of such subsidiaries over our claims and claims of our creditors and stockholders. To the extent the ability of our subsidiaries to distribute dividends or other payments to us could be limited in any way, this could materially limit our ability to grow, pursue business opportunities or make acquisitions that could be beneficial to our businesses, or otherwise fund and conduct our business.

As an example, our subsidiary Spectrum Brands is a holding company with limited business operations of its own and its main assets are the capital stock of its subsidiaries, principally SBI. SBI's senior secured term loan due June 17, 2016 (the "Term Loan"), of which \$523 remained outstanding as of April 1, 2012, \$950 million of 9.5% Senior Secured Notes maturing June 15, 2018 (the "9.5% Notes"), and a \$300 million asset based revolving loan facility due April 21, 2016, under which \$50 million was outstanding as of April 1, 2012 (the "ABL Revolving Credit Facility" and together with the Term Loan and the 9.5% Notes, the "Senior Secured Facilities") and, SBI's \$300 million of 6.75% Senior Notes due 2020 (the "6.75% Notes") and other agreements substantially limit or prohibit certain payments of dividends or other distributions to Spectrum Brands.

Specifically, (i) each indenture of SBI generally prohibits the payment of dividends to shareholders except out of a cumulative basket based on an amount equal to the excess of (a) 50% of the cumulative consolidated net income of SBI plus (b) 100% of the aggregate cash proceeds from the sale of equity by SBI (or less 100% of the net losses) plus (c) any repayments to SBI of certain investments plus (d) in the case of the indenture governing

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SBI's 6.75% Notes (the "2020 Indenture"), \$50 million, subject to certain other tests and certain exceptions and (ii) SBI's term loan facility limits payment of dividends to stockholders to \$40 million per year while dividend payments under SBI's asset-based revolving facility are subject to satisfying certain minimum availability test and fixed charge coverage rate test We expect that future debt of SBI and Spectrum Brands will contain similar restrictions.

FGL is also a holding company with limited business operations of its own. Its main assets are the capital stock of its subsidiaries, which are principally regulated insurance companies, whose ability to pay dividends is limited by applicable insurance laws. See "Item 1 — FGL — Regulation — Dividend and Other Distribution Payment Limitations" in our Form 10-K.

### ***Future acquisitions or business opportunities could involve unknown risks that could harm our business and adversely affect our financial condition.***

We are a diversified holding company that holds all of the equity interests of FGL and a majority of the equity interests of Spectrum Brands and interests in other businesses. In the future we may acquire other businesses or make other acquisitions that involve unknown risks, some of which will be particular to the industry in which the business or acquisition targets operate. Although we intend to conduct extensive business, financial and legal due diligence in connection with the evaluation of future business or acquisition opportunities, there can be no assurance our due diligence investigations will identify every matter that could have a material adverse effect on us. We may be unable to adequately address the financial, legal and operational risks raised by such businesses or acquisitions, especially if we are unfamiliar with the relevant industry. The realization of any unknown risks could prevent or limit us from realizing the projected benefits of the businesses or acquisitions, which could adversely affect our financial condition and liquidity. In addition, our financial condition, results of operations and the ability to service our debt (including the 10.625% Notes and dividend payments on our outstanding shares of preferred stock) will be subject to the specific risks applicable to any business or company we acquire.

### ***We may issue additional shares of common stock or preferred stock which would dilute the interests of our stockholders and could present other risks.***

Our amended and restated certificate of incorporation authorizes the issuance of up to 500,000,000 shares of common stock and 10,000,000 shares of preferred stock. As of May 7, 2012, we have 140,116,935 shares of our common stock outstanding, and we have issued 400,000 shares of Preferred Stock which are convertible into approximately 62,215,153 shares of our common stock. The holders of our Preferred Stock have certain rights that are senior to those afforded to the holders of our common stock. See "Our Company — The Preferred Stock Issuance" in Item 1. Business in our Form 10-K. In addition, we have reserved 17,000,000 shares of common stock pursuant to the Harbinger Group Inc. 2011 Omnibus Equity Award Plan (the "2011 Plan") and we have reserved 135,000 shares of common stock pursuant to previous employee incentive plans under which unexercised awards are outstanding but under which no new awards are being made.

On October 26, 2011, we filed a shelf registration statement on Form S-3 (the "Form S-3") which registered the sale of up to 32,023,734 shares of our common stock from time to time in secondary offerings by the stockholders listed therein. On March 13, 2012, we filed a separate Form S-3, which registered a maximum aggregate offering price of \$75 million composed of our common stock, preferred stock, warrants and units to be issued from time to time in primary offerings by us and up to 25,000,000 shares of our common stock from time to time in secondary offerings by the stockholders listed therein.

We may issue additional shares of common stock or preferred stock to raise additional capital, to raise funds, complete a business combination or as consideration of an acquisition of an operating business or other acquisition, to capitalize new businesses or new or existing businesses of our operating subsidiaries or other employee incentive plans, each of which would dilute the interests of our stockholders and could present other risks.

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The issuance of additional shares of common or preferred stock may, among other things:

- significantly dilute the equity interest and voting power of all other stockholders;
- further subordinate the rights of holders of our common stock if further preferred stock is issued with rights senior to those afforded our common stock;
- call for us to make dividend or other payments not available to the holders of our common stock;
- may adversely affect prevailing market prices for our common stock; and
- could cause a change in control of our company if a substantial number of shares of our common stock is issued and/or if the purchase price of our preferred stock continues to accrete. See “The Principal Stockholders hold a majority of our outstanding common stock and have interests which may conflict with interests of our other stockholders and the holders of the notes. As a result of this ownership, we are a “controlled company” within the meaning of the NYSE rules and are exempt from certain corporate governance requirements” in the First Quarter 10-Q.

### ***The nature of certain of our assets are volatile and their value may fluctuate or change over short periods of time.***

We have established HGI Funding LLC as a vehicle for managing a portion of our excess cash or for acquiring positions in possible acquisition targets while we search for additional acquisition opportunities. Investing in securities other than U.S. government investments will likely result in a higher risk of loss to us, particularly in light of uncertain domestic and global political, credit and financial market conditions.

In addition, some of our subsidiaries are privately-held companies and some of our assets are illiquid securities the fair value of which are not readily determinable. We value these securities for various purposes based on a number of factors, including, without limitation, third-party independent valuations. Because valuations, and particularly valuations of securities of private securities and illiquid securities, are inherently uncertain, such valuations may fluctuate significantly over short periods of time and may differ materially from the values that would have been obtained if an active market existed for these securities.

### ***HGI and certain of its subsidiaries, including Spectrum Brands and FGL, may not be able to fully utilize their net operating loss and other tax carryforwards.***

As of September 30, 2011, HGI and Spectrum Brands had U.S. Federal net operating loss (“NOL”) carryforwards of approximately \$63 million and \$1,163 million, respectively, that, if unused, will expire through year 2032. Spectrum Brands also had state and local NOL carryforwards of approximately \$1,197 million at September 30, 2011, that if unused, will expire through year 2032 and had foreign loss carryforwards of approximately \$140 million. As of September 30, 2011, FGL had U.S. Federal NOL carryforwards of approximately \$428 million that, if unused, will expire in years 2023 through 2031 and had capital loss carryforwards of approximately \$717 million that, if unused, will expire through year 2016. In addition, any future subsidiary that HGI or its subsidiaries may acquire may also have significant Federal, state, local and foreign NOL carryforwards. Both HGI and Spectrum Brands have established full valuation allowances for these deferred tax assets, and FGL has established a partial valuation allowance, based on their assessments of the amounts of deferred tax assets that are more-likely-than-not realizable.

The ability of HGI and its subsidiaries, including Spectrum Brands, FGL and any future subsidiary, to utilize their NOL and other tax carryforwards to reduce taxable income in future years may be limited for various reasons, including if projected future taxable income is insufficient to recognize the full benefit of such NOL carryforwards prior to their expiration. Additionally, the ability of HGI and its subsidiaries (including Spectrum Brands, FGL and any future subsidiary) to fully use these tax assets could also be adversely affected if the respective companies were deemed to have an “ownership change” within the meaning of Sections 382 and 383

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of the U.S. Internal Revenue Code of 1986, as amended. An ownership change is generally defined as a greater than 50% increase in equity ownership by “5% shareholders” (as that term is defined for purposes of Sections 382 and 383 of the Internal Revenue Code) in any three-year period. HGI and its subsidiaries (including Spectrum Brands and FGL) have experienced ownership changes that have limited the utilization of a portion of their NOL carryforwards and other carryforward tax attributes. Future ownership changes, including transfers or dispositions of our stock by the Principal Stockholders or other stockholders and conversions or redemptions of our preferred stock, could, depending on their magnitude, result in ownership changes that would trigger the imposition of additional limitations on their utilization under Sections 382 and 383. Accordingly, there can be no assurance that, in the future, HGI and/or its subsidiaries (including Spectrum Brands, FGL and any future subsidiary) will not experience additional limitations on utilizing the tax benefits of their NOL and other tax carryforwards. Such limitations could have a material adverse effect on HGI and/or its subsidiaries’ results of operations, cash flows or financial condition. See “The Principal Stockholders hold a majority of our outstanding common stock and have interests which may conflict with the interests of our other stockholders and the holders of the notes. As a result of this ownership, we are a “controlled company” within the meaning of the NYSE rules and are exempt from certain corporate governance requirements” in the First Quarter 10-Q and “We may issue additional shares of common stock or preferred stock which would dilute the interests of our stockholders and could present other risks” herein.

### **Risks Related to Spectrum Brands**

***SBI’s substantial indebtedness may limit its financial and operating flexibility, and it may incur additional debt, which could increase the risks associated with its substantial indebtedness.***

SBI has, and expects to continue to have, a significant amount of indebtedness. As of April 1, 2012, SBI had total indebtedness under its Senior Secured Facilities, its 6.75% Notes and other debt of approximately \$1.8 billion. SBI’s substantial indebtedness has had, and could continue to have, material adverse consequences for its business, and may:

- require it to dedicate a large portion of its cash flow to pay principal and interest on its indebtedness, which will reduce the availability of its cash flow to fund working capital, capital expenditures, research and development expenditures and other business activities;
- increase its vulnerability to general adverse economic, industry, financial, competitive, legislative, regulatory and other conditions;
- limit its flexibility in planning for, or reacting to, changes in its business and the industry in which it operates;
- restrict its ability to make strategic acquisitions, dispositions or exploit business opportunities;
- place it at a competitive disadvantage compared to its competitors that have less debt; and
- limit its ability to borrow additional funds (even when necessary to maintain adequate liquidity) or dispose of assets.

Under SBI’s Senior Secured Facilities and the 2020 Indenture, SBI may incur additional indebtedness. If new debt is added to its existing debt levels, the related risks that it now faces would increase.

***Restrictive covenants in SBI’s Senior Secured Facilities and the 2020 Indenture may restrict SBI’s ability to pursue its business strategies.***

SBI’s Senior Secured Facilities and the 2020 Indenture each restrict, among other things, asset dispositions, mergers and acquisitions, dividends, stock repurchases and redemptions, other restricted payments, indebtedness and preferred stock, loans and investments, liens and affiliate transactions. SBI’s Senior Secured Facilities and the 2020 Indenture also contain customary events of default. These covenants, among other things, limit SBI’s

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ability to fund future working capital and capital expenditures, engage in future acquisitions or development activities, or otherwise realize the value of its assets and opportunities fully because of the need to dedicate a portion of cash flow from operations to payments on debt. In addition, SBI's Senior Secured Facilities contain financial covenants relating to maximum leverage and minimum interest coverage. Such covenants could limit the flexibility of SBI's restricted entities in planning for, or reacting to, changes in the industries in which they operate. SBI's ability to comply with these covenants is subject to certain events outside of its control. If SBI is unable to comply with these covenants, the lenders under the SBI's Senior Secured Facilities or SBI's 6.75% Notes could terminate their commitments and the lenders under SBI's Senior Secured Facilities or SBI's 6.75% Notes could accelerate repayment of its outstanding borrowings, and, in either case, SBI may be unable to obtain adequate refinancing of outstanding borrowings on favorable terms. If SBI is unable to repay outstanding borrowings when due, the lenders under SBI's Senior Secured Facilities or SBI's 6.75% Notes will also have the right to proceed against the collateral granted to them to secure the indebtedness owed to them. If SBI's obligations under the its Senior Secured Facilities or its 6.75% Notes are accelerated, it cannot assure you that its assets would be sufficient to repay in full such indebtedness.

***The sale or other disposition by HGI, the holder of a majority of the outstanding shares of Spectrum Brands' common stock, to non-affiliates of a sufficient amount of the common stock of Spectrum Brands would constitute a change of control under the agreements governing SBI's debt.***

HGI owns a majority of the outstanding shares of the common stock of Spectrum Brands. The sale or other disposition by HGI to non-affiliates of a sufficient amount of the common stock of Spectrum Brands could constitute a change of control under the agreements governing SBI's debt, including any foreclosure on or sale of Spectrum Brands' common stock pledged as collateral by HGI pursuant to the Indenture. Under the SBI Term Loan and the SBI ABL Facility, a change of control is an event of default and, if a change of control were to occur, SBI would be required to get an amendment to these agreements to avoid a default. If SBI was unable to get such an amendment, the lenders could accelerate the maturity of each of the SBI Term Loan and the SBI ABL Facility. In addition, under the indenture governing the 9.5% Notes and the 2020 Indenture, upon a change of control of Spectrum Brands, SBI is required to offer to repurchase such notes from the holders at a price equal to 101% of principal amount of the notes plus accrued interest or obtain a waiver of default from the holders of such notes. If SBI was unable to make the change of control offer or to obtain a waiver of default, it would be an event of default under the indentures that could allow holders of such notes to accelerate the maturity of the notes.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

### **Item 3. Defaults upon Senior Securities**

None.

### **Item 4. Mine Safety Disclosures**

Not applicable.

### **Item 5. Other Information**

None.

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### Item 6. Exhibits

<u>Exhibit No.</u>	<u>Description of Exhibits</u>
10.1†	Employment Agreement, dated as of January 9, 2012, between Harbinger Group Inc., a Delaware corporation, and Omar Asali (incorporated by reference to Exhibit 10.1 to the Company's Amendment No. 1 to Annual Report on Form 10-K filed January 30, 2012 (File No. 1-4219)).
10.2†	Employment Agreement, dated as of January 11, 2012, between Harbinger Group Inc., a Delaware corporation, and David M. Maura (incorporated by reference to Exhibit 10.2 to the Company's Amendment No. 1 to Annual Report on Form 10-K filed January 30, 2012 (File No. 1-4219)).
10.3†	Temporary Employment Agreement, dated as of January 4, 2012, by and between Richard Hagerup and Harbinger Group Inc. (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed January 5, 2012 (File No. 1-4219)).
10.4†	Harbinger Group Inc. 2011 Omnibus Equity Award Plan (incorporated by reference to Exhibit 10.4 to the Company's Amendment No. 1 to Annual Report on Form 10-K filed January 30, 2012 (File No. 1-4219)).
10.5†	Harbinger Group Inc. 2011 Omnibus Equity Award Plan Form of Restricted Stock Agreement (incorporated by reference to Exhibit 10.5 to the Company's Amendment No. 1 to Annual Report on Form 10-K filed January 30, 2012 (File No. 1-4219)).
10.6†	Harbinger Group Inc. 2011 Omnibus Equity Award Plan Form of Employee Nonqualified Option Agreement (incorporated by reference to Exhibit 10.6 to the Company's Amendment No. 1 to Annual Report on Form 10-K filed January 30, 2012 (File No. 1-4219)).
10.7†	Transition Services Agreement by and between Francis T. McCarron and Harbinger Group Inc., dated as of February 15, 2012 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed February 17, 2012 (File No. 1-4219)).
10.8†*	Employment Agreement by and between Thomas A. Williams and Harbinger Group Inc., dated as of February 24, 2012.
31.1*	Certification of CEO Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of CFO Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of CEO Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of CFO Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document.**
101.SCH	XBRL Taxonomy Extension Schema.**
101.CAL	XBRL Taxonomy Extension Calculation Linkbase.**
101.DEF	XBRL Taxonomy Definition Linkbase. **
101.LAB	XBRL Taxonomy Extension Label Linkbase.**
101.PRE	XBRL Taxonomy Extension Presentation Linkbase.**

† Management contract or compensatory plan or arrangement

\* Filed herewith

\*\* Furnished herewith



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**HARBINGER GROUP INC.**  
**(Registrant)**

Dated: May 10, 2012

By: /s/ THOMAS A. WILLIAMS  
Executive Vice President and Chief Financial Officer  
(on behalf of the Registrant and as Principal Financial Officer)

THIS EMPLOYMENT AGREEMENT (the "Agreement"), dated as of February 24, 2012 is entered into by and between Harbinger Group Inc., a Delaware corporation (the "Company"), and Thomas A. Williams ("Executive").

WHEREAS, Executive has offered to serve the Company, and the Company desires to employ Executive, subject to the terms and conditions set forth herein.

NOW, THEREFORE, in consideration of the mutual agreements, provisions and covenants contained herein, and intending to be legally bound hereby, the parties hereto agree as set forth below:

1. Term; Effectiveness. (a) The term of Executive's employment under this Agreement shall commence as of March 5, 2012 (the "Effective Date") and shall continue until the first anniversary of the Effective Date (the "Renewal Date"); provided, however, that such service period hereunder shall renew for an additional period until October 1, 2013 (the "Expiration Date") and on each anniversary of the Expiration Date thereafter for an additional period of one (1) year on the Expiration Date and each anniversary of the Expiration Date thereafter, unless either the Company or Executive has provided to the other a notice of termination of this agreement at least ninety (90) days in advance of the Renewal Date, the Expiration Date or such applicable anniversary of the Expiration Date, stating that the Company or Executive, as applicable, does not intend to renew this Agreement; provided, that Executive's employment under this Agreement may be terminated at any earlier time solely pursuant to the provisions of Section 5 hereof. The period of time from the Effective Date through the termination of Executive's employment hereunder is herein referred to as the "Term."

(b) Executive agrees and acknowledges that the Company has no obligation to extend the Term or to continue Executive's employment hereunder following the Renewal Date or Expiration Date. Executive also agrees and acknowledges that, should Executive and the Company mutually agree to continue Executive's employment for any period of time following the Renewal Date or Expiration Date or anniversary thereof (if applicable) notwithstanding the expiration or termination of this Agreement in accordance with its terms and without entering into a new written employment agreement, Executive's employment with the Company shall be "at will", such that the Company may terminate Executive's employment at any time, with or without reason and with or without notice, and Executive may resign at any time, with or without reason and with or without notice.

2. Definitions. For purposes of this Agreement, the following terms, as used herein, shall have the definitions set forth below.

(a) "Affiliate" means, with respect to any specified Person, any other Person that directly or indirectly, through one or more intermediaries, Controls, is Controlled by, or is under common Control with, such specified Person, provided that, in any event, any business in which the Company has a direct or indirect ownership interest of more than 5% shall be treated as an Affiliate of the Company.

(b) "Control" means, the possession, direct or indirect, of the power to direct or cause the direction of the management and policies of a Person, whether through the ownership of voting securities, by contract or otherwise.

(c) "Person" means any individual, corporation, partnership, limited liability company, firm, joint venture, association, joint-stock company, trust, unincorporated organization, governmental or regulatory body or other entity.

(d) "Subsidiary" means, with respect to any Person, (i) any corporation of which at least a majority of the voting power with respect to the capital stock is owned, directly or indirectly, by such Person, any of its other Subsidiaries or any combination thereof or (ii) any Person other than a corporation in which such Person, any of

its other Subsidiaries or any combination thereof has, directly or indirectly, at least a majority of the total equity or other ownership interest therein.

### 3. Duties and Responsibilities.

(a) Executive agrees to be employed by the Company and be actively engaged on a full-time basis in the business and activities of the Company and its Affiliates for the entirety of the Term, and, subject to Section 3(c), to devote substantially all of Executive's working time and attention to the Company and its Affiliates and the promotion of its business and interests and the performance of Executive's duties and responsibilities hereunder. During the Term, Executive agrees to use his reasonable best efforts to ensure that the business and activities of the Company and its Subsidiaries are conducted in compliance with all applicable laws, rules and regulations in all material respects. Executive shall be employed hereunder as Chief Financial Officer and an Executive Vice President of the Company with such duties and responsibilities as directed from time to time by the Chief Executive Officer of the Company ("CEO") or the President of the Company ("President") or the Board of Directors of the Company (the "Board"). Executive shall report directly to the CEO and the President.

(b) During the Term, Executive will carry out his duties as Executive Vice President and Chief Financial Officer in the Company's headquarters in New York City, or any future headquarters of the Company, subject to normal travel requirements in connection with the performance of his duties.

(c) During the Term, Executive shall use Executive's reasonable best efforts to faithfully and diligently serve the Company and shall not act in any capacity that is in conflict with Executive's duties and responsibilities hereunder. For the avoidance of doubt, during the Term, Executive shall not be permitted to become employed by, engaged in or to render services for any Person other than the Company and its Affiliates, shall not be permitted to be a member of the board of directors of any Person (other than charitable or nonprofit organizations), in any case without the consent of the Board, and shall not be directly or indirectly materially engaged or interested in any business activity, trade or occupation (other than employment with the Company and its Affiliates as contemplated by the Agreement); provided that nothing herein shall preclude Executive from engaging in charitable or community affairs and managing his personal investments to the extent that such other activities do not, subject to Section 7, conflict in any material way with the performance of Executive's duties hereunder.

### 4. Compensation and Related Matters.

(a) Base Compensation. During the Term, for all services rendered under this Agreement, Executive shall receive aggregate annual base salary ("Base Salary") at a rate of \$500,000 per annum, payable in accordance with the Company's applicable payroll practices.

(b) Annual Bonus. During the Term, for each fiscal year, Executive shall have the opportunity to earn an annual bonus ("Annual Bonus"), in an amount to be tied to the achievement of performance measures in accordance with the Company's bonus plan and Appendix B. The Executive's Annual Bonus for fiscal year 2012 will be pro-rated based on the portion of the fiscal year worked by Executive. The performance measures for each fiscal year during the Term after 2012 will be determined by the Board, as advised by the Compensation Committee of the Board, in its sole discretion, after consultation with Executive. For fiscal year 2012, details regarding Executive's Annual Bonus are set forth on Appendix A. The determination whether Executive has achieved the performance measures for a fiscal year, and the amount of the Annual Bonus to be awarded for such year, will be determined by the Board, as advised by the Compensation Committee, in its sole discretion. Any cash bonus will be paid within 74 days of the end of the fiscal year for which it is awarded, except as set forth on Appendix A. Executive must be employed by the Company as of the last business day of the fiscal year to be eligible for an Annual Bonus for such year, except as provided otherwise in Section 5.

(c) Benefits and Perquisites. During the Term, Executive shall be entitled to participate in the benefit plans and programs commensurate with Executive's position that are provided by the Company from time to time for its senior executives generally, subject to the terms and conditions of such plans. The Company may alter, modify, add to or delete its employee benefit plans at any time as it, in its sole judgment, determines to be appropriate, without recourse by Executive, except that no such action shall adversely affect any previously vested rights of Executive under such plans.

(d) Business Expense Reimbursements. During the Term, the Company shall reimburse Executive for reasonable and properly documented business expenses in accordance with the Company's then-prevailing policies and procedures for expense reimbursement.

(e) Vacation. During the Term, Executive shall be entitled to annual paid vacation of no less than four (4) weeks and to reasonable sick leave as determined by the Board.

(f) Initial Equity Grant. Within 90 days following the Effective Date, Executive shall receive a one-time equity award of options to acquire stock of the Company ("Options") and restricted stock or restricted stock units (the "Restricted Stock") as set forth in Appendix B. The Options will have an exercise price equal to the closing price of the Company's common stock on the date of grant and will vest in equal installments on each of the first four anniversaries of the Effective Date, subject to Executive's continued employment on such dates, subject to accelerated vesting as set forth herein. The Restricted Stock will vest and the restrictions shall lapse on the third anniversary of the Effective Date, subject to Executive's continued employment on such date, subject to accelerated vesting as set forth herein. The Options and Restricted Stock shall be subject to the terms of the underlying award agreements and the Company's equity plan in effect from time to time. Notwithstanding the preceding two sentences, if the Executive's employment is terminated by the Company without Cause (defined below) or by the Executive for Good Reason (defined below), or by reason of death or Disability (defined below), then the Executive's then unvested Options and Restricted Stock granted pursuant to this Section 4(f) shall vest (and the restrictions on such Restricted Stock shall lapse) in proportion to the number of years of service completed, calculated as though Executive worked through completion of the Term in which Executive's employment terminates, on the date the Release Condition (defined below) is satisfied. Executive shall thereafter have six (6) months within which to exercise any Options that have vested pursuant to such accelerated vesting.

#### 5. Termination of the Term.

(a) Executive's employment may be terminated by either party at any time and for any reason; provided, however, that Executive shall be required to give the Company at least 30 days advance written notice of any resignation of Executive's employment hereunder. Notwithstanding the foregoing, Executive's employment shall automatically terminate upon Executive's death.

(b) Following any termination of Executive's employment during the Term, notwithstanding any provision to the contrary in this Agreement, the obligations of the Company to pay or provide Executive with compensation and benefits under Section 4 shall cease, except as otherwise provided herein, and the Company shall have no further obligations to provide compensation or benefits to Executive hereunder except (i) for payment of any accrued but unpaid Base Salary and vacation time and for payment of any accrued obligations and unreimbursed expenses under Section 4(d) accrued or incurred through the date of termination of employment, (ii) for payment of the non-deferred cash portion of any Annual Bonus earned in respect of the fiscal year prior to the fiscal year in which termination of employment occurs but unpaid as of the date of termination of employment (paid when such non-deferred cash portion of the Annual Bonus would otherwise be payable), (iii) for the Benefits Continuation (as defined below), (iv) as set forth in any other benefit plans, programs or arrangements applicable to terminated employees in which Executive participates, other than severance plans or policies, and (v) as otherwise expressly required by applicable statute. For the avoidance of doubt, date of termination or termination date shall mean the last date of actual and active employment, whether such day is selected by mutual agreement with Executive or unilaterally by the Company and whether with or

without advance notice. Notwithstanding the above, if the Executive's employment is terminated for Cause or if he resigns his employment without Good Reason, the Executive shall not be entitled to receive any previously unpaid portion of the current or prior year's Annual Bonus or Benefits Continuation. If the Term of this Agreement is not extended (or further extended), but the Executive's employment with the Company continues after the expiration of such Term, then such continued employment shall be on an "at will" basis upon such terms as the Company may prescribe; and if such "at will" employment is terminated by the Company, the Executive's right to severance shall be determined and be payable in accordance with that Company's policy in effect at such time, if any.

(c)(i) If, prior to the expiration of the then scheduled Term, Executive's employment is terminated by the Company without Cause (other than due to death or Disability) or by Executive for Good Reason (defined below), then Executive shall be entitled (subject to the conditions in Section 5(c)(ii)) to (A) severance pay equal to Executive's then monthly Base Salary for a period equal to twelve (12) months, payable during the period immediately following such termination in substantially equal monthly installments consistent with the Company's payroll practices, (B) vesting of the Initial Equity Grant as provided in Section 4(f), (C) payment of 50% the unpaid deferred cash portion, and vesting of 50% of the unvested equity portion, of Annual Bonuses awarded for fiscal years prior to the fiscal year in which termination occurs, such that 50% of Executive's unvested options shall vest and the restrictions on 50% of Executive's restricted stock shall lapse, as of the termination date, (D) eligibility for an Annual Bonus pursuant to Appendix A for the fiscal year in which such termination occurs, which shall be paid (for the cash portion of any bonus) or granted (for the equity portion of any bonus) on the same terms and at the same time as other executives, except that (i) Executive shall only be entitled to 50% of any deferred cash component of the Annual Bonus, if any, which shall be paid as a lump sum within 74 days of the end of the fiscal year for which it is awarded, (ii) only 50% of the equity grant (restricted stock and options) otherwise calculated pursuant to Appendix A will be awarded, and (iii) such equity grant shall be granted, and will be vested, as of the date the Annual Bonus is awarded, and (E) continuation for twelve (12) months of the medical and dental benefits under the terms of the applicable Company benefit plans in which Executive was participating immediately prior to termination of employment, subject to the Company's continuation of such benefit plans for its employees and to Executive's payment of the cost of such benefits to the same extent that active employees of the Company are required to pay for such benefits from time to time (such benefits continuation collectively, the "Benefits Continuation"). All of Executive's unvested restricted stock and options that do not vest pursuant to this Section 5(c)(i) shall be forfeited on the termination date.

(ii) Any severance payments or benefits under Section 5(b)(iii) and 5(c)(i) shall be (A) conditioned upon Executive having provided an irrevocable waiver and general release of claims in favor of the Company and its respective Affiliates, their respective predecessors and successors, and all of the respective current or former directors, officers, employees, shareholders, partners, members, agents or representatives of any of the foregoing (collectively, the "Released Parties"), in the Company's customary form (subject to modification by the Company to comply with changes in applicable laws) that has become effective and irrevocable in accordance with its terms within fifty five days after such termination of employment (the "Release Condition") and (B) subject to Executive's continued compliance with the terms of the restrictive covenants in Sections 7, 8, 9, 10 and 11 of this Agreement. Payments and benefits of amounts which do not constitute nonqualified deferred compensation and are not subject to Section 409A (as defined below) shall commence five (5) days after the Release Condition is satisfied and payments and benefits which are subject to Section 409A shall commence on the 60th day after termination of employment (subject to further delay, if required pursuant to Section 20(d) below) provided that the Release Condition is satisfied.

(iii) For purposes of this Agreement, "Cause" means: (A) Executive's willful misconduct in the performance of his duties for the Company which causes material injury to the Company, (B) Executive's conviction of, or plea of guilty or nolo contendere to a felony (or the equivalent of a felony in a jurisdiction other than the United States), (C) Executive's material breach of this Agreement, (D) Executive's willful violation of the Company's written policies in a manner that is detrimental to the best interests of the Company, (E) Executive's fraud or misappropriation, embezzlement or misuse of funds or property

belonging to the Company, (F) Executive's act of personal dishonesty which results in personal profit in connection with Executive's employment with the Company, (G) Executive's breach of fiduciary duty owed to the Company or (H) Executive's negligent actions which result in the loss of a material amount of capital of the Company or its Affiliates (the Company shall make the determination of materiality and shall promptly communicate such determination to Executive); provided, however, that Executive shall be provided a ten (10)-day period to cure any of the events or occurrences described in the immediately preceding clauses (C) or (D) hereof, to the extent curable. For purposes hereof, no act, or failure to act, on the part of Executive shall be considered "willful" unless it is done, or omitted to be done, by Executive in bad faith or without reasonable belief that Executive's action or omission was in the best interests of the Company. An act, or failure to act, based on specific authority given pursuant to a resolution duly adopted by the Board or based upon the advice of counsel for the Company shall be presumed to be done, or omitted to be done, by Executive in good faith and in the best interests of the Company.

(iv) For purposes of this Agreement, "Disability" means Executive's incapacity, due to mental, physical or emotional injury or illness, such that Executive is substantially unable to perform his duties hereunder for a continuous period of ninety calendar days, or for more than a total of 120 calendar days during any 12 month period, subject to reasonable accommodation provisions of applicable laws. Executive's employment shall immediately terminate upon Disability.

(v) For purposes of this Agreement, "Good Reason" means the occurrence, without Executive's express written consent, of any of the following events: (A) a material diminution in Executive's authority, duties or responsibilities; (B) a diminution of Base Salary; (C) a change in the geographic location of Executive's principal place of performance of his services hereunder to a location more than thirty (30) miles outside of New York City that is also more than thirty (30) miles from his primary residence at the time of such change, except for travel consistent with the terms of this Agreement; (D) the Company gives notice pursuant to Section 1 above that the Term is not to be extended so long as Executive continues to perform his duties for the Company through the end of the Term and separates from the Company at the end of the Term; or (E) a material breach by the Company of this Agreement. For the avoidance of doubt, Executive's providing notice pursuant to Section 1 above that the Term is not to be extended does not constitute Good Reason. If the Executive does not give Company a written notice (specifying in detail the event or circumstances claimed to give rise to Good Reason) within twenty-five (25) days after the Executive has knowledge that an event constituting Good Reason has occurred, or is deemed to have occurred, the event will no longer constitute Good Reason; provided, however, that no such notice by the Executive shall be required in the case of a Good Reason event set forth in (D) above. In addition, the Executive must give the Company notice and thirty (30) days to cure, and if not cured, the Executive must, except as set forth in (D), actually terminate his or her employment within 120 days following, the event constituting Good Reason; otherwise, that event will no longer constitute Good Reason; provided, however, that no such notice by Executive shall be required in the case of a Good Reason event set forth in (D) above.

(d) Upon termination of Executive's employment for any reason, and regardless of whether Executive continues as a consultant to the Company, upon the Company's request Executive agrees to resign, as of the date of such termination of employment or such other date requested, from the Board and any committees thereof (and, if applicable, from the board of directors (and any committees thereof) of any Affiliate of the Company) to the extent Executive is then serving thereon.

(e) The payment of any amounts accrued under any benefit plan, program or arrangement in which Executive participates shall be subject to the terms of the applicable plan, program or arrangement, and any elections Executive has made thereunder. Subject to Section 20, the Company may offset any amounts due and payable by Executive to the Company or its Subsidiaries against any amounts the Company owes Executive hereunder.

6. Acknowledgments. (a) Executive acknowledges that the Company has expended and shall continue to expend substantial amounts of time, money and effort to develop business strategies, employee and customer relationships and goodwill and build an effective organization. Executive acknowledges that Executive is and

shall become familiar with the Company's Confidential Information (as defined below), including trade secrets, and that Executive's services are of special, unique and extraordinary value to the Company, its Subsidiaries and Affiliates. Executive acknowledges that the Company has a legitimate business interest and right in protecting its Confidential Information, business strategies, employee and customer relationships and goodwill, and that the Company would be seriously damaged by the disclosure of Confidential Information and the loss or deterioration of its business strategies, employee and customer relationships and goodwill.

(b) Executive acknowledges (i) that the business of the Company and its Affiliates is global in scope, without geographical limitation, and capable of being performed from anywhere in the world, and (ii) notwithstanding the jurisdiction of formation or principal office of the Company, or the location of any of their respective executives or employees (including, without limitation, Executive), it is expected that the Company and its Affiliates will have business activities and have valuable business relationships within their respective industries throughout the world.

(c) Executive acknowledges that Executive has carefully read this Agreement and has given careful consideration to the restraints imposed upon Executive by this Agreement, and is in full accord as to the necessity of such restraints for the reasonable and proper protection of the Confidential Information, business strategies, employee and customer relationships and goodwill of the Company and its Affiliates now existing or to be developed in the future. Executive expressly acknowledges and agrees that each and every commitment and restraint imposed by this Agreement is reasonable with respect to subject matter, time period and geographical area, in light of (i) the scope of the business of the Company and its Affiliates, (ii) the importance of Executive to the business of the Company and its Affiliates, (iii) Executive's knowledge of the business of the Company and its Affiliates and (iv) Executive's relationships with the Company's investors, clients or customers. Accordingly, Executive agrees (x) to be bound by the provisions of Sections 7, 8, 9, 10 and 11, it being the intent and spirit that such provisions be valid and enforceable in all respects and (y) acknowledges and agrees that Executive shall not object to the Company, (or any other intended third-party beneficiary of this Agreement) or any of their respective successors in interest enforcing Sections 7, 8, 9, 10 and 11 of this Agreement. Executive further acknowledges that although Executive's compliance with the covenants contained in Sections 7, 8, 9, 10, and 11 may prevent Executive from earning a livelihood in a business similar to the business of the Company, Executive's experience and capabilities are such that Executive has other opportunities to earn a livelihood and adequate means of support for Executive and Executive's dependents.

**7. Noncompetition and Nonsolicitation.** (a) Executive agrees that Executive shall not, directly or indirectly, whether by Executive, through an Affiliate or in partnership or conjunction with, or as an employee, officer, director, manager, member, owner, consultant or agent of, any other Person:

(i) while an employee of the Company and during the period ending on the six month anniversary of Executive's date of termination of employment, engage, directly or indirectly, in activities or businesses (including without limitation by owning any interest in, managing, controlling, participating in, consulting with, advising, rendering services for, or in any manner engaging in the business of owning, operating or managing any business) within the United States (including its territories or possessions), and/or other territories that competes with the Company, its Subsidiaries or Affiliates ("Competitive Activities") or any business that acquires all or substantially all of the assets of, or is otherwise a successor to, the Company (an "Other Employing Entity");

(ii) while an employee of the Company and during the period ending on the 18 month anniversary of Executive's date of termination of employment, solicit, entice, encourage or intentionally influence, or attempt to solicit, entice, encourage or influence, any employee of, or other Person who performs services for the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries to resign or leave the employ or engagement of the Company or any of their respective Affiliates or otherwise hire, employ, engage or contract any such employee or Person, or any other Person who provided services to the Company or any of their respective Affiliates during the six (6) months prior to such hiring, employment, engagement or contracting, to perform services other than for the benefit of the Company, any Other

Employing Entity or any of their respective Affiliates or Subsidiaries, in each case other than in the fulfillment of Executive's duties as Chief Financial Officer and an Executive Vice President of the Company;

(iii) while an employee of the Company and during the period ending on the 18 month anniversary of Executive's date of termination of employment, solicit, entice, encourage, influence, accept payment from, or attempt to solicit, entice, encourage, influence or accept payment from, or assist any other Person, firm or corporation, directly or indirectly, in the solicitation of, any client or customer of, the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries (including any Person who has been a client of any of the aforementioned entities at any time during the period of six (6) months before the Closing) or any Prospective Client (as defined below), to alter, reduce or terminate its business relationship with the Company or any of their respective Affiliates for the direct or indirect benefit of any competitor of the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries, in each case other than in the fulfillment of Executive's duties as Chief Financial Officer and an Executive Vice President of the Company;

(iv) while an employee of the Company and during the period ending on the 18 month anniversary of Executive's date of termination of employment, directly or indirectly request or advise any present or prospective clients or customers of the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries to withdraw, curtail, or cancel the client's or customer's business with the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries, in each case other than in the fulfillment of Executive's duties as Chief Financial Officer and an Executive Vice President of the Company; or

(v) while an employee of the Company and during the period ending on the 18 month anniversary of Executive's date of termination of employment, solicit any agents, advisors, independent contractors or consultants of the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries who are under contract or doing business with the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries to terminate, reduce or divert business with or from the Company, any Other Employing Entity or any of their respective Affiliates or Subsidiaries, in each case other than in the fulfillment of Executive's duties as Chief Financial Officer and an Executive Vice President of the Company.

(vi) For purposes of this Agreement, "Prospective Client" shall mean those Persons (A) that the Company is actively soliciting or is planning to solicit; or (B) with whom Executive has met or with respect to which Executive has obtained Confidential Information in the course of or as a result of his performance of his duties to the Company.

(b) Notwithstanding Section 7(a), it shall not constitute a violation of Section 7(a) for Executive to hold not more than two percent (2%) of the outstanding securities of any class of any publicly-traded securities of a company that is engaged in Competitive Activities.

(c) The restrictive periods set forth in the Section 7(a) shall be deemed automatically extended by any period in which Executive is in violation of any of the provisions of Section 7(a), to the extent permitted by law.

(d) If a final and non-appealable judicial determination is made by a court of competent jurisdiction that any of the provisions of this Section 7 constitutes an unreasonable or otherwise unenforceable restriction against Executive, the provisions of this Section 7 will not be rendered void but will be deemed to be modified to the minimum extent necessary to remain in force and effect for the longest period and largest geographic area that would not constitute such an unreasonable or unenforceable restriction (and such court shall have the power to reduce the duration or restrict or redefine the geographic scope of such provision and to enforce such provision as so reduced, restricted or redefined).



(e) Moreover, and without limiting the generality of Section 13, notwithstanding the fact that any provision of this Section 7 is determined not to be specifically enforceable, the Company will nevertheless be entitled to recover monetary damages as a result of Executive's breach of any such provision.

8. Nondisclosure of Confidential Information. (a) Executive acknowledges that the Confidential Information obtained by Executive while employed hereunder by the Company and its Affiliates is the property of the Company or its Affiliates, as applicable. Therefore, Executive agrees that Executive shall not, whether during or after the Term, disclose, share, transfer or provide access to any unauthorized Person or use for Executive's own purposes or for the benefit of any unauthorized Person any Confidential Information without the prior written consent of the Company, unless and to the extent that the aforementioned matters become generally known to and available for use by the public other than as a result of Executive's acts or omissions in violation of this Agreement; provided, however, that if Executive receives a request to disclose Confidential Information pursuant to a deposition, interrogatory, request for information or documents in legal proceedings, subpoena, civil investigative demand, governmental or regulatory process or similar process, (A) Executive shall, unless prohibited by law, promptly notify in writing the Company, and consult with and assist the Company in seeking a protective order or request for other appropriate remedy, (B) in the event that such protective order or remedy is not obtained, or if the Company waives compliance with the terms hereof, Executive shall disclose only that portion of the Confidential Information which is legally required to be disclosed and shall exercise reasonable efforts to provide that the receiving Person shall agree to treat such Confidential Information as confidential to the extent possible (and permitted under applicable law) in respect of the applicable proceeding or process, and (C) the Company shall be given an opportunity to review the Confidential Information prior to disclosure thereof.

(b) For purposes of this Agreement, "Confidential Information" means information, observations and data concerning the business or affairs of the Company and its Affiliates, or any funds or accounts managed by the foregoing, including, without limitation, all business information (whether or not in written form) which relates to the Company, its Affiliates, or any funds or accounts managed by the foregoing, or their investors, customers, suppliers or contractors or any other third parties in respect of which the Company or any of its Affiliates has a business relationship or owes a duty of confidentiality, or their respective businesses or products, and which is not known to the public generally other than as a result of Executive's breach of this Agreement, including but not limited to: investment methodologies, investment advisory contracts, fees and fee schedules; investment performance of the accounts or funds managed by the Company or its respective Affiliates ("Track Records"); technical information or reports; brand names, trademarks, formulas; trade secrets; unwritten knowledge and "know-how"; operating instructions; training manuals; customer or investor lists; customer buying records and habits; product sales records and documents, and product development, marketing and sales strategies; market surveys; marketing plans; profitability analyses; product cost; long-range plans or any analyses or plans relating to the acquisition, disposition or development of businesses, securities or assets of the Company or its Affiliates; information relating to pricing, competitive strategies and new product development; information relating to any forms of compensation or other personnel-related information; contracts and supplier lists. Without limiting the foregoing, Executive agrees to keep confidential the existence of, and any information concerning, any dispute between Executive and the Company or their respective Subsidiaries and Affiliates, except that Executive may disclose information concerning such dispute to the court or arbitrator that is considering such dispute or to his legal counsel (provided that such counsel agrees not to disclose any such information other than as necessary to the prosecution or defense of such dispute). Executive acknowledges and agrees that the Track Records were the work of teams of individuals and not any one individual and are the exclusive property of the Company and its Affiliates, and agrees that he shall in no event claim the Track Records as his own following termination of his employment for the Company.

(c) Except as set forth otherwise in this Agreement, Executive agrees that Executive shall not disclose the terms of this Agreement, except to Executive's immediate family and Executive's financial and legal advisors, or if previously disclosed by the Company in any public filing, or as may be required by law or ordered by a court or applicable under Section 12 of this Agreement. Executive further agrees that any disclosure to Executive's financial and legal advisors will only be made after such advisors acknowledge and agree to maintain the confidentiality of this Agreement and its terms.

(d) Executive further agrees that Executive will not improperly use or disclose any confidential information or trade secrets, if any, of any former employers or any other Person to whom Executive has an obligation of confidentiality, and will not bring onto the premises of the Company or its Affiliates any unpublished documents or any property belonging to any former employer or any other Person to whom Executive has an obligation of confidentiality unless consented to in writing by the former employer or other Person.

9. Return of Property. Executive acknowledges that all notes, memoranda, specifications, devices, formulas, records, files, lists, drawings, documents, models, equipment, property, computer, software or intellectual property relating to the businesses of the Company and its Subsidiaries and Affiliates, in whatever form (including electronic), and all copies thereof, that are received or created by Executive while employed hereunder by the Company or its Subsidiaries or Affiliates (including but not limited to Confidential Information and Inventions (as defined below)) are and shall remain the property of the Company and its Subsidiaries and Affiliates, and Executive shall immediately return such property to the Company upon the termination of Executive's employment hereunder, and, in any event, at the Company's request. Executive further agrees that any property situated on the premises of, and owned by, the Company or its Subsidiaries or Affiliates, including disks and other storage media, filing cabinets or other work areas, is subject to inspection by Company's personnel at any time with or without notice.

10. Intellectual Property Rights. (a) Executive agrees that the results and proceeds of Executive's employment by the Company or its Subsidiaries or Affiliates (including, but not limited to, any trade secrets, products, services, processes, know-how, Track Record, designs, developments, innovations, analyses, drawings, reports, techniques, formulas, methods, developmental or experimental work, improvements, discoveries, inventions, ideas, source and object codes, programs, matters of a literary, musical, dramatic or otherwise creative nature, writings and other works of authorship) resulting from services performed while employed hereunder by the Company and any works in progress, whether or not patentable or registrable under copyright or similar statutes, that were made, developed, conceived or reduced to practice or learned by Executive, either alone or jointly with others (collectively, "Inventions"), shall be works-made-for-hire and the Company (or, if applicable or as directed by the Board, any of its Subsidiaries or Affiliates) shall be deemed the sole owner throughout the universe of any and all trade secret, patent, copyright and other intellectual property rights (collectively, "Proprietary Rights") of whatsoever nature therein, whether or not now or hereafter known, existing, contemplated, recognized or developed, with the right to use the same in perpetuity in any manner the Board determines in its sole discretion, without any further payment to Executive whatsoever. If, for any reason, any of such results and proceeds shall not legally be a workmade-for-hire and/or there are any Proprietary Rights which do not accrue to the Company (or, as the case may be, any of its Subsidiaries or Affiliates) under the immediately preceding sentence, then Executive hereby irrevocably assigns and agrees to assign any and all of Executive's right, title and interest thereto, including any and all Proprietary Rights of whatsoever nature therein, whether or not now or hereafter known, existing, contemplated, recognized or developed, to the Company (or, if applicable or as directed by the Board, any of its Subsidiaries or Affiliates), and the Company or such Subsidiaries or Affiliates shall have the right to use the same in perpetuity throughout the universe in any manner determined by the Board or such Subsidiaries or Affiliates without any further payment to Executive whatsoever. As to any Invention that Executive is required to assign, Executive shall promptly and fully disclose to the Company all information known to Executive concerning such Invention.

(b) Executive agrees that, from time to time, as may be requested by the Board and at the Company's sole cost and expense, Executive shall do any and all reasonable and lawful things that the Board may reasonably deem useful or desirable to establish or document the Company's exclusive ownership throughout the United States of America or any other country of any and all Proprietary Rights in any such Inventions, including the execution of appropriate copyright and/or patent applications or assignments. To the extent Executive has any Proprietary Rights in the Inventions that cannot be assigned in the manner described above, Executive unconditionally and irrevocably waives the enforcement of such Proprietary Rights. This Section 10(b) is subject to and shall not be deemed to limit, restrict or constitute any waiver by the Company of any Proprietary Rights of

ownership to which the Company may be entitled by operation of law by virtue of Executive's employment by the Company. Executive further agrees that, from time to time, as may be requested by the Board and at the Company's sole cost and expense, Executive shall assist the Company in every reasonable, proper and lawful way to obtain and from time to time enforce Proprietary Rights relating to Inventions in any and all countries. To this end, Executive shall execute, verify and deliver such documents and perform such other acts (including appearances as a witness) as the Company may reasonably request for use in applying for, obtaining, perfecting, evidencing, sustaining, and enforcing such Proprietary Rights and the assignment thereof. In addition, Executive shall execute, verify, and deliver assignments of such Proprietary Rights to the Company or its designees. Executive's obligation to provide reasonable assistance to the Company with respect to Proprietary Rights relating to such Inventions in any and all countries shall continue beyond the termination or expiration of the Term.

(c) Executive hereby waives and quitclaims to the Company any and all claims, of any nature whatsoever, that Executive now or may hereafter have for infringement of any Proprietary Rights assigned hereunder to the Company.

#### 11. Non-Disparagement.

(a) During Executive's employment with the Company and thereafter, Executive agrees not to make, publish or communicate at any time to any person or entity, including, but not limited to, customers, clients and investors of the Company, its Affiliates, or any entity affiliated with Philip A. Falcone or any of his family members, any Disparaging (defined below) remarks, comments or statements concerning the Company its Affiliates, any entity affiliated with Philip A. Falcone or any of his family members, or any of their respective present and former members, partners, directors, officers, employees or agents.

(b) In the event (i) Executive's employment terminates for any reason and (ii) Executive provides the Company with an irrevocable waiver and general release in favor of the Released Parties as set forth above in Section 5(c) that has become effective and irrevocable in accordance with its terms, the Company agrees that the CEO, the President and the Board shall not make, publish, or communicate at any time to any person or entity any Disparaging (defined below) remarks, comments or statements concerning Executive, except nothing herein shall prevent the Company from making truthful statements regarding Executive's termination as required or, in the discretion of the Board, deemed advisable to be made in the Company's public filings.

(c) For the purposes of this Section 11, "Disparaging" remarks, comments or statements are those that impugn the character, honesty, integrity, morality, business acumen or abilities of the individual or entity being disparaged.

(d) Notwithstanding the foregoing, this Section 11 does not apply to (i) any truthful testimony, pleading, or sworn statements in any legal proceeding; (ii) attorney-client communications; or (iii) any communications with a government or regulatory agency, and further, it shall not be construed to prevent Executive from filing a charge with the Equal Employment Opportunity Commission or a comparable state or local agency.

12. Notification of Employment or Service Provider Relationship. Executive hereby agrees that prior to accepting employment with, or agreeing to provide services to, any other Person during any period during which Executive remains subject to any of the covenants set forth in Section 7, Executive shall provide such prospective employer with written notice of such provisions of this Agreement, with a copy of such notice delivered to the Board not later than seven (7) days prior to the date on which Executive is scheduled to commence such employment or engagement.

13. Remedies and Injunctive Relief. Executive acknowledges that a violation by Executive of any of the covenants contained in Section 7, 8, 9, 10 or 11 would cause irreparable damage to the Company in an amount

that would be material but not readily ascertainable, and that any remedy at law (including the payment of damages) would be inadequate. Accordingly, Executive agrees that, notwithstanding any provision of this Agreement to the contrary, the Company may be entitled (without the necessity of showing economic loss or other actual damage and without the requirement to post a bond) to injunctive relief (including temporary restraining orders, preliminary injunctions and/or permanent injunctions) in any court of competent jurisdiction for any actual or threatened breach of any of the covenants set forth in Section 7, 8, 9, 10 or 11 in addition to any other legal or equitable remedies it may have. The preceding sentence shall not be construed as a waiver of the rights that the Company may have for damages under this Agreement or otherwise, and all of the Company's rights shall be unrestricted.

14. Representations of Executive; Advice of Counsel.

(a) Executive represents, warrants and covenants that as of the date hereof: (i) Executive has the full right, authority and capacity to enter into this Agreement and perform Executive's obligations hereunder, (ii) Executive is not bound by any agreement that conflicts with or prevents or restricts the full performance of Executive's duties and obligations to the Company hereunder during or after the Term and (iii) the execution and delivery of this Agreement shall not result in any breach or violation of, or a default under, any existing obligation, commitment or agreement to which Executive is subject.

(b) Prior to execution of this Agreement, Executive was advised by the Company of Executive's right to seek independent advice from an attorney of Executive's own selection regarding this Agreement. Executive acknowledges that Executive has entered into this Agreement knowingly and voluntarily and with full knowledge and understanding of the provisions of this Agreement after being given the opportunity to consult with counsel. Executive further represents that in entering into this Agreement, Executive is not relying on any statements or representations made by any of the Company's directors, officers, employees or agents which are not expressly set forth herein, and that Executive is relying only upon Executive's own judgment and any advice provided by Executive's attorney.

15. Cooperation. Executive agrees that, upon reasonable notice and without the necessity of the Company obtaining a subpoena or court order, Executive shall provide reasonable cooperation in connection with any suit, action or proceeding (or any appeal from any suit, action or proceeding), or the decision to commence on behalf of the Company any suit, action or proceeding, and any investigation and/or defense of any claims asserted against any of the Company's or its Affiliates' current or former directors, officers, employees, shareholders, partners, members, agents or representatives of any of the foregoing, which relates to events occurring during Executive's employment hereunder by the Company as to which Executive may have relevant information (including but not limited to furnishing relevant information and materials to the Company or its designee and/or providing testimony at depositions and at trial), provided that with respect to such cooperation occurring following termination of the Term, the Company shall reimburse Executive for expenses reasonably incurred in connection therewith and shall schedule such cooperation to the extent reasonably practicable so as not to unreasonably interfere with Executive's business or personal affairs. Notwithstanding anything to the contrary, in the event the Company requests cooperation from Executive after his employment with the Company has terminated and at a time when Executive is not receiving any severance pay from the Company, Executive shall not be required to devote more than forty (40) hours of his time per year with respect to this Section 15, except that such forty (40) hour cap shall not include or apply to any time spent testifying at a deposition or at trial, or spent testifying before or being interviewed by any administrative or regulatory agency.

16. Withholding. The Company may deduct and withhold from any amounts payable under this Agreement such Federal, state, local, non-U.S. or other taxes as are required or permitted to be withheld pursuant to any applicable law or regulation

17. Assignment.

(a) This Agreement is personal to Executive and without the prior written consent of the Board shall not be assignable by Executive, and any assignment in violation of this Agreement shall be void.

(b) This Agreement shall be binding on, and shall inure to the benefit of, the parties to it and their respective heirs, legal representatives, successors and permitted assigns (including, without limitation, successors by merger, consolidation, sale or similar transaction and in the event of Executive's death, Executive's estate and heirs in the case of any payments due to Executive hereunder).

(c) Executive acknowledges and agrees that all of Executive's covenants and obligations to the Company, as well as the rights of the Company hereunder, shall run in favor of and shall be enforceable by the Company and any successor or assign to all or substantially all of the Company's business or assets.

18. Arbitration. Any controversy, claim or dispute between the parties relating to the Executive's employment or termination of employment, whether or not the controversy, claim or dispute arises under this Agreement (other than any controversy or claim arising under Section 7 or Section 8), shall be resolved by arbitration in accordance with the Employment Arbitration Rules and Mediation Procedures ("Rules") of the American Arbitration Association through a single arbitrator selected in accordance with the Rules. The decision of the arbitrator shall be rendered within thirty (30) days of the close of the arbitration hearing and shall include written findings of fact and conclusions of law reflecting the appropriate substantive law. Judgment upon the award rendered by the arbitrator may be entered in any court having jurisdiction thereof in the State of New York. In reaching his or her decision, the arbitrator shall have no authority (a) to authorize or require the parties to engage in discovery (provided, however, that the arbitrator may schedule the time by which the parties must exchange copies of the exhibits that, and the names of the witnesses whom, the parties intend to present at the hearing), (b) to interpret or enforce Section 7 or Section 8 of the Agreement (for which Section 19 shall provide the sole and exclusive venue), (c) to change or modify any provision of this Agreement, (d) to base any part of his or her decision on the common law principle of constructive termination, or (e) to award punitive damages or any other damages not measured by the prevailing party's actual damages and may not make any ruling, finding or award that does not conform to this Agreement. Each party shall bear all of his or its own legal fees, costs and expenses of arbitration, and one-half (1/2) of the costs of the arbitrator.

19. Governing Law. This Agreement shall be governed by, and construed in accordance with, the laws of the State of New York, without reference to its conflict of law provisions. Furthermore, as to Section 7 and Section 8, the Executive and the Company each agrees and consents to submit to personal jurisdiction in the state of New York in any state or federal court of competent subject matter jurisdiction situated in New York County, New York. The Executive and the Company further agree that the sole and exclusive venue for any suit arising out of, or seeking to enforce, the terms of Section 7 and Section 8 of this Agreement shall be in a state or federal court of competent subject matter jurisdiction situated in New York County, New York. In addition, the Executive and the Company waive any right to challenge in another court any judgment entered by such New York County court or to assert that any action instituted by the Company in any such court is in the improper venue or should be transferred to a more convenient forum. **Further, the Executive and the Company waive any right he may otherwise have to a trial by jury in any action to enforce the terms of this Agreement.** The parties hereto irrevocably consent to the service of any and all process in any suit, action or proceeding arising out of or relating to this Agreement by the mailing of copies of such process to such party at such party's address specified in Section 24, or such other updated address as has been provided to the other party from time to time in accordance with Section 24. Each party shall bear its own costs and expenses (including reasonable attorneys' fees and expenses) incurred in connection with any dispute arising out of or relating to this Agreement.

20. Amendment; No Waiver; 409A

(a) No provisions of this Agreement may be amended, modified, waived or discharged except by a written document signed by Executive and a duly authorized officer of the Company (other than Executive).

(b) The failure of a party to insist upon strict adherence to any term of this Agreement on any occasion shall not be considered a waiver of such party's rights or deprive such party of the right thereafter to insist upon strict adherence to that term or any other term of this Agreement. No failure or delay by either party in exercising any right or power hereunder will operate as a waiver thereof, nor will any single or partial exercise of any such right or power, or any abandonment of any steps to enforce such a right or power, preclude any other or further exercise thereof or the exercise of any other right or power.

(c) It is the intention of the Company and Executive that this Agreement comply with the requirements of Section 409A, and this Agreement will be interpreted in a manner intended to comply with or be exempt from Section 409A. The Company and Executive agree to negotiate in good faith to make amendments to this Agreement as the parties mutually agree are necessary or desirable to avoid the imposition of taxes or penalties under Section 409A. Notwithstanding the foregoing, Executive shall be solely responsible and liable for the satisfaction of all taxes and penalties that may be imposed on or for the account of Executive in connection with this Agreement (including any taxes and penalties under Section 409A), and neither the Company nor any Affiliate shall have any obligation to indemnify or otherwise hold Executive (or any beneficiary) harmless from any or all of such taxes or penalties.

(d) Notwithstanding anything in this Agreement to the contrary, in the event Executive is deemed to be a "specified employee" within the meaning of Section 409A(a)(2)(B)(i), no payments hereunder that are "deferred compensation" subject to Section 409A shall be made to Executive prior to the date that is six (6) months after the date of Executive's "separation from service" (as defined in Section 409A) or, if earlier, Executive's date of death. Following any applicable six (6) month delay, all such delayed payments will be paid in a single lump sum on the earliest permissible payment date. For purposes of Section 409A, each of the payments that may be made under this Agreement are designated as separate payments.

(e) For purposes of this Agreement, with respect to payments of any amounts that are considered to be "deferred compensation" subject to Section 409A, references to "termination of employment" (and substantially similar phrases) shall be interpreted and applied in a manner that is consistent with the requirements of Section 409A relating to "separation from service".

(f) To the extent that any reimbursements pursuant to Section 4(e), 4(g) or 15 are taxable to Executive, any such reimbursement payment due to Executive shall be paid to Executive as promptly as practicable, and in all events on or before the last day of Executive's taxable year following the taxable year in which the related expense was incurred. The reimbursements pursuant to Section 4(e), 4(g) and 15 are not subject to liquidation or exchange for another benefit and the amount of such benefits and reimbursements that Executive receives in one taxable year shall not affect the amount of such benefits or reimbursements that Executive receives in any other taxable year.

21. Indemnification. To the extent permitted by law and the Company's governing documents and applicable insurance agreements, the Company shall indemnify Executive, hold Executive harmless, and make advances for expenses (including attorneys and costs) to Executive (subject to Executive's providing an undertaking to repay the Company that is acceptable to the Company) with respect to any and all losses, claims, demands, liabilities, costs, damages, expenses (including, without limitation, reasonable attorneys' fees and expenses) and causes of action imposed on, incurred by, asserted against or to which Executive may otherwise become subject by reason of or in connection with any act or omission of Executive, including any negligent act or omission, for and on behalf of Company that occurs during Executive's employment with the Company or in connection with Executive providing cooperation to the Company as set forth in Section 15 (other than testifying as a witness), that Executive reasonably and in good faith believes is in furtherance of the interest of Company, unless such act or omission constitutes gross negligence or intentional misconduct or is outside of the scope of Executive's authority, provided, however, that this Section 21 shall not be construed to grant Executive a right to be indemnified by Company for actions or proceedings brought by the Company for breach or anticipated breach of this Agreement by Executive.

22. Severability. If any provision or any part thereof of this Agreement, including Sections 7, 8, 9, 10 and 11 hereof, as applied to either party or to any circumstances, shall be adjudged by a court of competent jurisdiction to be invalid or unenforceable, the same shall in no way affect any other provision or remaining part thereof of this Agreement, which shall be given full effect without regard to the invalid or unenforceable provision or part thereof, or the validity or enforceability of this Agreement. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated hereby be consummated as originally contemplated to the fullest extent possible.

23. Entire Agreement. This Agreement constitutes the entire agreement and understanding between the Company and Executive with respect to the subject matter hereof and supersedes all prior agreements and understandings (whether written or oral), between Executive and the Company, relating to such subject matter. None of the parties shall be liable or bound to any other party in any manner by any representations and warranties or covenants relating to such subject matter except as specifically set forth herein.

24. Survival. The rights and obligations of the parties under the provisions of this Agreement (including without limitation, Sections 7 through 13 and Section 15) shall survive, and remain binding and enforceable, notwithstanding the expiration of the Term, the termination of this Agreement, the termination of Executive's employment hereunder or any settlement of the financial rights and obligations arising from Executive's employment hereunder, to the extent necessary to preserve the intended benefits of such provisions.

25. No Construction against Drafter. No provision of this Agreement or any related document will be construed against or interpreted to the disadvantage of any party hereto by any arbitrator, court or other governmental or judicial authority by reason of such party having or being deemed to have structured or drafted such provision.

26. Clawback. Executive acknowledges that to the extent required by applicable law or written company policy adopted to implement the requirements of such law (including without limitation Section 304 of the Sarbanes Oxley Act and Section 954 of the Dodd Frank Act), the Annual Bonus, signing bonus (if any) and other incentive compensation (if any) shall be subject to any required clawback, forfeiture, recoupment or similar requirement.

27. Notices. All notices or other communications required or permitted to be given hereunder shall be in writing and shall be delivered by hand or sent by facsimile or sent, postage prepaid, by registered, certified or express mail or overnight courier service and shall be deemed given when so delivered by hand or facsimile, or if mailed, three days after mailing (one business day in the case of express mail or overnight courier service) to the parties at the following addresses or facsimiles (or at such other address for a party as shall be specified by like notice):

If to the Company:

Harbinger Group Inc.  
Attn: President  
450 Park Avenue  
27th Floor  
New York, NY, 10022  
(212) 906-8559

With a copy to (which shall not constitute notice hereunder):

Bryan Cave LLP  
1290 Avenue of the Americas  
New York, NY 10104-3300  
(212) 541-2000  
Attn: Vincent Alfieri, Esq.

If to Executive: [Redacted]

28. Headings and References. The headings of this Agreement are inserted for convenience only and neither constitute a part of this Agreement nor affect in any way the meaning or interpretation of this Agreement. When a reference in this Agreement is made to a Section, such reference shall be to a Section of this Agreement unless otherwise indicated.

29. Counterparts. This Agreement may be executed in one or more counterparts (including via facsimile and electronic image scan (PDF)), each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument and shall become effective when one or more counterparts have been signed by each of the parties and delivered to the other parties.



IN WITNESS WHEREOF, this Agreement has been duly executed by the parties as of the date first written above.

HARBINGER GROUP INC.

By: /s/Omar Asali

Name: Omar Asali

Title: President

Thomas A. Williams

/s/ Thomas A. Williams

Your annual bonus will have two components (i) 50% of your target bonus will be based on growth in the Company's Net Asset Value (NAV) the ("Corporate Bonus") and (ii) 50% of your target bonus will be based on your individual performance against your individual responsibilities and goals ("Individual Bonus"). For the avoidance of doubt for fiscal 2012, your annual bonus will initially be determined based on the bonus for the entire fiscal 2012; provided that such annual bonus shall then be prorated based on your commencement of employment with the Company on March 5, 2012. For illustration purposes, if your annual bonus for the entire fiscal 2012 would be \$1,000,000 and you are employed with the Company from March 5, 2012 until September 30, 2012, then your annual bonus would be \$583,333 (\$1 million multiplied by 7/12).

At the beginning of the year, the Company will establish a target bonus pool for all plan participants ("Target Pool"). Promptly following the end of the fiscal year, the Company will fund a bonus pool ("Bonus Pool") equal to 12% of the excess, if any, of (A) adjusted net asset value of the Company ("NAV") at the end of the year over (B) NAV at the beginning of the year plus a required threshold return of 7% (the "Threshold Return"). For 2012 only, the Threshold Return will be zero. If the Threshold Return is not achieved for the year, then no Corporate Bonus shall be paid for the year. In addition, if the Threshold Return is not achieved for a year, then the Corporate Bonus for the next year shall be based on growth as compared to the highest NAV for the preceding two years (and still subject to the Threshold Return).

If amounts in excess of the Threshold Return are achieved, then the Bonus Pool will be funded and paid out up to the maximum amount in the Bonus Pool. If the Bonus Pool is less than or equal to two times the Target Pool, then the Bonus Pool will be paid out currently. For 2012, the payout will be in the following proportion of cash and equity: (x) 40% will be paid out in cash, (y) 51% will be granted as restricted stock (which restrictions will lapse in substantially equal installments on each of the first two anniversaries of the date of grant (the "Grant Date") and (z) 9% will consist of stock options which will vest in substantially equal installments on each of the first two anniversaries of the Grant Date, in each case subject to Section 5 of this Agreement.

If the Bonus Pool is in excess of two times the Target Pool, then in addition to the payments set forth in the preceding paragraph, subject to adjustment as set forth below, the excess amounts (the "Deferred Amounts") will be paid as follows subject to continued employment on the relevant anniversary except as set forth in Section 5 of this Agreement: (w) 20% of the Deferred Amounts shall be paid out in cash on the first anniversary of the original payment date, (x) 20% of the Deferred Amounts shall be paid out in cash on the second anniversary of the original payment date, (y) 51% of the Deferred Amounts will be granted as restricted stock (which restrictions will lapse in substantially equal installments based on continued service with the Company on each of the second and third anniversary of the Grant Date) and (z) 9% of the Deferred Amounts will consist of stock options which will vest in substantially equal installments on the second and third anniversary of the Grant Date.

If there are Deferred Amounts payable for a year, and the increase in NAV in either of the next two years does not exceed the Threshold Return for each of such years (or there is a decline in NAV in either of the next two years), then a portion of the deferred cash which would otherwise be paid for the year shall be reduced (and not paid), corresponding to the decrease (expressed in percentage) in NAV below the Threshold Return. For illustrative purposes only, if the NAV in the first year increases by only 1% over the NAV for the prior year, then the deferred cash that would otherwise be payable on the first anniversary of the original payment date will be reduced by 6% (7% Threshold Return minus 1% NAV growth achieved); but if the NAV in the first year decreases by 10% from the NAV for the prior year, then the deferred cash that would otherwise be payable on the first anniversary of the original payment date will be reduced by 17% (7% Threshold Return minus a negative 10% NAV growth achieved).

The Board or the Compensation Committee may alter the mix of cash and equity that is distributed in payment of the bonuses for future years.

Your portion of the Bonus Pool will be communicated to you and will be based on your contribution to increasing the NAV, as determined by the Compensation Committee or the Board, or their designee. The Board (and Compensation Committee) currently intends to continue the bonus plan (for fiscal 2012 and future years) but retains the power to amend, modify or terminate the Bonus Plan. The Compensation Committee shall determine the extent you have achieved the objectives with respect to the Individual Bonus and shall certify the amounts of the Corporate Bonus and Individual Bonus, if any, and authorize the payout of the Bonus.

The above is a summary of the annual bonus and the actual annual bonus shall be governed by all the terms of a formal written plan. The terms of such written bonus plan and not this summary shall govern the treatment and payout of bonuses.

**Employee:** Thomas A. Williams

**Title:** Executive Vice President and Chief Financial Officer

**Employment start date:** March 5, 2012

**Annual Salary:** \$500,000 (which will be \$291,666 for fiscal year 2012 reflecting a pro-rated amount for fiscal 2012)

**Target variable compensation:** \$1,000,000 (which will be \$583,333 for fiscal year 2012 after being pro-rated)

You will be eligible to receive variable compensation according to a plan established for senior managers by the compensation committee. The bonus plan is currently designed to deliver 50 percent of your target bonus based upon the firm's NAV performance. Specifically, a management bonus pool will be funded by 12 percent of the year-over-year improvement in adjusted NAV above a threshold NAV return of seven percent. The upside potential is unlimited, although there are certain deferral mechanisms to insure that we are rewarding sustainable performance. Your share of the bonus pool will be based upon your individual or team contribution to the overall NAV result. The other 50 percent of your target bonus will be based upon your individual performance against objectives. For fiscal year 2012, awards are expected to be paid 40 percent in cash, 60 percent in restricted equity (vested over two years), subject to cash constraints of the firm at time of award. Although we expect this plan to remain substantially unchanged over time, the board may adjust or alter the variable compensation plan at its discretion.

**Additional one-time award:** 50,000 shares of restricted stock and 140,000 stock options.

Upon signing an agreement with the company (see "non-competition and non-solicitation" below), you will be entitled to receive the above amount of restricted stock and stock options, subject to possible adjustment based on stock price on date of grant. Restricted stock will vest at the end of three years following your employment start date. Options will have an exercise price equal to the closing price of the stock on the date of grant, and will vest annually over a period of four years beginning from your employment start date.

**Non-competition and non-solicitation:** In order to receive your one-time award, you will be required to enter into an agreement restricting your ability to engage in competitive activities for six months following your departure from the company, or to solicit the departure of an employee of the company for eighteen months following your departure from the company.

**CERTIFICATION OF CEO PURSUANT TO RULE 13a-14(a) or 15d-14(a) OF THE SECURITIES  
EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Philip A. Falcone, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Harbinger Group Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2012

/s/ PHILIP A. FALCONE

Philip A. Falcone

Chairman of the Board and Chief Executive Officer

**CERTIFICATION OF CFO PURSUANT TO RULE 13a-14(a) or 15d-14(a) OF THE SECURITIES  
EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Thomas A. Williams, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Harbinger Group Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2012

/s/ THOMAS A. WILLIAMS

Thomas A. Williams

Executive Vice President and Chief Financial Officer

**CERTIFICATION OF CEO PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Harbinger Group Inc. (the "Company") on Form 10-Q for the quarter ended April 1, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Philip A. Falcone, as Chairman of the Board and Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ PHILIP A. FALCONE

Philip A. Falcone

Chairman of the Board and Chief Executive Officer

May 10, 2012

This Certification accompanies this Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

**CERTIFICATION OF CFO PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Harbinger Group Inc. (the "Company") on Form 10-Q for the quarter ended April 1, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Thomas A. Williams, as the Executive Vice President and Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ THOMAS A. WILLIAMS

Thomas A. Williams

Executive Vice President and Chief Financial Officer

May 10, 2012

This Certification accompanies this Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.